

Memorandum

To: Board of Selectmen
Finance Committee

From: Martha White, Town Administrator
Michael Walters Young, Deputy Town Administrator/Finance Director

Date: Friday, August 31, 2012

Re: Update to the Capital Plan

As per the requirements of Section 5-7 of the Charter of the Town of Natick and Article 20, Section 2 of the By-Laws of the Town of Natick, we are pleased to present this update to the FY 2013-2017 Capital Improvement Program as well as the proposed FY 2013 Capital Budget.

INTRODUCTION

Everything the Town does, from providing services to its residents and citizens, to properly equipping employees to effectively perform their jobs, require the existence of certain basic physical assets. These assets include streets, water mains, parks, buildings, large equipment and technology. They must be purchased, maintained and replaced on a timely basis or their usefulness and cost-effectiveness in providing public services will diminish. The Town's five-year Capital Improvement Program and annual Capital Budget are developed to ensure adequate capital investment in the Town's assets.

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

A five-year Capital Improvement Program is an important part of any organization's overall budgeting process. Multi-year planning allows proper staging and sequencing of capital projects to even out spending spikes and make funding needs more predictable. Capital investment requirements can be uneven, sometimes involving unique large projects such as a new fire engine or a new school building. Other capital investment needs are recurring. We continuously refine the multi-year planning process to identify –and recommend funding for an appropriate annual level of capital investment.

The Town of Natick's Financial Management Principles provide that a minimum of 6-7% of general fund revenues should be set aside annually to fund capital needs, inclusive of cash appropriations and the subject year's debt budget. Not included in this target are those capital improvements and equipment purchases funded through Debt Exclusions, Enterprise Fund or Intergovernmental or other sources

such as Chapter 90, mitigation funds, etc. The Town has, despite the economic conditions of the last several years, met this minimum target through its investments and appropriations.

Recommended Capital Spending - Financial Management Principles	Within-levy Dollars ONLY
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The numbers shown below reflect ONLY General Fund Revenues & Expenditures.

	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>
Total Revenues	\$ 100,954,999	\$ 102,021,869	\$ 103,904,157	\$ 107,472,425	\$ 118,267,009
<i>less debt exclusion taxes</i>	\$ 960,274	\$ 937,705	\$ 918,361	\$ 921,017	\$ 5,057,862
Net Revenues	\$ 99,994,725	\$ 101,084,164	\$ 102,985,796	\$ 106,551,408	\$ 113,209,147
Target:	6%	6%	6%	6%	6%
6% (minimum) Target =	\$ 5,999,683	\$ 6,065,050	\$ 6,179,148	\$ 6,393,084	\$ 6,792,549
Actual Capital Spending					
Cash	\$ 1,077,378	\$ 293,900	\$ 300,940	\$ 547,620	\$ 1,401,900
Debt Service	\$ 6,283,504	\$ 5,977,493	\$ 6,240,397	\$ 6,096,302	\$ 5,931,683
Total Capital Spending	\$ 7,360,882	\$ 6,271,393	\$ 6,541,337	\$ 6,643,922	\$ 7,333,583
Total Cap. Spending As %	7.29%	6.15%	6.30%	6.18%	6.20%

Notes:

All columns reflect actual Town Meeting Appropriations and borrowing authorizations; some projects were subsequently deferred.

Town of Natick Financial Indicator #9 – Capital Asset and Renewal – states that the warning sign for the community is when a three or more year decline in capital spending from operating funds as a percentage of gross operating revenues occurs. As the above chart shows, although capital funds were restricted during the early years of the recession, at no time did overall capital spending decline for three years in a row. This Financial Indicator has been characterized as improving from Unfavorable to Marginal in the last three years.

Indicator 9

FINANCING METHODS

There are five potential methods for financing the Town’s capital investments:

- **Available Funds (Free Cash)** – The town regularly appropriates monies from the general fund and the enterprise funds to finance short-term, small capital investment projects. Examples of available funds are free cash and enterprise fund retained earnings. For the General Fund, Free Cash will be used less and less for capital projects as the new Capital Stabilization Fund provides a stable and recurring source of cash. For FY 2013, only \$150,000 of Free Cash was appropriated at the 2012 Spring Annual Town Meeting for improvements to Rockland Street.

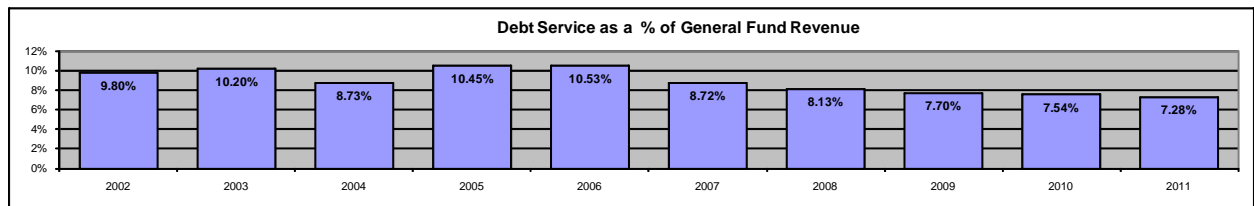
Retained Earnings, on the other hand, still provides the Water & Sewer Enterprise Fund its primary source of cash for capital projects. For FY 2013, \$1,171,000 of Water & Sewer Retained Earnings is planned to be spent.

- **General Stabilization Fund** – Appropriations out of the stabilization fund can be used for any purpose, but do require a higher threshold (2/3 of Town Meeting) to be used as a funding source. Although used exclusively as a capital reserve in the past, no usage of General Stabilization Fund

monies are recommended for FY 2013, as the need to maintain adequate reserves is as important in the current fiscal climate as is capital renewal and replacement.

- **Capital Stabilization Fund** – Established at the 2010 Fall Annual Town Meeting, appropriations out of the Capital Stabilization Fund can be used for the purpose of funding any capital-related project, or pieces of capital equipment, or debt-service payment related to capital purchases. This fund is the primary cash funding source for capital purposes. For FY 2013, \$953,902 of the Capital Stabilization Fund is planned to be spent.
- **Debt Service** – The Town has traditionally financed large capital projects or purchases through borrowing. The resulting debt obligations are appropriated under the General Fund Tax Levy (either within the levy limit or from a voter approved debt exclusion) or from Enterprise Funds.

Over the last 10 years, the Town’s General Fund Debt service has ranged significantly as a percentage of general fund revenue. As found in Indicator 10 of the Town’s Financial Indicators, the chart below shows the wide range of debt service as a percentage of General Fund Revenue, from a high of 10.53% in 2006 to a low of 7.28% in FY 2011.



It is important to monitor how much debt the community has at any one point in time and determine what impact the amount of debt service has on the operating budget and the taxpayers. Credit rating agencies monitor the amount of debt a community has just like they monitor individual credit. A variety of factors, including the level of debt service/annual revenues and level of debt service/capita and per household are evaluated by credit rating agencies. We are proud that the Town of Natick holds a Aaa/Stable bond rating from Standard & Poor’s – the best possible credit rating.

- **Other Sources** – The Town uses dedicated state aid, mitigation funds and grant funding to finance capital investment when these funds are available. For example, in FY 2013, \$150,000 of mitigation funds was appropriated at the 2012 Spring Annual Town Meeting for improvements to Rockland Street.

FY 2013 CAPITAL BUDGET & FY 2013-2017 CAPITAL IMPROVEMENT PROGRAM

The Town's commitment to adequately funding capital investment over the last several years has helped to reduce the overall capital improvement plan totals, modernize buildings, systems and the vehicle and equipment fleet and aid in lowering maintenance costs. However, a healthy amount of capital needs are always present in any community, and Natick is no different. ***The FY 2013-2017 Capital Improvement Plan has a total of \$58,233,877 worth of equipment and improvements on it.*** The total amount requested for funding in FY 2013 is \$8,699,677. This is broken out as follows:

\$4,903,777 of General Fund related projects (\$2,019,437 funded at Spring Annual Town Meeting)

\$3,678,900 of Water & Sewer related projects (\$3,678,900 funded in full at Spring Annual Town Meeting)

\$117,000 of Sassamon Trace Golf Course related projects (funded in full at Spring Annual Town Meeting)

The detailed FY 2013-2017 Capital Improvement Plan Summary, FY 2013 Capital Improvement Budget (inclusive of appropriations made at the 2012 Spring Annual Town Meeting and planned expenditures at the upcoming Fall Annual Town Meeting), FY 2013 Capital Priority Rankings and Operating Budget Impacts as well as detailed descriptions of capital articles to be presented under Articles 5, 6 and 27 are found as attachments to this memorandum.

In evaluating the capital requests for FY 2013, administration has attempted to balance multiple factors. One of the approaches which have been employed has been to segregate capital requests into priority categories. We have evaluated departmental requests and scheduled them according to the following criteria, listed in their order of priority:

- a. Imminent threat to the health and safety of citizens or property
- b. Timely improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment
- c. Requirements of state or federal law or regulation
- d. Improvement of infrastructure
- e. Improvement of productivity/efficiency

Closing

Recent efforts to strengthen annual capital spending and dedicate more resources annually towards capital projects have positioned the Town well for the future. The establishment of a Capital Stabilization Fund, along with the maintenance of debt service levels constant throughout the ensuing years will provide a stable funding source to allow the Town to protect all of Natick's assets. These funds, combined with further refinements to capital planning and building maintenance, will provide an excellent and sustainable framework for public infrastructure for years to come.

Attachments

FY 2013-2017 Capital Improvement Plan

FY 2013 Capital Improvement Budget

FY 2013 Capital – Priority Rankings & Operating Budget Impacts

2012 Fall Annual Town Meeting - Article 5 - Capital Equipment – Descriptions

2012 Fall Annual Town Meeting – Article 6 – Capital Improvements – Descriptions

2012 Fall Annual Town Meeting – Article 27 – Design of New Natick Center “T” Station – Description

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FY 2013-2017 Capital Improvement Plan



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Funded @ 2012 SATM -

Department	Project Title	2013	2014	2015	2016	2017	Total
General Fund							
Natick Public Schools							
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL 6 MODULAR CLASSROOMS (funded @ 2012 SATM)	600000	0	0	0	0	600000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE LARGE HVAC UNITS	300000	300000	0	0	0	600000
NATICK PUBLIC SCHOOLS	KENNEDY - REPLACE ELECTRICAL SERVICE	150000	0	0	0	0	150000
NATICK PUBLIC SCHOOLS	LILJA- REPLACE DOMESTIC HOT WATER HEATER	30000	0	0	0	0	30000
NATICK PUBLIC SCHOOLS	BROWN-REPLACE DOMESTIC HOT WATER HEATER	30000	0	0	0	0	30000
NATICK PUBLIC SCHOOLS	LILJA-REPLACE EXHAUST FANS	30000	0	0	0	0	30000
NATICK PUBLIC SCHOOLS	BEN-HEM-REPLACE OFFICE CARPET	22000	0	0	0	0	22000
NATICK PUBLIC SCHOOLS	BROWN- ROOF REPLACEMENT	0	550000	0	0	0	550000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE CLASSROOM UNIVENTS + DDC	0	200000	0	0	0	200000
NATICK PUBLIC SCHOOLS	BENNETT-HEMENWAY-REPLACE DDC TEMPERATURE CONTROLS	0	150000	0	0	0	150000
NATICK PUBLIC SCHOOLS	BROWN- VINYL FLOOR TILE REPLACEMENT	0	120000	0	0	0	120000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE A/C COMPRESSORS	0	100000	0	0	0	100000
NATICK PUBLIC SCHOOLS	JOHNSON-REFURBISH HALL CEILINGS	0	100000	0	0	0	100000
NATICK PUBLIC SCHOOLS	BENNETT-HEMENWAY-REPLACE ROOFTOP EXHAUST FANS	0	45000	0	0	0	45000
NATICK PUBLIC SCHOOLS	BENNETT-HEMENWAY-ENLARGE KINDERGARTEN PLAYGROUND	0	30000	0	0	0	30000
NATICK PUBLIC SCHOOLS	MEMORIAL-INSTALL KINDERGARTEN PLAYGROUND	0	30000	0	0	0	30000
NATICK PUBLIC SCHOOLS	REPLACEMENT NSD-86	0	26000	0	0	0	26000
NATICK PUBLIC SCHOOLS	REPLACE NSD-84	0	0	40000	0	0	40000
NATICK PUBLIC SCHOOLS	LILJA- ROOF REPLACEMENT	0	0	550000	0	0	550000
NATICK PUBLIC SCHOOLS	MEMORIAL- REPLACE BOILERS	0	0	500000	0	0	500000
NATICK PUBLIC SCHOOLS	MEMORIAL-REPLACE EXTERIOR WINDOWS	0	0	500000	0	0	500000
NATICK PUBLIC SCHOOLS	KENNEDY- REPLACE VAT FLOOR TILE	0	0	300000	300000	0	600000
NATICK PUBLIC SCHOOLS	KENNEDY- REPLACE EXTERIOR DOORS	0	0	120000	0	0	120000
NATICK PUBLIC SCHOOLS	JOHNSON-REMOVE VAT	0	0	120000	0	0	120000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE EXTERIOR WINDOWS	0	0	0	650000	0	650000
NATICK PUBLIC SCHOOLS	BROWN- REPLACE UNIT VENTILATORS IN CLASSROOMS	0	0	0	170000	0	170000
NATICK PUBLIC SCHOOLS	MEMORIAL- REPAVE PARKING AREAS	0	0	0	150000	0	150000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE DOMESTIC WATER HEATERS	0	0	0	10000	0	10000
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	0	800000	800000
NATICK PUBLIC SCHOOLS	MEMORIAL-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	0	500000	500000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE AUDITORIUM A/C COMPRESSORS	0	0	0	0	50000	50000
NATICK PUBLIC SCHOOLS	BEN-EM-REPLACE LIBRARY AND OFFICE CARPETS	0	0	0	25000	25000	50000
NATICK PUBLIC SCHOOLS	REPLACEMENT NSD-80	0	0	0	0	41000	41000
Total		1162000	1651000	2130000	1305000	1416000	7664000
Morse Institute Library							
MORSE INSTITUTE LIBRARY	FURNITURE REPLACEMENT (funded @ 2012 SATM)	24000	0	0	0	0	24000
MORSE INSTITUTE LIBRARY	RFID TAGGING OF LIBRARY'S BOOKS & MATERIALS	0	20000	0	0	0	20000
MORSE INSTITUTE LIBRARY	R.F.I.D. PROJECT /SECURITY SYSTEM	0	52000	0	0	0	52000
MORSE INSTITUTE LIBRARY	AUTOMATED MATERIALS HANDLER	0	0	0	138000	0	138000



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Funded @ 2012 SATM -

Department	Project Title	2013	2014	2015	2016	2017	Total
Total Morse		24000	72000	0	138000	0	234000
Police Department							
POLICE DEPARTMENT	CRUISER REPLACEMENT (2 funded @ 2012 SATM, 3 to be funded @ Fall)	183900	188900	193900	198900	203900	969500
POLICE DEPARTMENT	BUILDING SECURITY/MONITORING CAMERAS (funded @ 2012 SATM)	85000	0	0	0	0	85000
POLICE DEPARTMENT	REPLACEMENT OF ANIMAL CONTROL VEHICLE (funded @ 2012 SATM)	48877	0	0	0	0	48877
POLICE DEPARTMENT	FIREARMS TRAINING SIMULATOR (funded @ 2012 SATM)	36000	0	0	0	0	36000
POLICE DEPARTMENT	POLICE FLOORING (funded @ 2012 SATM)	20000	0	0	0	0	20000
POLICE DEPARTMENT	FITNESS EQUIPMENT UPGRADE (funded @ 2012 SATM)	15000	0	0	0	0	15000
POLICE DEPARTMENT	PORTABLE RADIO REPLACEMENT (funded @ 2012 SATM)	14500	0	0	0	0	14500
POLICE DEPARTMENT	DISPATCH GLASS (funded @ 2012 SATM)	12500	0	0	0	0	12500
POLICE DEPARTMENT	INTERVIEW ROOMS RECORDING EQUIPMENT (funded @ 2012 SATM)	12000	0	0	0	0	12000
POLICE DEPARTMENT	PUBLIC SAFETY RADIO SYSTEM NARROWBANDING MANDATE	10000	0	0	0	0	10000
POLICE DEPARTMENT	RECONFIGURE DISPATCH CENTER	0	230000	0	0	0	230000
POLICE DEPARTMENT	VIDEO LAB UPGRADE	0	14000	0	0	0	14000
POLICE DEPARTMENT	CRUISER LAPTOP REPLACEMENT	0	10000	0	0	0	10000
POLICE DEPARTMENT	DICTATION SYSTEM REPLACEMENT	0	0	30000	0	0	30000
Total Police		437777	442900	223900	198900	203900	1507377
Fire Department							
FIRE DEPARTMENT	REPLACE ZETRON PUBLIC ADDRESS SYSTEM (funded @ 2012 SATM)	42000	0	0	0	0	42000
FIRE DEPARTMENT	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	60000	120000	60000	0	0	240000
FIRE DEPARTMENT	CONSTRUCTION OF TRAINING FACILITY	0	750000	0	0	0	750000
FIRE DEPARTMENT	REPLACE ENGINE 5 (1995)	0	500000	0	0	0	500000
FIRE DEPARTMENT	FIRE STATION 2 / SOUTH NATICK SITE IMPROVEMENT	0	100000	0	0	0	100000
FIRE DEPARTMENT	INCIDENT SUPPORT VEHICLE/BOX TRUCK	0	90000	0	0	0	90000
FIRE DEPARTMENT	MOBILE DATA TERMINALS/ COMPUTERS ON APPARATUS	0	70000	0	0	0	70000
FIRE DEPARTMENT	FIRE STATION 4 / WEST NATICK - REPLACEMENT	0	0	7000000	0	0	7000000
FIRE DEPARTMENT	REPLACE FIRE PICKUP 3/PLOW	0	0	70000	0	0	70000
FIRE DEPARTMENT	DEFIBRILATOR PURCHASE	0	0	30000	0	0	30000
FIRE DEPARTMENT	REPLACE NFD CAR-1	0	0	28500	0	0	28500
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTOMATED STRETCHER	0	0	14000	0	0	14000
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTO PULSE/ AUTOMATED CPR	0	0	13000	0	0	13000
FIRE DEPARTMENT	REPLACE LADDER / PLATFORM	0	0	0	1200000	0	1200000
FIRE DEPARTMENT	REPLACE 2001 FIRE PUMPER	0	0	0	500000	0	500000
FIRE DEPARTMENT	REPLACE AMBULANCE	0	0	0	200000	0	200000
Total Fire		102000	1630000	7215500	1900000	0	10847500
Public Works Building Maintenance							
PUBLIC BUILDING MAINTENANCE	REPLACE B-1 (VEHICLE)	26000	0	0	0	0	26000
PUBLIC BUILDING MAINTENANCE	ROOF (90 OAK STREET)	0	135000	0	0	0	135000
PUBLIC BUILDING MAINTENANCE	TOWN HALL HVAC UNITS #1-4	0	80000	0	0	0	80000
PUBLIC BUILDING MAINTENANCE	REPLACE B-2 (VAN)	0	35000	0	0	0	35000



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Funded @ 2012 SATM -

Department	Project Title	2013	2014	2015	2016	2017	Total
PUBLIC BUILDING MAINTENANCE	EXTERIOR PAINTING (90 OAK ST)	0	30000	0	0	0	30000
PUBLIC BUILDING MAINTENANCE	AIR HANDLER UNITS (COLE)	0	0	100000	0	0	100000
PUBLIC BUILDING MAINTENANCE	TOWN HALL HVAC UNITS #5-8	0	0	80000	0	0	80000
PUBLIC BUILDING MAINTENANCE	BOILER REMOVAL (COLE)	0	0	45000	0	0	45000
PUBLIC BUILDING MAINTENANCE	REPLACE CARPETING	0	0	10000	25000	0	35000
Total DPW Building Maintenance		26000	280000	235000	25000	0	566000
Public Works Engineering							
PUBLIC WORKS ENGINEERING	CH90 ROAD IMPROVEMENTS ¹	1020000	1008000	1008000	1008000	1008000	5052000
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL) (funded @ 2012 SATM)	300000	300000	1500000	1500000	1500000	5100000
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS COTTAGE STREET	250000	1750000	0	0	0	2000000
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	250000	1750000	0	0	0	2000000
PUBLIC WORKS ENGINEERING	REHAB. - CHARLES RIVER BRIDGE	0	500000	0	0	0	500000
PUBLIC WORKS ENGINEERING	WILLOW ST. DRAINAGE IMPROVEMENTS	0	300000	0	500000	0	800000
PUBLIC WORKS ENGINEERING	MIDDLE ST. DRAINAGE IMPROVEMENTS	0	250000	1000000	0	0	1250000
PUBLIC WORKS ENGINEERING	FEASIBILITY STUDY - STORMWATER UTILITY	0	50000	0	0	0	50000
PUBLIC WORKS ENGINEERING	ADD NEW E-3 (VEHICLE)	0	25000	0	0	0	25000
PUBLIC WORKS ENGINEERING	ENGINEERING & REPAIRS TO THE CHARLES RIVER DAM	0	0	500000	690000	0	1190000
PUBLIC WORKS ENGINEERING	REHAB. - JENNINGS POND DAM	0	0	0	0	125000	125000
Total DPW Engineering		1820000	5933000	4008000	3698000	2633000	18092000
Public Works Equipment Maintenance							
PUBLIC WORKS EQUIPMENT MAINT	FUEL DEPOT UPGRADES (funded @ 2012 SATM)	25000	0	0	0	0	25000
PUBLIC WORKS EQUIPMENT MAINT	IMPLEMENTATION OF GRAVEL PIT MASTER PLAN	0	100000	0	0	0	100000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-2 (TRUCK)	0	50000	0	0	0	50000
PUBLIC WORKS EQUIPMENT MAINT	FUEL MANAGEMENT SYSTEM	0	30000	30000	0	0	60000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-1 (VEHICLE)	0	28000	0	0	0	28000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-4 (TRUCK)	0	0	52000	0	0	52000
PUBLIC WORKS EQUIPMENT MAINT	FORK LIFT	0	0	20000	0	0	20000
Total DPW Equipment Maintenance		25000	208000	102000	0	0	335000
Public Works Highway							
PUBLIC WORKS HIGHWAY	SNOW MELTER (funded @ 2012 SATM)	232000	0	0	0	0	232000
PUBLIC WORKS HIGHWAY	REPLACE H-55 (FRONT-END LOADER) (funded @ 2012 SATM)	170000	0	0	0	0	170000
PUBLIC WORKS HIGHWAY	REPLACE H-42 (DUMP TRUCK/SANDER/PLOW) (funded @ 2012 SATM)	110000	0	0	0	0	110000
PUBLIC WORKS HIGHWAY	RECYCLING PACKERS (3 @ \$300,000 each)	900000	0	0	0	0	900000
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000	10000	10000	10000	10000	50000
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000	10000	10000	10000	10000	50000
PUBLIC WORKS HIGHWAY	REPLACE S-37 CHASSIS AND HOOKLIFT	0	225000	0	0	0	225000
PUBLIC WORKS HIGHWAY	REPLACE TRASH PACKER	0	275000	0	0	0	275000
PUBLIC WORKS HIGHWAY	REPLACE STREET SWEEPER	0	175000	0	0	0	175000
PUBLIC WORKS HIGHWAY	REPLACEMENT H-48	0	0	190000	0	0	190000
PUBLIC WORKS HIGHWAY	REPLACE H-41	0	0	65000	0	0	65000



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Funded @ 2012 SATM -

Department	Project Title	2013	2014	2015	2016	2017	Total
PUBLIC WORKS HIGHWAY	REPLACE H-51	0	0	0	220000	0	220000
PUBLIC WORKS HIGHWAY	REPLACE H-61 SIDE WALK MACHINE	0	0	0	142000	0	142000
PUBLIC WORKS HIGHWAY	REPLACE H-63	0	0	0	0	190000	190000
PUBLIC WORKS HIGHWAY	REPLACE H-57	0	0	0	0	155000	155000
Total Highway		1432000	695000	275000	382000	365000	3149000

Public Works Land, Facilities and Natural Resources

PUBLIC WORKS LND FAC/NAT RES	REPLACE LOG LOADER ON LF-8 (funded @ 2012 SATM)	62000	0	0	0	0	62000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-3 (DUMP TRUCK W/PLOW) (funded @ 2012 SATM)	62000	0	0	0	0	62000
PUBLIC WORKS LND FAC/NAT RES	SOIL CONDITIONING - DEEP TINE	27000	0	0	0	0	27000
PUBLIC WORKS LND FAC/NAT RES	DAILY MAINTENANCE EQUIPMENT	14000	0	0	0	0	14000
PUBLIC WORKS LND FAC/NAT RES	FIELD REHABILITATION	0	65000	66000	75000	146000	352000
PUBLIC WORKS LND FAC/NAT RES	REPLACE FIELD UTILITY TRACTOR	0	18500	0	0	0	18500
PUBLIC WORKS LND FAC/NAT RES	ADDITIONAL EQUIPMENT ATTACHMENTS	0	16000	0	0	0	16000
PUBLIC WORKS LND FAC/NAT RES	SYNTHETIC MAINTENANCE EQUIPMENT	0	13000	0	0	0	13000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-12 (STUMP GRINDER)	0	0	35000	0	0	35000
PUBLIC WORKS LND FAC/NAT RES	SEEDING EQUIPMENT	0	0	14000	0	0	14000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-11	0	0	12500	0	0	12500
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-17 MOWER	0	0	10000	0	0	10000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-9 (BUCKET TRUCK)	0	0	0	200000	0	200000
PUBLIC WORKS LND FAC/NAT RES	REPLACE 1999 WOOD CHIPPER	0	0	0	61000	0	61000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-20 MOWER	0	0	0	12500	0	12500
Total Land, Facilities & Natural Resources		165000	112500	137500	348500	146000	909500

Community Services

PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS	450000	0	0	0	0	450000
PARKS & RECREATION	J. J. LANE PARK ⁶	90000	0	0	0	0	90000
PARKS & RECREATION	REPLACE R-1 (VEHICLE) (funded @ 2012 SATM)	35000	0	0	0	0	35000
PARKS & RECREATION	DUG POND PERIMETER FENCE WORK (funded @ 2012 SATM)	20000	0	0	0	0	20000
PARKS & RECREATION	HISTORICAL MONUMENT/SIGNAGE RESTORATION	15000	15000	15000	0	0	45000
COUNCIL ON AGING	COMMUNITY SENIOR CENTER GYM FLOOR COVER	10000	0	0	0	0	10000
PARKS & RECREATION	COOLIDGE BASKETBALL COURT (funded @ 2012 SATM)	10000	0	0	0	0	10000
PARKS & RECREATION	MURPHY FIELD IMPROVEMENTS (funded @ 2012 SATM)	10000	0	0	0	0	10000
PARKS & RECREATION	DUG POND PIER ³	5000	5000	5000	5000	5000	25000
PARKS & RECREATION	MEMORIAL SCHOOL LIGHTING	0	125000	0	0	0	125000
COUNCIL ON AGING	BUS ²	0	65000	0	0	0	65000
PARKS & RECREATION	JOHNSON SCH CT/BASKETBALL & HOCKEY RINK	0	75000	0	0	0	75000
PARKS & RECREATION	REPLACE REC BUS #1	0	70000	0	0	0	70000
PARKS & RECREATION	NAVY YARD IMPROVEMENTS	0	50000	0	0	0	50000
PARKS & RECREATION	BASKETBALL COURT RENOVATIONS	0	20000	0	0	0	20000
PARKS & RECREATION	FIELD FENCE WORK - MURPHY & COOLIDGE	0	20000	0	0	0	20000
PARKS & RECREATION	TOWN GAZEBO ROOF	0	16500	0	0	0	16500



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Funded @ 2012 SATM -

Department	Project Title	2013	2014	2015	2016	2017	Total
PARKS & RECREATION	SOUTH NATICK PARK SYSTEM	0	0	1000000	0	0	1000000
PARKS & RECREATION	EAST TENNIS/BASKETBALL COURTS	0	0	100000	0	0	100000
PARKS & RECREATION	TENNIS/BASKETBALL COURT RENOVATIONS	0	0	25000	0	0	25000
PARKS & RECREATION	BACKSTOP/FENCE RENOVATION AND REPAIR WORK	0	0	0	0	0	0
PARKS & RECREATION	MEMORIAL BEACH WATER PLAY UNIT	0	0	0	75000	0	75000
PARKS & RECREATION	COLE CENTER PLAYGROUND	0	0	0	50000	0	50000
PARKS & RECREATION	BACKSTOP/FENCE RENOVATION WORK	0	0	0	25000	25000	50000
PARKS & RECREATION	PEGAN COVE PARK	0	0	0	0	30000	30000
Total Community Services		645000	461500	1145000	155000	60000	2466500
Information Technology							
INFORMATION TECHNOLOGY	DOCUMENT ARCHIVING	0	250000	250000	250000	0	750000
Total Information Technology		0	250000	250000	250000	0	750000
Town Clerk							
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000	100000	100000	100000	100000	500000
TOWN CLERK	TOWN VAULT STORAGE	0	30000	0	0	0	30000
Total Town Clerk		100000	130000	100000	100000	100000	530000
Community Development							
COMMUNITY DEVELOPMENT	ROUTE 27 IMPROVEMENTS - CONSTRUCTION ⁴	11000000	0	0	0	0	11000000
COMMUNITY DEVELOPMENT	SPEEN STREET AND RELATED FEDEX TRAFFIC MITIGATION ⁵	1000000	509000	0	0	0	1509000
COMMUNITY DEVELOPMENT	NORTH MAIN STREET REDESIGN ⁵	690000	0	0	0	0	690000
COMMUNITY DEVELOPMENT	N. MAIN & BACON INT. IMP. - (MATHWORKS MITIGATION) ⁵	620000	0	0	0	0	620000
COMMUNITY DEVELOPMENT	WETHERSFIELD NEIGHBORHOOD TRAFFIC IMPROVEMENTS ⁵	208000	0	0	0	0	208000
COMMUNITY DEVELOPMENT	PARK, BACON & WALNUT ST NEIGHBOR. TRAFFIC IMP. ⁵	172000	0	0	0	0	172000
COMMUNITY DEVELOPMENT	CONCEPTUAL DESIGN WORK - NATICK CENTER MBTA STATION	80000	0	0	0	0	80000
COMMUNITY DEVELOPMENT	SPEEN STREET TRAFFIC IMPROVEMENTS ⁵	50000	200000	0	0	0	250000
COMMUNITY DEVELOPMENT	COCHITUATE AQUADUCT IMPROVEMENTS ⁶	50000	0	0	0	0	50000
COMMUNITY DEVELOPMENT	DOWNTOWN PARKING GARAGE	0	7000000	0	0	0	7000000
Total Community Development		13870000	7709000	0	0	0	21579000
Total General Fund		19808777	19574900	15821900	8500400	4923900	68629877
less alternative sources		-14905000	-1787000	-1013000	-1013000	-1013000	-18222000
Net General Fund Requests		4903777	17787900	14808900	7487400	3910900	50407877

Notes

¹ Funded through M.G.L. Ch. 90 State Aid for Roadway Construction & Maintenance

² Funded only if grants are available



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Funded @ 2012 SATM -

Department	Project Title	2013	2014	2015	2016	2017	Total
³	Funded through B.A.A./Marathon funds						
⁴	Funded through the State						
⁵	Funded through project specific mitigation funds						
⁶	Funded through Conservation Commission						
Cash Needs		1558400	699400	519900	391400	494900	3664000

Enterprise Funds

Water/Sewer Enterprise Fund

WATER SEWER ENTERPRISE	UPGRADE FORCE MAIN BRADFORD & PAMELA (funded @ 2012 SATM)	2100000	0	0	0	0	2100000
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS (funded @ 2012 SATM)	300000	300000	300000	0	0	900000
WATER SEWER ENTERPRISE	H & T FILTER MODIFICATION (funded @ 2012 SATM)	200000	0	0	0	0	200000
WATER SEWER ENTERPRISE	REPLACE W-22 (DUMP TRUCK) (funded @ 2012 SATM)	160000	0	0	0	0	160000
WATER SEWER ENTERPRISE	SEWER MAIN RELINING (funded @ 2012 SATM)	150000	150000	150000	150000	150000	750000
WATER SEWER ENTERPRISE	PINE OAKS WELLS REPLACE MCC (funded @ 2012 SATM)	150000	0	0	0	0	150000
WATER SEWER ENTERPRISE	REPLACE W-14 (BACKHOE) (funded @ 2012 SATM)	125000	0	0	0	0	125000
WATER SEWER ENTERPRISE	SPRINGVALE FLUORIDE UPGRADE (funded @ 2012 SATM)	100000	0	0	0	0	100000
WATER SEWER ENTERPRISE	SEWER MAIN ON COTTAGE & ROCKLAND STREET (funded @ 2012 SATM)	75000	0	0	0	0	75000
WATER SEWER ENTERPRISE	REPLACE W-25 (TRUCK) (funded @ 2012 SATM)	46000	0	0	0	0	46000
WATER SEWER ENTERPRISE	REPLACE PUMP 4M SEWER STATION (funded @ 2012 SATM)	35000	0	0	0	0	35000
WATER SEWER ENTERPRISE	WATER METER RADIO TRANSMITTERS	0	200000	200000	200000	0	600000
WATER SEWER ENTERPRISE	TOWN FOREST RESERVOIR ROOF COATING	0	220000	0	0	0	220000
WATER SEWER ENTERPRISE	VFD INSTALLS & CONTROLS	0	180000	150000	0	0	330000
WATER SEWER ENTERPRISE	PRIME PARK PUMP STATION WALL REPAIR	0	140000	0	0	0	140000
WATER SEWER ENTERPRISE	INSTALL SEWER GRINDER PUMP	0	90000	0	0	0	90000
WATER SEWER ENTERPRISE	REPLACE W-28 (TRUCK W/PLOW)	0	47000	0	0	0	47000
WATER SEWER ENTERPRISE	W-21 CALL TRUCK 1 TON WORK TRUCK	0	40000	0	0	0	40000
WATER SEWER ENTERPRISE	REPLACE W-1 (VEHICLE)	0	30000	0	0	0	30000
WATER SEWER ENTERPRISE	W-12 AIR COMPRESSOR	0	30000	0	0	0	30000
WATER SEWER ENTERPRISE	SEWER STATION GENERATORS	0	0	250000	0	0	250000
WATER SEWER ENTERPRISE	REPLACE W-16 (BACKHOE)	0	0	125000	0	0	125000
WATER SEWER ENTERPRISE	REPLACE CONTROL VALVES TONKA AND H&T FILTERS	0	0	100000	0	0	100000
WATER SEWER ENTERPRISE	RUNNING BROOK/VESTA RD PUMP STATION	0	0	0	500000	0	500000
WATER SEWER ENTERPRISE	BOOSTER PUMP - GLENRIDGE	0	0	0	250000	0	250000
WATER SEWER ENTERPRISE	REPLACE W-23 (DUMP TRUCK)	0	0	0	160000	0	160000
WATER SEWER ENTERPRISE	W-4 RANGER	0	0	0	21000	0	21000
WATER SEWER ENTERPRISE	ROUTE 30 WATER MAIN LOOP	0	0	0	0	0	0
WATER SEWER ENTERPRISE	CAPT TOM'S BOOSTER PUMP	0	0	0	0	0	0
WATER SEWER ENTERPRISE	SPRINGVALE TONKA FILTER MEDIA REPLACEMENT	0	0	0	0	0	0



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Funded @ 2012 SATM -

Department	Project Title	2013	2014	2015	2016	2017	Total
WATER SEWER ENTERPRISE	W-11 AIR COMPRESSOR	0	0	0	0	0	0
WATER SEWER ENTERPRISE	WATER MAIN RELINING PHASE 6	0	0	0	0	0	0
Total Water/Sewer Enterprise Fund		3441000	1427000	1275000	1281000	150000	7574000

Sassamon Trace Enterprise Fund

SASSAMON TRACE GOLF COURSE	REPLACEMENT OF GOLF CARTS (funded @ 2012 SATM)	117000	0	0	0	0	117000
SASSAMON TRACE GOLF COURSE	PARKING LOT EXTENSION	0	20000	0	0	0	20000
SASSAMON TRACE GOLF COURSE	SASSAMON TRACE IRRIGATION WELL	0	75000	0	0	0	75000
SASSAMON TRACE GOLF COURSE	PAVING OF GOLF COURSE CART PATHS	0	10000	10000	10000	10000	40000
Total Sassamon Trace Enterprise Fund		117000	105000	10000	10000	10000	252000

FY 2013-2017 Capital Improvement Plan Summary	2013	2014	2015	2016	2017	Total
General Fund	19808777	19574900	15821900	8500400	4923900	68629877
Water & Sewer Enterprise Fund	3441000	1427000	1275000	1281000	150000	7574000
Sassamon Trace Enterprise Fund	117000	105000	10000	10000	10000	252000
Total ALL Capital Projects	23366777	21106900	17106900	9791400	5083900	76455877
<i>less alternative sources</i>	<i>-14905000</i>	<i>-1787000</i>	<i>-1013000</i>	<i>-1013000</i>	<i>-1013000</i>	<i>-18222000</i>
Total All Capital Projects (funded by Natick)	8461777	19319900	16093900	8778400	4070900	58233877

FY 2013 Capital Improvement Budget



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - Capital Improvement Budget

Department	Project Title	2013	Spring Town Meeting		Fall Town Meeting		Funding Source	
General Fund			Equipment	Improvement	Equipment	Improvement	Cash	Debt
Natick Public Schools								
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL 6 MODULAR CLASSROOMS (funded @ 2012 \$	600000		600000				600000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE LARGE HVAC UNITS	300000				300000		300000
NATICK PUBLIC SCHOOLS	KENNEDY - REPLACE ELECTRICAL SERVICE	150000				150000		150000
NATICK PUBLIC SCHOOLS	LILJA- REPLACE DOMESTIC HOT WATER HEATER	30000				30000	30000	
NATICK PUBLIC SCHOOLS	BROWN-REPLACE DOMESTIC HOT WATER HEATER	30000				30000	30000	
NATICK PUBLIC SCHOOLS	LILJA-REPLACE EXHAUST FANS	30000				30000	30000	
NATICK PUBLIC SCHOOLS	BEN-HEM-REPLACE OFFICE CARPET	22000				22000	22000	
Total		1162000	0	600000	0	562000	112000	1050000
Morse Institute Library								
MORSE INSTITUTE LIBRARY	FURNITURE REPLACEMENT	24000	24000				24000	
Total Morse		24000	24000	0	0	0	24000	0
Police Department								
POLICE DEPARTMENT	CRUISER REPLACEMENT	183900	73560		110340		183900	
POLICE DEPARTMENT	BUILDING SECURITY/MONITORING CAMERAS	85000		85000				85000
POLICE DEPARTMENT	REPLACEMENT OF ANIMAL CONTROL VEHICLE	48877	48877				48877	
POLICE DEPARTMENT	FIREARMS TRAINING SIMULATOR	36000		36000			36000	
POLICE DEPARTMENT	POLICE FLOORING	20000		20000			20000	
POLICE DEPARTMENT	FITNESS EQUIPMENT UPGRADE	15000	15000				15000	
POLICE DEPARTMENT	PORTABLE RADIO REPLACEMENT	14500	14500				14500	
POLICE DEPARTMENT	REPLACE DISPATCH CENTER GLASS	12500		12500			12500	
POLICE DEPARTMENT	INTERVIEW ROOMS RECORDING EQUIPMENT	12000	12000				12000	
POLICE DEPARTMENT	PUBLIC SAFETY RADIO SYSTEM NARROWBANDING MANDATE	10000			10000		10000	
Total Police		437777	163937	153500	120340	0	352777	85000
Fire Department								
FIRE DEPARTMENT	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	60000			60000		60000	0
FIRE DEPARTMENT	REPLACE ZETRON PUBLIC ADDRESS SYSTEM	42000	42000				42000	
Total Fire		102000	42000	0	60000	0	102000	0
Public Works Building Maintenance								
PUBLIC BUILDING MAINTENANCE	REPLACE B-1 (VEHICLE)	26000			26000		26000	
Total DPW Building Maintenance		26000	0	0	26000	0	26000	0
Public Works Engineering								
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL)	300000		300000			300000	0
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS COTTAGE STREET	250000				250000	0	250000
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	250000				250000	0	250000
Total DPW Engineering		800000	0	300000	0	500000	300000	500000
Public Works Equipment Maintenance								
PUBLIC WORKS EQUIPMENT MAINT	FUEL DEPOT UPGRADES	25000		25000			25000	
Total DPW Equipment Maintenance		25000	0	25000	0	0	25000	0



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - Capital Improvement Budget

Department	Project Title	2013	Spring Town Meeting	Fall Town Meeting	Funding Source
Public Works Highway					
PUBLIC WORKS HIGHWAY	RECYCLING PACKERS (3 @ \$300,000 each)	900000		900000	900000
PUBLIC WORKS HIGHWAY	SNOW MELTER	232000	232000		232000
PUBLIC WORKS HIGHWAY	REPLACE H-55 (FRONT-END LOADER)	170000	170000		170000
PUBLIC WORKS HIGHWAY	REPLACE H-42 (DUMP TRUCK/SANDER/PLOW)	110000	110000		110000
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000		10000	10000
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000		10000	10000
Total DPW Highway		1432000	512000	0	920000
Public Works Land, Facilities and Natural Resources					
PUBLIC WORKS LND FAC/NAT RES	REPLACE LOG LOADER ON LF-8	62000	62000		62000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-3 (DUMP TRUCK W/PLOW)	62000	62000		62000
PUBLIC WORKS LND FAC/NAT RES	SOIL CONDITIONING - DEEP TINE	27000		27000	27000
PUBLIC WORKS LND FAC/NAT RES	DAILY MAINTENANCE EQUIPMENT	14000		14000	14000
Total DPW Land, Facilities & Natural Resources		165000	124000	0	41000
Community Services					
PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS	450000		450000	450000
PARKS & RECREATION	REPLACE R-1 (VEHICLE)	35000	35000		35000
PARKS & RECREATION	DUG POND PERIMETER FENCE WORK	20000		20000	20000
PARKS & RECREATION	HISTORICAL MONUMENT RESTORATION	15000		15000	15000
PARKS & RECREATION	COOLIDGE BASKETBALL COURT	10000	10000		10000
PARKS & RECREATION	MURPHY FIELD IMPROVEMENTS (parking lot & fencing)	10000	10000		10000
PARKS & RECREATION	COMMUNITY SENIOR CENTER GYM FLOOR COVER	10000		10000	10000
Total Community Services		550000	35000	40000	10000
Town Clerk					
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000		100000	100000
Total Town Clerk		100000	0	0	100000
Community Development					
COMMUNITY DEVELOPMENT	CONCEPTUAL DESIGN WORK - NATICK CENTER MBTA STATION	80000		80000	80000
Total Community Development		80000	0	0	80000
Total General Fund		4903777	900937	1118500	1177340
Funding Analysis					
General Fund Borrowing				\$	3,621,000
Free Cash				\$	150,000
Receipts Reserved				\$	150,000
Insurance Proceeds in Excess of \$20,000				\$	28,875
Capital Stabilization Fund					
- Capital S.F. Requested at Spring 2012 ATM				\$	369,562
- Capital S.F. Requested at Fall 2012 ATM				\$	584,340
Total General Fund Capital FY 2013				\$	4,903,777



Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - Capital Improvement Budget

Department	Project Title	2013	Spring Town Meeting	Fall Town Meeting	Funding Source	Ret. Earn.	Debt	
Enterprise Funds								
Water/Sewer Enterprise Fund								
WATER SEWER ENTERPRISE	UPGRADE FORCE MAIN BRADFORD / PAMELA	210000		210000		450000	1650000	
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000		300000			300000	
WATER SEWER ENTERPRISE	H & T FILTER MODIFICATION	200000		200000			200000	
WATER SEWER ENTERPRISE	REPLACE W-22 (DUMP TRUCK)	180000	180000			180000		
WATER SEWER ENTERPRISE	MWRA SEWER MAIN RELINING (5-year)	357900		357900		0	357900	
WATER SEWER ENTERPRISE	PINE OAKS WELLS REPLACE MCC	150000		150000		150000		
WATER SEWER ENTERPRISE	REPLACE W-14 (BACKHOE)	135000	135000			135000		
WATER SEWER ENTERPRISE	SPRINGVALE FLUORIDE UPGRADE	100000	100000			100000		
WATER SEWER ENTERPRISE	SEWER MAIN ON COTTAGE & ROCKLAND STREET	75000		75000		75000		
WATER SEWER ENTERPRISE	REPLACE W-25 (TRUCK)	46000	46000			46000		
WATER SEWER ENTERPRISE	REPLACE PUMP 4M SEWER STATION	35000	35000			35000		
Total Water/Sewer Enterprise Fund		3678900	496000	3182900	0	0	1171000	2507900

Funding Analysis	
Water/Sewer Debt	\$ 2,507,900
Retained Earnings	\$ 1,171,000
Total Water/Sewer Capital FY 2013	\$ 3,678,900

Sassamon Trace Enterprise Fund							
						Ret. Earn.	Debt
SASSAMON TRACE GOLF COURSE	REPLACEMENT OF GOLF CARTS	117000		117000		0	117000
Total Sassamon Trace Enterprise Fund		117000	0	117000	0	0	117000

Funding Analysis	
Sassamon Trace Golf Course Enterprise Borrowing	\$ 117,000
Total Sassamon Trace Capital FY 2013	\$ 117,000

FY 2013 Capital – Operating Budget Impacts and Priority Rankings



Town of Natick

FY 2013-2017 Capital Plan Summary

2013 Appropriated Budget - Priority Area Descriptions & Operating Budget Impacts

Funded @ 2012 SATM -

Department	Project Title	Cost	Priority Area	Operating Budget Impact
General Fund				
Natick Public Schools				
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL 6 MODULAR CLASSROOMS (funded @ 2012 SATM)	600000	D: Improvement of infrastructure	Nominal Increase - Small increases in electricity to illuminate, power and heat rooms
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE LARGE HVAC UNITS	300000	D: Improvement of infrastructure	Nominal Reduction - Will save potential cost of repairs and potentially be more energy efficient
NATICK PUBLIC SCHOOLS	KENNEDY - REPLACE ELECTRICAL SERVICE	150000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Will save potential cost of repairs and potentially be more energy efficient
NATICK PUBLIC SCHOOLS	LILJA- REPLACE DOMESTIC HOT WATER HEATER	30000	D: Improvement of infrastructure	Savings - Will save cost of repairs to original boiler and will be more energy efficient
NATICK PUBLIC SCHOOLS	BROWN-REPLACE DOMESTIC HOT WATER HEATER	30000	D: Improvement of infrastructure	Savings - Will save cost of repairs to original boiler and will be more energy efficient
NATICK PUBLIC SCHOOLS	LILJA-REPLACE EXHAUST FANS	30000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Will save potential cost of repairs and potentially be more energy efficient
NATICK PUBLIC SCHOOLS	BEN-HEM-REPLACE OFFICE CARPET	22000	B: Timely asset replacement to avoid future costs	No impact on operating budget
Total		1162000		
Morse Institute Library				
MORSE INSTITUTE LIBRARY	FURNITURE REPLACEMENT	24000	E: Improvement of productivity /efficiency	No impact on operating budget
Total Morse		24000		
Police Department				
POLICE DEPARTMENT	CRUISER REPLACEMENT	183900	A: Imminent threat to safety of citizens/property	No impact on operating budget beyond already budgeted maintenance costs
POLICE DEPARTMENT	BUILDING SECURITY/MONITORING CAMERAS	85000	A: Imminent threat to safety of citizens/property	Approx. \$250/yr. for maintenance once annual warranty expires
POLICE DEPARTMENT	REPLACEMENT OF ANIMAL CONTROL VEHICLE	48877	A: Imminent threat to safety of citizens/property	No impact on operating budget beyond already budgeted maintenance costs
POLICE DEPARTMENT	FIREARMS TRAINING SIMULATOR	36000	E: Improvement of productivity /efficiency	Approx. \$1,000/yr. for maintenance
POLICE DEPARTMENT	POLICE FLOORING	20000	E: Improvement of productivity /efficiency	No impact on operating budget
POLICE DEPARTMENT	FITNESS EQUIPMENT UPGRADE	15000	E: Improvement of productivity /efficiency	Approx. \$500/yr. for maintenance, cleaning & upkeep
POLICE DEPARTMENT	PORTABLE RADIO REPLACEMENT	14500	C: Requirements of state/federal law or regulation	No impact on operating budget beyond already budgeted maintenance costs
POLICE DEPARTMENT	REPLACE DISPATCH CENTER GLASS	12500	A: Imminent threat to safety of citizens/property	No impact on operating budget
POLICE DEPARTMENT	INTERVIEW ROOMS RECORDING EQUIPMENT	12000	E: Improvement of productivity /efficiency	Approx. \$200/yr. for maintenance



Town of Natick

FY 2013-2017 Capital Plan Summary

2013 Appropriated Budget - Priority Area Descriptions & Operating Budget Impacts

Funded @ 2012 SATM -

Department	Project Title	Cost	Priority Area	Operating Budget Impact
POLICE DEPARTMENT	PUBLIC SAFETY RADIO SYSTEM NARROWBANDING MANDATE	10000	C: Requirements of state/federal law or regulation	No impact on operating budget beyond already budgeted maintenance costs
Total Police		437777		
Fire Department				
FIRE DEPARTMENT	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	60000	A: Imminent threat to safety of citizens/property	No impact on operating budget
FIRE DEPARTMENT	REPLACE ZETRON PUBLIC ADDRESS SYSTEM (funded @ 2012 SATM)	42000	E: Improvement of productivity /efficiency	Nominal Reduction - Will save potential cost of repairs
Total Fire		102000		
Public Works Building Maintenance				
PUBLIC BUILDING MAINTENANCE	REPLACE B-1 (VEHICLE)	26000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
Total DPW Building Maintenance		26000		
Public Works Engineering				
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL)	300000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS COTTAGE STREET	250000	B: Timely asset replacement to avoid future costs	No impact on operating budget
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	250000	B: Timely asset replacement to avoid future costs	No impact on operating budget
Total DPW Engineering		800000		
Public Works Equipment Maintenance				
PUBLIC WORKS EQUIPMENT MAINT	FUEL DEPOT UPGRADES	25000	E: Improvement of productivity/efficiency	No impact on operating budget
Total DPW Equipment Maintenance		25000		
Public Works Highway				
PUBLIC WORKS HIGHWAY	RECYCLING PACKERS (3 @ \$300,000 each)	900000	E: Improvement of productivity/efficiency	Savings - After careful staff analysis, bringing recycling operations in-house could save at minimum \$65,000 annually, increase service to citizens and increase revenue
PUBLIC WORKS HIGHWAY	SNOW MELTER	232000	E: Improvement of productivity/efficiency	Savings - Dependent upon number of snow events, melting of snow in key locations will reduce number of private crews necessary to plow and transport snow away from Natick
PUBLIC WORKS HIGHWAY	REPLACE H-55 (FRONT-END LOADER)	170000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS HIGHWAY	REPLACE H-42 (DUMP TRUCK/SANDER/PLOW)	110000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000	A: Imminent threat to safety of citizens/property	No impact on operating budget beyond already budgeted maintenance costs
Total DPW Highway		1432000		



Town of Natick

FY 2013-2017 Capital Plan Summary

2013 Appropriated Budget - Priority Area Descriptions & Operating Budget Impacts

Funded @ 2012 SATM -

Department	Project Title	Cost	Priority Area	Operating Budget Impact
Public Works Land, Facilities and Natural Resources				
PUBLIC WORKS LND FAC/NAT RES	REPLACE LOG LOADER ON LF-8	62000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-3 (DUMP TRUCK W/PLOW)	62000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS LND FAC/NAT RES	SOIL CONDITIONING - DEEP TINE	27000	E: Improvement of productivity/efficiency	Nominal Reduction - Reduced maintenance costs
PUBLIC WORKS LND FAC/NAT RES	DAILY MAINTENANCE EQUIPMENT	14000	E: Improvement of productivity/efficiency	Nominal Reduction - Reduced maintenance costs
Total DPW Land, Facilities & Natural Resources		165000		
Community Services				
PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS	450000	D: Improvement of infrastructure	Nominal Reduction - Approx. \$500/yr. savings due to reduced maintenance of parking facilities and grass fields
PARKS & RECREATION	REPLACE R-1 (VEHICLE)	35000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PARKS & RECREATION	DUG POND PERIMETER FENCE WORK	20000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Approx. \$500/yr. savings due to reduced maintenance
PARKS & RECREATION	HISTORICAL MONUMENT RESTORATION	15000	D: Improvement of infrastructure	Nominal Reduction - Reduced maintenance costs
PARKS & RECREATION	COOLIDGE BASKETBALL COURT	10000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Reduced maintenance costs
PARKS & RECREATION	MURPHY FIELD IMPROVEMENTS (parking lot & fencing)	10000	D: Improvement of infrastructure	Nominal Reduction - Reduced maintenance costs
PARKS & RECREATION	COMMUNITY SENIOR CENTER GYM FLOOR COVER	10000	D: Improvement of infrastructure	Nominal Reduction - Reduced maintenance costs
Total Community Services		550000		
Town Clerk				
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000	C: Requirements of state/federal law or regulation	No impact on operating budget
Total Town Clerk		100000		
Community Development				
COMMUNITY DEVELOPMENT	CONCEPTUAL DESIGN WORK - NATICK CENTER MBTA STATION	80000	D: Improvement of infrastructure	No impact on operating budget; property not owned by Town
Total Community Development		80000		
Total General Fund		4903777		
Enterprise Funds				
Water/Sewer Enterprise Fund				
WATER SEWER ENTERPRISE	UPGRADE FORCE MAIN BRADFORD / PAMELA	2100000	D: Improvement of infrastructure	No impact on operating budget beyond already budgeted maintenance costs



Town of Natick

FY 2013-2017 Capital Plan Summary

2013 Appropriated Budget - Priority Area Descriptions & Operating Budget Impacts

Funded @ 2012 SATM -

Department	Project Title	Cost	Priority Area	Operating Budget Impact
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	H & T FILTER MODIFICATION	200000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE W-22 (DUMP TRUCK)	180000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	MWRA SEWER MAIN RELINING (5-year)	357900	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	PINE OAKS WELLS REPLACE MCC	150000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE W-14 (BACKHOE)	135000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	SPRINGVALE FLUORIDE UPGRADE	100000	D: Improvement of infrastructure	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	SEWER MAIN ON COTTAGE & ROCKLAND STREET	75000	D: Improvement of infrastructure	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE W-25 (TRUCK)	46000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE PUMP 4M SEWER STATION	35000	D: Improvement of infrastructure	No impact on operating budget beyond already budgeted maintenance costs
Total Water/Sewer Enterprise Fund		3678900		

Sassamon Trace Enterprise Fund

SASSAMON TRACE GOLF COURSE	REPLACEMENT OF GOLF CARTS	117000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Reduced maintenance costs
Total Sassamon Trace Enterprise Fund		117000		

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Article 5 - Capital Equipment - 2012 Fall Annual Town Meeting

#	Department	Item	Funding Source	Cost
1	Police Department	CRUISER REPLACEMENT	Capital SF	\$ 110,340
2	Police Department	PUBLIC SAFETY RADIO SYSTEM NARROWBANDING MANDATE	Capital SF	\$ 10,000
3	Fire Department	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	Capital SF	\$ 60,000
4	Public Works Building Maintenance	REPLACE B-1 (VEHICLE)	Capital SF	\$ 26,000
5	Public Works Highway	RECYCLING PACKERS (3 @ \$300,000 each)	G/F Debt	\$ 900,000
6	Public Works Highway	REPLACE DUMPSTERS	Capital SF	\$ 10,000
7	Public Works Highway	GUARDRAIL (VARIOUS LOCATIONS)	Capital SF	\$ 10,000
8	Public Works L,F & NR	SOIL CONDITIONING - DEEP TINE	Capital SF	\$ 27,000
9	Public Works L,F & NR	DAILY MAINTENANCE EQUIPMENT	Capital SF	\$ 14,000
10	Community Services	COMMUNITY SENIOR CENTER GYM FLOOR COVER	Capital SF	\$ 10,000

Total Article 5 - Capital Equipment \$ 1,177,340

Funding Sources

Capital Stabilization Fund	\$ 277,340
General Fund Debt	\$ 900,000

Total Funding for Appropriations under Article 5 \$ 1,177,340

Article 6 - Capital Improvements - 2012 Fall Annual Town Meeting

#	Department	Item	Funding Source	Cost
1	Natick Public Schools	KENNEDY-REPLACE LARGE HVAC UNITS	G/F Debt	\$ 300,000
2	Natick Public Schools	KENNEDY - REPLACE ELECTRICAL SERVICE	G/F Debt	\$ 150,000
3	Natick Public Schools	LILJA- REPLACE DOMESTIC HOT WATER HEATER	Capital SF	\$ 30,000
4	Natick Public Schools	BROWN-REPLACE DOMESTIC HOT WATER HEATER	Capital SF	\$ 30,000
5	Natick Public Schools	LILJA-REPLACE EXHAUST FANS	Capital SF	\$ 30,000
6	Natick Public Schools	BEN-HEM-REPLACE OFFICE CARPET	Capital SF	\$ 22,000
7	Public Works Engineering	ROADWAY IMPROVEMENTS COTTAGE STREET	G/F Debt	\$ 250,000
8	Public Works Engineering	ROADWAY IMPROVEMENTS PINE STREET	G/F Debt	\$ 250,000
9	Community Services	COLE NORTH FIELD RENOVATIONS	G/F Debt	\$ 450,000
10	Community Services	HISTORICAL MONUMENT RESTORATION	Capital SF	\$ 15,000
11	Town Clerk	PRESERVATION OF HISTORICAL RECORDS	Capital SF	\$ 100,000

Total Article 6 - Capital Improvement \$ 1,627,000

Funding Sources

Capital Stabilization Fund	\$ 227,000
General Fund Debt	\$ 1,400,000

Total Funding for Appropriations under Article 6 \$ 1,627,000

Article 27 - Design of New Natick Center T Station - 2012 Fall Annual Town Meeting

#	Department	Item	Funding Source	Cost
1	Community Development	CONCEPTUAL DESIGN WORK - NATICK CENTER MBTA STATION	Capital SF	\$ 80,000

Total Article 27 - Design of New Natick Center T Station \$ 80,000

Funding Sources

Capital Stabilization Fund	\$ 80,000
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Total Funding for Appropriations under Article 27 \$ 80,000

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2012 Fall Annual Town Meeting
Article 5 - Capital Equipment – Descriptions

**Article 5
Capital Equipment
2012 Fall Annual Town Meeting
Project Descriptions**

#	<u>Proposed Item</u>	<u>Amount</u>	<u>Funding Source</u>
1	Police Department		
	CRUISER REPLACEMENT (2 funded @ 2012 SATM, 3 to be funded @ Fall)	\$ 110,340	Capital SF
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	This request is an annual request to replace front-line cruisers for the Natick Police Department. This year's overall request returns to the replacement of 5 cruisers, rather than the 4 the requested each of the last two fiscal years. We are asking for 3 this fall (to add to the 2 appropriated in Spring) The DPW has examined current use and has found that the Town can afford to replace 2 cruisers in spring and 3 cruisers now. All cruisers are run to 100,000 miles and then get replaced or if they remain under 100,000 miles are transferred to another function in the Police Department.		
2	Police Department		
	PUBLIC SAFETY RADIO SYSTEM NARROWBANDING MANDATE	\$ 10,000	Capital SF
	<i>C: Requirements of state/federal law or regulation</i>		
	The Federal Communication Commission (FCC) has mandated that all frequencies in the public safety band be narrowbanded by January 1, 2013. In the past several years, we have been working to prepare our system for this mandate through equipment upgrades and replacements. While concentrating on the purchase of equipment, we are ready to proceed with the finalization of the narrow banding project, except we have not accounted for the costs to reprogram, to update software and we did not account for the fact that some equipment cannot be updated. This appropriation will allow us to finish the project and meet the mandate. Failure to complete this mandate timely will result in the loss of our ability to use our radio system.		
3	Fire Department		
	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	\$ 60,000	Capital SF
	<i>A: Imminent threat to safety of citizens/property</i>		
	This request is the beginning of an annual request to replace front-line turn-out gear for the Natick Fire Department. Originally planned to be done over a two year time-span, we are proposing that an annual replacement of a certain number of sets of turn-out gear become an annual appropriation. Each set of turn-out gear costs approximately \$3,000 and is the gear which firefighters use to respond to active incidents. The NFPA recommends that turn-out gear be replaced every 6-7 years. All sets of turn-out gear for the Natick Fire Department were last replaced approximately 6 years ago via a federal grant. An annual appropriation of \$42,000 now will allow us to more responsibly replace 14 sets a year and replace them annually moving forward. Approximately 85 sets need to be replaced.		

4	Public Works Building Maintenance		
	REPLACE B-1 (VEHICLE)	\$ 26,000	Capital SF
	<i>B: Timely asset replacement to avoid future costs</i>		
	This request is to replace a 2004 recycled Ford Crown Victoria police cruiser with over 100,000 miles and 10,700 engine hours on it. It is the former vehicle of the Municipal Building Maintenance Supervisor and is used daily in the management of the Facilities Management Department. The vehicle is in poor condition and should be replaced with a more fuel efficient, environmentally friendly, vehicle.		
5	Public Works Highway		
	RECYCLING PACKERS (3 @ \$300,000 each)	\$ 900,000	G/F Debt
	<i>E: Improvement of productivity/efficiency</i>		
	This request is to purchase three new trash packers to be used in conjunction with the movement of privatized recycling service in-house. Beginning in FY 2014, we are proposing to bring the current bi-weekly curbside recycling service offered to Natick residents and contracted out to a private corporation in-house. This change will result in a savings to the Town of at least \$65,000 annually, improve customer service and potentially even increase revenue to the community. A full cost-benefit analysis has been performed by the Department of Public Works and will be available when evaluating this request.		
6	Public Works - Highway		
	Guardrails (Various locations)	\$ 10,000	Capital SF
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	This is an annual request from the Department of Public Works to replace unsafe guardrails along various streets and highways within the Town. This ongoing capital purchase should be made regularly to ensure that motorists are properly protected along Natick roadways.		
7	Public Works - Highway		
	Dumpster Replacement	\$ 10,000	Capital SF
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This is an annual request from the Department of Public Works to replace rotted and unsafe dumpsters at municipal and school facilities. This ongoing capital equipment purchase should be made regularly, as it and is important to maintain safe and hygienic trash collection on municipal properties.		
8	Public Works L,F & NR		
	SOIL CONDITIONING - DEEP TINE	\$ 27,000	Capital SF
	<i>E: Improvement of productivity/efficiency</i>		
	This request would fund a deep tine machine to use with an existing Kubota tractor. The request will allow the division to perform deep tine aeration multiple times annually thus reducing soil compaction and improve drainage on athletic fields. By purchasing this equipment, the L,F & NR division can reduce its reliance on outside contractors and will aid in growing a more healthy turf grass stand that will greater withstand environmental stress. This equipment will be used to improve playing surfaces to reduce the player and head injuries associated with compacted soil surfaces.		

9	Public Works L,F & NR		
	DAILY MAINTENANCE EQUIPMENT	\$ 14,000	Capital SF
	<i>E: Improvement of productivity/efficiency</i>		
	This request would replace aging equipment used to maintain the communities athletic and playing fields. The age of our equipment has resulted in decreasing efficiency of Town staff when they attempt to maintain our numerous fields and playing surfaces. Replacement of our equipment would allow for less time required to maintain the fields and safer playing surfaces for our numerous athletic groups.		
10	Community Services		
	COMMUNITY SENIOR CENTER GYM FLOOR COVER	\$ 10,000	Capital SF
	<i>D: Improvement of infrastructure</i>		
	This request would purchase a 70' x 100' action floor cover system for the new gymnasium at the Community/Senior Center. Such floor cover would be used to protect the new wood playing surface when the Community/Senior Center would be needed to be used for other, higher traffic activities, such as a Health Fair, a Craft Fair, an Emergency Shelter, Emergency Housing, etc. Failure to procure this cover would result in either a reduction in the number of activities the center could host or immediate damage to a new Town investment. This appropriation would be all that is needed to protect the floor surface.		

Total	\$ 1,177,340
Funding Sources	
Capital Stabilization Fund	\$ 277,340
General Fund Debt	\$ 900,000

Total Funding for Appropriations under Article 5	\$ 1,177,340
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2012 Fall Annual Town Meeting
Article 6 – Capital Improvements – Descriptions

**Article 6
Capital Improvement
2012 Fall Annual Town Meeting
Project Descriptions**

#	<u>Proposed Item</u>	<u>Amount</u>	<u>Funding Source</u>
1	Natick Public Schools		
	KENNEDY-REPLACE LARGE HVAC UNITS <i>D: Improvement of infrastructure</i> This request would begin a two-year replacement of the large HVAC units serving the Kennedy Middle School. The current equipment is obsolete and newer equipment will increase energy efficiency. The goal of the replacement is to provide more efficient and reliable heat and cooling for all users of the building.	\$ 300,000	G/F Debt
2	Natick Public Schools		
	KENNEDY - REPLACE ELECTRICAL SERVICE <i>B: Timely asset replacement to avoid future costs</i> This request would install new primary and secondary service conduits and conductors to support the relocation of the NStar transformer and power lines supplying power to the school. Kennedy has lost power several times over the past three years during severe wind storms due to the age and location of power lines through wooded area. NStar has created a new line from Mill Street to KMS. This capital request would complete this project. The work would consist of the labor and material for the installation of a concrete pad for the new pad mount transformer and for the installation of the new primary conduits for the utility pole to the transformer pad. Labor and material for the installation of the new secondary conduits and wires from the new transformer to the existing switchgear in the school.	\$ 150,000	G/F Debt
3	Natick Public Schools		
	LILJA- REPLACE DOMESTIC HOT WATER HEATER <i>D: Improvement of infrastructure</i> This request would replace the original 500 gallon domestic water heater tank. This tank is original to the building and was not replaced in the 1997 renovations. The replacement is necessary to ensure that the internal heating coils are intact, thus ensuring that no boiler water gets into domestic water. The heating process will be greatly improved and far more efficient.	\$ 30,000	Capital Stab. Fund
4	Natick Public Schools		
	BROWN-REPLACE DOMESTIC HOT WATER HEATER <i>D: Improvement of infrastructure</i> This request would replace the original 500 gallon domestic water heater tank. This tank is original to the building and was not replaced in the 1995 renovations. The replacement is necessary to ensure that the internal heating coils are intact, thus ensuring that no boiler water gets into domestic water. The heating process will be greatly improved and far more efficient.	\$ 30,000	Capital Stab. Fund

5	Natick Public Schools		
	LILJA-REPLACE EXHAUST FANS	\$ 30,000	Capital Stab. Fund
	<i>B: Timely asset replacement to avoid future costs</i>		
	This request would replace the 20 original rooftop exhaust fans at Lilja. This replacement is necessary to ensure proper clean air and improved air quality throughout the school.		
6	Natick Public Schools		
	BEN-HEM-REPLACE OFFICE CARPET	\$ 22,000	Capital Stab. Fund
	<i>B: Timely asset replacement to avoid future costs</i>		
	This request is to replace approximately 733 yards of office carpet at Bennet-Hemenway. The current carpets are from the 1990's and are due to be replaced. It is over 15 years old and has begun to show its wear. Replacement will eliminate snags, tripping hazards and improve hygiene.		
7	Public Works Engineering		
	ROADWAY IMPROVEMENTS COTTAGE STREET	\$ 250,000	G/F Debt
	<i>B: Timely asset replacement to avoid future costs</i>		
	This request would be to design the reconstruction of Cottage Street from Woodland to Everett Street. The roadway is in very poor condition, causing issues for the residents who live and travel along the street, pedestrian safety concerns and placing a maintenance burden upon the Highway Division of the Department of Public Works. The entire project - \$250,000 for design in FY 2013 and \$1,750,000 for the actual construction in FY 2014 - would add new granite curbing and sidewalk on the westerly side of Cottage and a new cape cod berm on the easterly side. It would also install a new drainage system and make minor intersection improvements. Failure to repair and reconstruct Cottage now will result in both the roadway and sections of the existing sidewalk becoming a driving and walking hazard.		
8	Public Works Engineering		
	ROADWAY IMPROVEMENTS PINE STREET	\$ 250,000	G/F Debt
	<i>B: Timely asset replacement to avoid future costs</i>		
	This request would be to design the reconstruction of the entire length of Pine Street - from North Main/Rt. 27 to Oak Street. The roadway is in very poor condition, causing issues for the residents who live and travel along the street, pedestrian safety concerns and placing a maintenance burden upon the Highway Division of the Department of Public Works. The entire project - \$250,000 for design in FY 2013 and \$1,750,000 for the actual construction in FY 2014 - would add new granite curbing and sidewalk on the southerly side of Pine and a new cape cod berm on the northerly side. It would also install a new drainage system and make minor intersection improvements. Failure to repair and reconstruct Pine now will result in both the roadway and sections of the existing sidewalk becoming a driving and walking hazard.		

9	Community Services		
	COLE NORTH FIELD RENOVATIONS	\$ 450,000	G/F Debt
	<i>Priority Area D: Improvement of Infrastructure.</i>		
	This request is the second and larger phase of renovations to the outside of the Cole Recreation Center. \$80,000 has already been funded to redesign and replace the parking lot and playground at the Cole Center. In tandem with that investment, this request is to replace one of the existing soccer fields at the Cole Center with a larger artificial turf field and renovate the existing field. The total project is estimated to cost \$1,300,000, with \$650,000 coming from the Natick Youth Soccer Organizations, \$200,000 coming from mitigation funds and balance coming from the Town. A new artificial turf field would greatly enhance the Community Services Department's ability to schedule and handle the ever increasing demands for soccer fields within Natick. We would also expect that the implementation of an artificial field would reduce maintenance burdens on the Land, Facilities and Natural Resources Division of DPW in the amount of \$500 annually at the Cole North Field.		
10	Community Services		
	HISTORICAL MONUMENT RESTORATION	\$ 15,000	Capital SF
	<i>D: Improvement of infrastructure</i>		
	This request is an annual request to replace and repair historical monuments and historical signage throughout Natick. The FY 2013 request is to address critical needs in South Natick, specifically; 1) the restoration of the John Eliot monument at the Bacon free Library, 2) the installation of appropriate signage for Shaw Park and 3) the maintenance of engraved signage. This work would preserve the John Eliot monument and properly identify Shaw Park and other parks in South Natick so that the public could identify them more easily. This would aid in the recognition of South Natick's historical significance.		
11	Town Clerk		
	PRESERVATION OF HISTORICAL RECORDS	\$ 100,000	Capital SF
	<i>C: Requirements of state/federal law or regulation</i>		
	This is an annual request for a multi-year project to restore and protect all permanent records for the Town of Natick. This includes, but is not expressly limited to, all Town Meeting Records, Birth, marriage and Death Certificates, as well as other permanent records which the Town is legally required to keep in perpetuity. Nearly two centuries of records have not been restored, although the initial allocation of \$100,000 has allowed the oldest and those records in the most critical condition to be properly restored. The scope of the project includes an information log for the book, dismantling the existing book, cleaning the pages, repairing the pages, deacidifying the paper, resewing and rebinding the books, as well as providing a 35mm security film and scanned CD image of the record. Many of these records have never been preserved, and taking affirmative action now to preserve them is essential if the Town Clerk's office is to continue performing its mandated function of providing these resources to the people. Once preserved these records should not need further upkeep for another 300-400 years.		

Total **\$ 1,627,000**

Funding Sources

Capital Stabilization Fund	\$ 227,000
Tax Levy Borrowing	\$ 1,400,000

Total Funding for Appropriations under Article 6 **\$ 1,627,000**

2012 Spring Annual Town Meeting
Article 27 – Design of New Natick Center “T” Station – Description

**Article 27
Capital Equipment
2012 Fall Annual Town Meeting
Project Description**

Proposed Item Amount Funding Source

1	Community Development		
	CONCEPTUAL DESIGN WORK - NATICK CENTER MBTA STATION	\$ 80,000	Capital SF
	<i>D: Improvement of infrastructure</i>		
	This request is to fund a conceptual design study for the Natick Center commuter rail station owned by the MBTA. As an initial phase that would help qualify the project for further funding when available, the study would consider improvements to the station to accomplish several goals, including complementary transit-oriented development; making the station fully accessible for all users; incorporate a connection to a future rail trail; and supporting regional and public transit.		

Total	\$ 80,000	
Funding Sources		
Capital Stabilization Fund	\$ 80,000	
Total Funding for Appropriations under Article 27	\$ 80,000	
