



# *Town of Natick*

FY 2010 Budget

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## **Section I: Budget Overview**



# *Town of Natick*

FY 2010 Budget

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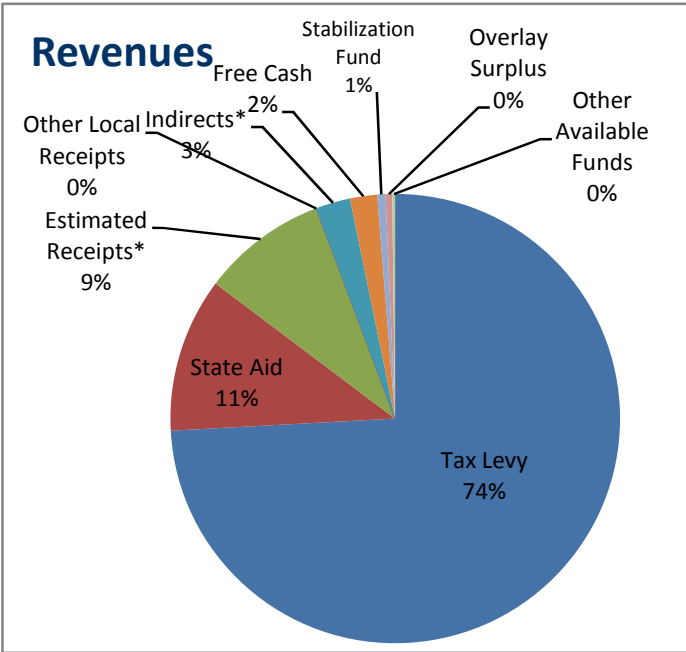
# General Fund Revenue/Expenditure Summary

	2008	2009	08 vs. 09	2010	2010	2009 vs. 2010	
	Actual	Appropriated	%	Requested	March 8	\$	%
<b>General Fund Revenues</b>							
Tax Levy	64,617,822	73,083,995	10.38%	75,827,233	75,827,233	2,743,238	3.75%
State Aid	12,315,120	12,341,007	0.68%	11,198,590	11,360,667	-980,340	-7.94%
Estimated Receipts*	13,692,857	10,801,500	-20.18%	9,231,500	9,231,500	-1,570,000	-14.54%
Other Local Receipts						0	#DIV/0!
Indirects*	2,379,592	2,450,980	3.00%	2,546,345	2,546,345	95,365	3.89%
Free Cash	5,057,917	3,000,000	-40.69%	2,000,000	2,000,000	-1,000,000	-33.33%
Stabilization Fund	256,102	600,000	134.28%	600,000	600,000	0	0.00%
Overlay Surplus	1,116,024	0	-100.00%	500,000	500,000	500,000	#DIV/0!
Other Available Funds	323,167	210,851	-34.8%	210,851	210,851	0	0.00%
<b>Total General Fund Revenues</b>	<b>99,758,601</b>	<b>102,488,333</b>	<b>2.7%</b>	<b>102,114,519</b>	<b>102,276,596</b>	<b>-211,737</b>	<b>-0.2%</b>
<b>General Fund Expenses</b>							
Education & Learning							
Natick Public Schools*	40,905,762	43,474,430	6.3%	45,647,840	42,645,245	-829,185	-1.91%
Keefe Tech*	1,051,116	1,141,092	8.6%	1,175,325	1,175,325	34,233	3.00%
Morse Institute Library	1,708,525	1,780,355	4.2%	1,858,422	1,737,625	-42,730	-2.40%
Bacon Free Library	114,313	116,928	2.3%	125,147	116,974	46	0.04%
Public Safety	11,225,820	11,821,743	5.3%	12,184,638	11,392,903	-428,840	-3.63%
Public Works	7,196,327	7,513,840	4.4%	7,768,570	7,362,909	-150,931	-2.01%
Health & Human Services	1,413,949	1,561,166	10.4%	1,613,167	1,581,316	20,150	1.29%
Administrative Support Services	4,231,206	4,244,340	0.3%	4,255,888	4,046,640	-234,003	-4.66%
Committees	15,339	18,510	20.7%	18,510	18,510	0	0.00%
Shared Expenses							
Fringe Benefits*	12,486,833	13,372,367	7.1%	14,553,280	14,387,673	1,034,051	7.59%
Prop & Liab. Insurance	420,705	496,150	17.9%	496,150	496,150	0	0.00%
Retirement	5,376,574	5,170,376	2.4%	5,271,467	5,271,467	101,091	1.96%
Debt Services*	7,243,778	6,915,189	-4.5%	7,158,758	7,158,758	243,569	3.52%
Reserve Fund	0	400,000	405.8%	400,000	400,000	0	0.00%
<b>General Fund Oper. Expenses</b>	<b>93,390,247</b>	<b>98,026,487</b>	<b>5.0%</b>	<b>102,527,162</b>	<b>97,791,495</b>	<b>-234,992</b>	<b>-0.2%</b>
Capital Improvements*	1,122,250	293,900	-73.8%	350,000	350,000	56,100	19.1%
School Bus Transportation	302,122	302,122	0.0%	311,186	311,186	9,064	3.0%
State & County Assessments	1,643,654	1,552,943	-5.5%	1,622,825	1,622,825	69,882	4.5%
Cherry Sheet Offsets	66,398	68,029	2.5%	71,090	71,090	3,061	4.5%
Tax Title	25,000	25,000	0.0%	25,000	25,000	0	0.0%
Snow Removal Supplement*	201,261	650,000	223.0%	325,000	600,000	-50,000	-7.7%
Overlay	1,003,911	1,040,000	3.6%	1,150,000	1,150,000	110,000	10.6%
Golf Course Deficit*	355,000	355,000	0.0%	455,000	355,000	0	0.0%
<b>Total General Fund Expenses</b>	<b>98,109,843</b>	<b>102,313,481</b>	<b>4.3%</b>	<b>106,837,263</b>	<b>102,276,596</b>	<b>-36,885</b>	<b>0.0%</b>
<b>Net Excess / (Deficit)</b>	<b>1,648,758</b>	<b>174,852</b>		<b>-4,722,744</b>	<b>0</b>		

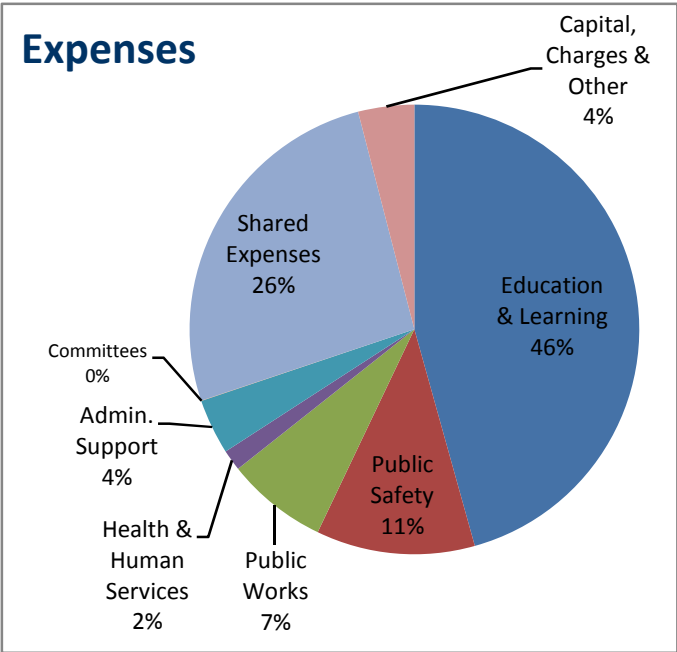
\*Changes forthcoming for FY 2010.

# General Fund Revenue/Expenditure Summary

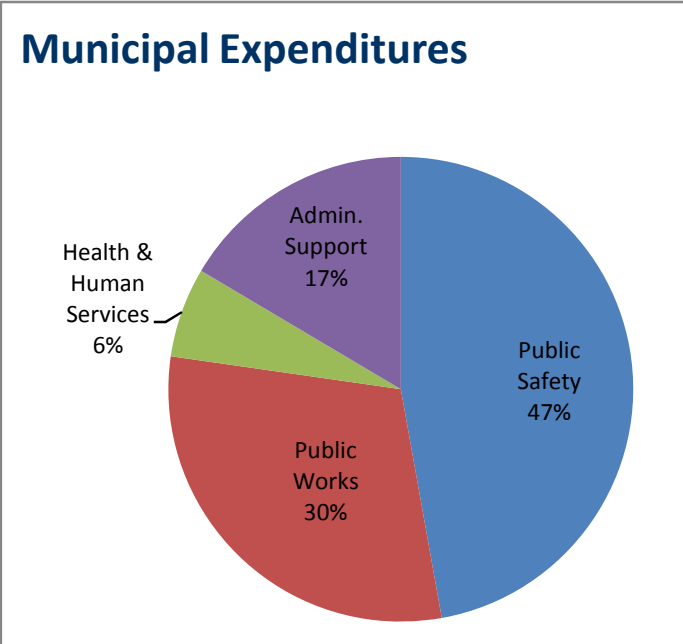
General Fund Revenues - FY 2010



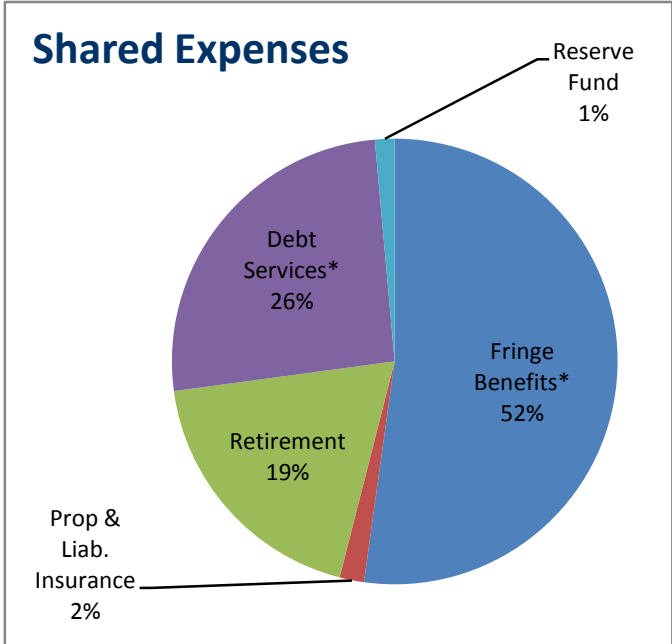
General Fund Expenditures - FY 2010



Municipal Expenditures - FY 2010



Shared Expenditures - FY 2010



# Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Appropriated	08 vs. 09 %	2010 Requested	2010 March 1	2009 vs. 2010 \$	%
<b>Section III: Education &amp; Learning</b>							
<b>Natick Public Schools*</b>							
Salaries	31,911,758	34,046,800	6.69%	35,080,861	33,882,871	(163,929)	-0.48%
Expenses	8,994,004	9,427,630	4.82%	10,566,979	8,693,629	(734,001)	-7.79%
<b>Total Natick Public Schools</b>	<b>\$ 40,905,762</b>	<b>\$ 43,474,430</b>	<b>6.28%</b>	<b>\$ 45,647,840</b>	<b>\$ 42,576,500</b>	<b>\$ (897,930)</b>	<b>-2.07%</b>
<b>Keefe Tech**</b>							
Expenses (Assessment)	\$ 1,051,116	\$ 1,141,092	8.56%	\$ 1,175,325	\$ 1,175,325	\$ 34,233	3.00%
<b>Total Keefe Tech</b>	<b>\$ 1,051,116</b>	<b>\$ 1,141,092</b>	<b>8.56%</b>	<b>\$ 1,175,325</b>	<b>\$ 1,175,325</b>	<b>\$ 34,233</b>	<b>3.00%</b>
<b>Morse Institute Library</b>							
Salaries & Expenses	\$ 1,708,525	\$ 1,780,355	4.20%	\$ 1,858,422	\$ 1,737,625	\$ (42,730)	-2.40%
<b>Total Morse Institute Library</b>	<b>\$ 1,708,525</b>	<b>\$ 1,780,355</b>	<b>4.20%</b>	<b>\$ 1,858,422</b>	<b>\$ 1,737,625</b>	<b>\$ (42,730)</b>	<b>-2.40%</b>
<b>Bacon Free Library</b>							
Salaries & Expenses	114,313	116,928	2.29%	125,147	116,974	46	0.04%
<b>Total Bacon Free Library</b>	<b>\$ 114,313</b>	<b>\$ 116,928</b>	<b>2.29%</b>	<b>\$ 125,147</b>	<b>\$ 116,974</b>	<b>\$ 46</b>	<b>0.04%</b>
<b>Total Education &amp; Learning</b>	<b>\$ 43,779,716</b>	<b>\$ 46,512,805</b>	<b>6.24%</b>	<b>\$ 48,806,734</b>	<b>\$ 45,606,424</b>	<b>\$ (906,381)</b>	<b>-1.95%</b>

\*Distribution of Natick Public Schools preliminary. Not approved by School Committee. Assumes targeted reduction of \$3,071,340 as recommended by Financial Planning Committee to the School Committee on February 11th.

\*\*Actual assessment is \$142,225 higher than shown. Will be changed in subsequent reconciliations.

## Section IV: Public Safety

<b>Emergency Management</b>							
Expenses	\$ 4,100	\$ 4,100	0.00%	\$ 4,100	\$ 4,100	\$ -	0.00%
<b>Total Emergency Management</b>	<b>\$ 4,100</b>	<b>\$ 4,100</b>	<b>0.00%</b>	<b>\$ 4,100</b>	<b>\$ 4,100</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Police</b>							
Salaries	\$ 4,819,803	\$ 5,152,328	6.90%	\$ 5,279,152	\$ 4,929,815	\$ (222,513)	-4.32%
Expenses	\$ 180,253	\$ 198,675	18.01%	\$ 198,675	\$ 191,600	\$ (7,075)	-7.50%
Other Chgs. & Expenses	\$ 45,052	\$ 36,200	15.17%	\$ 36,200	\$ 34,200	\$ (2,000)	-16.00%
<b>Total Police</b>	<b>\$ 5,045,109</b>	<b>\$ 5,387,203</b>	<b>6.78%</b>	<b>\$ 5,514,027</b>	<b>\$ 5,155,615</b>	<b>\$ (231,588)</b>	<b>-4.30%</b>
<b>Fire</b>							
Salaries	\$ 6,017,492	\$ 6,281,040	4.38%	\$ 6,500,761	\$ 6,067,438	\$ (213,602)	-3.40%
Expenses	\$ 159,119	\$ 149,400	36.08%	\$ 165,750	\$ 165,750	\$ 16,350	44.14%
<b>Total Fire</b>	<b>\$ 6,176,611</b>	<b>\$ 6,430,440</b>	<b>4.11%</b>	<b>\$ 6,666,511</b>	<b>\$ 6,233,188</b>	<b>\$ (197,252)</b>	<b>-3.07%</b>
<b>Total Public Safety</b>	<b>\$ 11,225,820</b>	<b>\$ 11,821,743</b>	<b>5.31%</b>	<b>\$ 12,184,638</b>	<b>\$ 11,392,903</b>	<b>\$ (428,840)</b>	<b>-3.63%</b>

## Section V: Public Works

<b>DPW Administration</b>							
Salaries	\$ 258,029	\$ 292,767	13.46%	\$ 301,034	\$ 276,143	\$ (16,624)	-5.68%
Expenses	\$ 35,000	\$ 42,682	215.25%	\$ 44,032	\$ 42,032	\$ (650)	-32.60%
<b>Total DPW Administration</b>	<b>\$ 293,029</b>	<b>\$ 335,449</b>	<b>14.48%</b>	<b>\$ 345,066</b>	<b>\$ 318,175</b>	<b>\$ (17,274)</b>	<b>-5.15%</b>
<b>DPW Building Maintenance</b>							
Salaries	\$ 316,608	\$ 364,072	14.99%	\$ 376,915	\$ 340,010	\$ (24,062)	-6.61%
Expenses	\$ 573,967	\$ 517,247	20.29%	\$ 517,247	\$ 480,286	\$ (36,961)	-60.01%
<b>Total DPW Build. Maint.</b>	<b>\$ 890,575</b>	<b>\$ 881,319</b>	<b>-1.04%</b>	<b>\$ 894,162</b>	<b>\$ 820,296</b>	<b>\$ (61,023)</b>	<b>-6.92%</b>

# Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Appropriated	08 vs. 09 %	2010 Requested	2010 March 1	2009 vs. 2010 \$	%
<b>DPW Energy</b>							
Purchase of Services	\$ 1,309,788	\$ 1,456,184	11.18%	\$ 1,532,170	\$ 1,528,170	\$ 71,986	4.94%
Other Charges	\$ 629	\$ 500	-20.57%	\$ 500	\$ 500	\$ -	0.00%
<b>Total DPW Energy</b>	<b>\$ 1,310,417</b>	<b>\$ 1,456,684</b>	<b>11.16%</b>	<b>\$ 1,532,670</b>	<b>\$ 1,528,670</b>	<b>\$ 71,986</b>	<b>4.94%</b>
<b>DPW Engineering</b>							
Salaries	\$ 327,486	\$ 342,275	4.52%	\$ 353,085	\$ 310,299	\$ (31,976)	-9.34%
Expenses	\$ 48,731	\$ 49,900	29.02%	\$ 53,900	\$ 53,550	\$ 3,650	-39.87%
<b>Total DPW Engineering</b>	<b>\$ 376,217</b>	<b>\$ 392,175</b>	<b>4.24%</b>	<b>\$ 406,985</b>	<b>\$ 363,849</b>	<b>\$ (28,326)</b>	<b>-7.22%</b>
<b>DPW Equipment Maintenance</b>							
Salaries	\$ 462,015	\$ 485,856	5.16%	\$ 495,262	\$ 495,446	\$ 9,590	1.97%
Expenses	\$ 266,171	\$ 257,580	-1.48%	\$ 275,125	\$ 263,125	\$ 5,545	32.17%
Other - Capital Outlay	\$ 3,796	\$ 8,000	110.74%	\$ 8,000	\$ 8,000	\$ -	0.00%
<b>Total DPW Equip. Maint.</b>	<b>\$ 731,983</b>	<b>\$ 751,436</b>	<b>2.66%</b>	<b>\$ 778,387</b>	<b>\$ 766,571</b>	<b>\$ 15,135</b>	<b>2.01%</b>
<b>DPW Highway &amp; Sanitation</b>							
Salaries	\$ 1,172,123	\$ 1,237,412	5.57%	\$ 1,277,241	\$ 1,180,412	\$ (57,000)	-4.61%
Expenses	\$ 301,335	\$ 316,800	15.45%	\$ 354,800	\$ 348,253	\$ 31,453	3.51%
Other - Charges & Expenditures	\$ 1,487,816	\$ 1,441,600	-3.11%	\$ 1,446,614	\$ 1,457,954	\$ 16,354	1.13%
<b>Total DPW Highway &amp; San.</b>	<b>\$ 2,961,274</b>	<b>\$ 2,995,812</b>	<b>1.17%</b>	<b>\$ 3,078,655</b>	<b>\$ 2,986,619</b>	<b>\$ (9,193)</b>	<b>-0.31%</b>
<b>DPW Land, Facilities &amp; Nat. Resources</b>							
Salaries	\$ 455,897	\$ 488,055	7.05%	\$ 503,095	\$ 415,939	\$ (72,116)	-14.78%
Expenses	\$ 176,936	\$ 212,910	44.42%	\$ 229,550	\$ 162,790	\$ (50,120)	-63.63%
<b>Total DPW LF &amp; NR</b>	<b>\$ 632,834</b>	<b>\$ 700,965</b>	<b>10.77%</b>	<b>\$ 732,645</b>	<b>\$ 578,729</b>	<b>\$ (122,236)</b>	<b>-17.44%</b>
<b>Total Public Works</b>	<b>\$ 7,196,327</b>	<b>\$ 7,513,840</b>	<b>4.41%</b>	<b>\$ 7,768,570</b>	<b>\$ 7,362,909</b>	<b>\$ (150,931)</b>	<b>-2.01%</b>

## Section VI: Health & Human Services

<b>Council on Aging</b>							
Salaries	\$ 215,317	\$ 252,974	17.49%	\$ 264,797	\$ 259,682	\$ 6,708	2.65%
Expenses	\$ 14,978	\$ 17,455	20.98%	\$ 17,880	\$ 17,469	\$ 14	0.09%
Other Changes & Expenditures	\$ 15,992	\$ 21,456	34.17%	\$ 21,456	\$ 19,000	\$ (2,456)	-11.45%
<b>Total Council on Aging</b>	<b>\$ 246,288</b>	<b>\$ 291,885</b>	<b>18.51%</b>	<b>\$ 304,133</b>	<b>\$ 296,151</b>	<b>\$ 4,266</b>	<b>1.46%</b>
<b>Human Services</b>							
Salaries	\$ 37,193	\$ 84,824	128.07%	\$ 89,358	\$ 89,358	\$ 4,534	5.35%
Expenses	\$ 2,912	\$ 8,038	530.05%	\$ 8,388	\$ 8,038	\$ -	0.00%
<b>Total Human Services</b>	<b>\$ 40,105</b>	<b>\$ 92,862</b>	<b>131.55%</b>	<b>\$ 97,746</b>	<b>\$ 97,396</b>	<b>\$ 4,534</b>	<b>4.88%</b>
<b>Veterans Services</b>							
Salaries	\$ 102,162	\$ 106,531	4.28%	\$ 110,901	\$ 110,901	\$ 4,370	4.10%
Expenses	\$ 6,266	\$ 6,100	-11.72%	\$ 6,100	\$ 6,100	\$ -	0.00%
Other Changes & Expenditures	\$ 116,044	\$ 65,800	-52.18%	\$ 65,800	\$ 115,800	\$ 50,000	98.43%
<b>Total Veterans Services</b>	<b>\$ 224,472</b>	<b>\$ 178,431</b>	<b>-20.51%</b>	<b>\$ 182,801</b>	<b>\$ 232,801</b>	<b>\$ 54,370</b>	<b>30.47%</b>
<b>Board of Health</b>							
Salaries	\$ 325,605	\$ 390,607	19.96%	\$ 400,340	\$ 338,748	\$ (51,859)	-13.28%
Expenses	\$ 15,314	\$ 22,400	126.08%	\$ 24,450	\$ 24,450	\$ 2,050	28.87%
Other Changes & Expenditures	\$ 6,496	\$ 15,000	130.91%	\$ 15,000	\$ 15,000	\$ -	0.00%
<b>Total Board of Health</b>	<b>\$ 347,414</b>	<b>\$ 428,007</b>	<b>23.20%</b>	<b>\$ 439,790</b>	<b>\$ 378,198</b>	<b>\$ (49,809)</b>	<b>-11.64%</b>

# Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Appropriated	08 vs. 09 %	2010 Requested	2010 March 1	2009 vs. 2010 \$	2009 vs. 2010 %
<b>Recreation</b>							
Salaries	\$ 487,619	\$ 500,008	2.54%	\$ 519,016	\$ 510,335	\$ 10,327	2.07%
Operating Expenses	\$ 38,488	\$ 40,958	6.42%	\$ 41,411	\$ 38,165	\$ (2,793)	-17.73%
Other Supplies	\$ 29,563	\$ 29,015	-1.85%	\$ 28,270	\$ 28,270	\$ (745)	-2.57%
<b>Total Recreation</b>	<b>\$ 555,670</b>	<b>\$ 569,981</b>	<b>2.58%</b>	<b>\$ 588,697</b>	<b>\$ 576,770</b>	<b>\$ 6,789</b>	<b>1.19%</b>
<b>Total Health &amp; Human Services</b>	<b>\$ 1,413,949</b>	<b>\$ 1,561,166</b>	<b>10.41%</b>	<b>\$ 1,613,167</b>	<b>\$ 1,581,316</b>	<b>\$ 20,150</b>	<b>1.29%</b>
<b>Section VII: General Government</b>							
<b>Board of Selectmen</b>							
Salaries	\$ 400,038	\$ 505,595	26.39%	\$ 526,307	\$ 443,775	\$ (61,820)	-12.23%
Expenses	\$ 82,347	\$ 128,250	55.74%	\$ 128,250	\$ 128,250	\$ -	#DIV/0!
Other Charges & Expenditures	\$ 37,595	\$ 18,375	-51.12%	\$ 18,357	\$ 18,357	\$ (18)	-0.10%
Personnel Board	\$ -	\$ 1,000	#DIV/0!	\$ 1,000	\$ 1,000	\$ -	0.00%
Town Report	\$ 4,000	\$ 5,000	25.00%	\$ 5,000	\$ 5,000	\$ -	0.00%
<b>Total Board of Selectmen</b>	<b>\$ 523,980</b>	<b>\$ 658,220</b>	<b>25.62%</b>	<b>\$ 678,914</b>	<b>\$ 596,382</b>	<b>\$ (61,838)</b>	<b>-9.39%</b>
<b>Legal</b>							
Expenses	\$ 367,911	\$ 241,500	-34.36%	\$ 283,500	\$ 283,500	\$ 42,000	17.39%
Other Charges & Expenditures	\$ 3,402	\$ 10,000	193.92%	\$ 10,000	\$ 10,000	\$ -	0.00%
<b>Total Legal Services</b>	<b>\$ 371,313</b>	<b>\$ 251,500</b>	<b>-32.27%</b>	<b>\$ 293,500</b>	<b>\$ 293,500</b>	<b>\$ 42,000</b>	<b>16.70%</b>
<b>Comptroller</b>							
Salaries	\$ 283,441	\$ 295,200	4.15%	\$ 280,612	\$ 275,680	\$ (19,520)	-6.61%
Expenses	\$ 41,200	\$ 26,500	-70.75%	\$ 26,500	\$ 25,000	\$ (1,500)	-6.67%
<b>Total Comptroller</b>	<b>\$ 324,641</b>	<b>\$ 321,700</b>	<b>-0.91%</b>	<b>\$ 307,112</b>	<b>\$ 300,680</b>	<b>\$ (21,020)</b>	<b>-6.53%</b>
<b>Assessors</b>							
Salaries	\$ 283,212	\$ 295,043	4.18%	\$ 303,588	\$ 279,335	\$ (15,708)	-5.32%
Expenses	\$ 69,329	\$ 65,800	156.51%	\$ 65,800	\$ 45,800	\$ (20,000)	-53.22%
Other Charges & Expenditures	\$ 263,897	\$ 80,000	-69.69%	\$ 80,000	\$ 80,000	\$ -	0.00%
<b>Total Assessors</b>	<b>\$ 614,746</b>	<b>\$ 440,843</b>	<b>-28.29%</b>	<b>\$ 449,388</b>	<b>\$ 405,135</b>	<b>\$ (35,708)</b>	<b>-8.10%</b>
<b>Collector</b>							
Salaries	\$ 169,534	\$ 184,013	8.54%	\$ 191,011	\$ 191,011	\$ 6,998	3.80%
Expenses	\$ 163,963	\$ 135,850	-46.44%	\$ 135,850	\$ 129,350	\$ (6,500)	-9.37%
<b>Total Collector</b>	<b>\$ 333,497</b>	<b>\$ 319,863</b>	<b>-4.09%</b>	<b>\$ 326,861</b>	<b>\$ 320,361</b>	<b>\$ 498</b>	<b>0.16%</b>
<b>Treasurer</b>							
Salaries	\$ 136,416	\$ 114,204	-16.28%	\$ 146,697	\$ 146,697	\$ 32,493	28.45%
Expenses	\$ 69,481	\$ 63,750	9.10%	\$ 63,750	\$ 59,550	\$ (4,200)	-27.45%
<b>Total Treasurer</b>	<b>\$ 205,897</b>	<b>\$ 177,954</b>	<b>-13.57%</b>	<b>\$ 210,447</b>	<b>\$ 206,247</b>	<b>\$ 28,293</b>	<b>15.90%</b>
<b>Information Technology</b>							
Salaries	\$ 309,493	\$ 320,990	3.71%	\$ 259,846	\$ 225,795	\$ (95,195)	-29.66%
Expenses	\$ 305,908	\$ 329,100	11.60%	\$ 339,100	\$ 339,100	\$ 10,000	3.20%
Other Chgs. & Expenditures	\$ 205,633	\$ 265,000	28.87%	\$ 275,000	\$ 265,000	\$ -	0.00%
<b>Total Information Technology</b>	<b>\$ 821,034</b>	<b>\$ 915,090</b>	<b>11.46%</b>	<b>\$ 873,946</b>	<b>\$ 829,895</b>	<b>\$ (85,195)</b>	<b>-9.31%</b>
<b>Town Clerk &amp; Elections</b>							
Salaries (Town Clerk)	\$ 183,161	\$ 192,162	4.91%	\$ 200,147	\$ 199,147	\$ 6,985	3.63%
Expenses (Town Clerk)	\$ 13,351	\$ 12,900	-3.38%	\$ 13,400	\$ 11,900	\$ (1,000)	2280.00%

# Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Appropriated	08 vs. 09 %	2010 Requested	2010 March 1	2009 vs. 2010 \$	%
Salaries (Registrars)	\$ 34,137	\$ 44,303	29.78%	\$ 22,432	\$ 21,432	\$ (22,871)	-51.62%
Expenses (Registrars)	\$ 18,253	\$ 20,500	12.31%	\$ 35,310	\$ 33,310	\$ 12,810	62.49%
<b>Total Town Clerk &amp; Elections</b>	<b>\$ 248,902</b>	<b>\$ 269,865</b>	<b>8.42%</b>	<b>\$ 271,289</b>	<b>\$ 265,789</b>	<b>\$ (4,076)</b>	<b>-1.51%</b>
<b>Sealer of Weights &amp; Measures</b>							
Salaries	\$ 13,900	\$ 14,317	3.00%	\$ 14,803	\$ 14,803	\$ 486	3.39%
Expenses	\$ 643	\$ 918	42.80%	\$ 950	\$ 600	\$ (318)	-34.64%
<b>Total Sealer Weights/Meas.</b>	<b>\$ 14,542</b>	<b>\$ 15,235</b>	<b>4.76%</b>	<b>\$ 15,753</b>	<b>\$ 15,403</b>	<b>\$ 168</b>	<b>1.10%</b>
<b>Parking Enforcement</b>							
Salaries	\$ 26,963	\$ 39,730	47.35%	\$ 41,082	\$ 41,082	\$ 1,352	3.40%
Expenses	\$ 88,913	\$ 85,825	-3.47%	\$ 87,325	\$ 85,900	\$ 75	-106.21%
<b>Total Parking Enforcement</b>	<b>\$ 115,876</b>	<b>\$ 125,555</b>	<b>8.35%</b>	<b>\$ 128,407</b>	<b>\$ 126,982</b>	<b>\$ 1,427</b>	<b>1.14%</b>
<b>Community Development</b>							
Salaries	\$ 621,631	\$ 716,210	15.21%	\$ 667,966	\$ 659,705	\$ (56,505)	-7.89%
Expenses	\$ 35,145	\$ 32,305	-8.08%	\$ 32,305	\$ 26,561	\$ (5,744)	-50.71%
<b>Total Community Development</b>	<b>\$ 656,776</b>	<b>\$ 748,515</b>	<b>13.97%</b>	<b>\$ 700,271</b>	<b>\$ 686,266</b>	<b>\$ (62,249)</b>	<b>-8.32%</b>
<b>Total Section VII: General Gov.</b>	<b>\$ 4,231,206</b>	<b>\$ 4,244,340</b>	<b>0.31%</b>	<b>\$ 4,255,888</b>	<b>\$ 4,046,640</b>	<b>\$ (197,700)</b>	<b>-4.66%</b>
<b>Section VIII: Commissions &amp; Committees</b>							
<b>Finance Committee</b>							
Expenses	\$ 13,867	\$ 14,500	4.57%	\$ 14,500	\$ 14,500	\$ -	0.00%
<b>Total Finance Committee</b>	<b>\$ 13,867</b>	<b>\$ 14,500</b>	<b>4.57%</b>	<b>\$ 14,500</b>	<b>\$ 14,500</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Commission on Disability</b>							
Expenses	\$ 833	\$ 1,810	117.29%	\$ 1,810	\$ 1,810	\$ -	0.00%
<b>Total Commission on Disability</b>	<b>\$ 833</b>	<b>\$ 1,810</b>	<b>117.29%</b>	<b>\$ 1,810</b>	<b>\$ 1,810</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Natick Cultural Council</b>							
Expenses	\$ 440	\$ 700	58.95%	\$ 700	\$ 700	\$ -	0.00%
<b>Total Natick Cultural Council</b>	<b>\$ 440</b>	<b>\$ 700</b>	<b>58.95%</b>	<b>\$ 700</b>	<b>\$ 700</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Historical Commission</b>							
Expenses	\$ -	\$ 1,000	#DIV/0!	\$ 1,000	\$ 1,000	\$ -	0.00%
<b>Total Historical Commission</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>#DIV/0!</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Historic District Commission</b>							
Expenses	\$ 199	\$ 500	151.80%	\$ 500	\$ 500	\$ -	0.00%
<b>Total Historic District Commission</b>	<b>\$ 199</b>	<b>\$ 500</b>	<b>151.80%</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Total Section VIII: Comm.</b>	<b>\$ 15,339</b>	<b>\$ 18,510</b>	<b>20.67%</b>	<b>\$ 18,510</b>	<b>\$ 18,510</b>	<b>\$ -</b>	<b>0.00%</b>

# Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Appropriated	08 vs. 09 %	2010 Requested	2010 March 1	2009 vs. 2010 \$	%
<b>Section IX: Shared Expenses (Unclassified)</b>							
<b>Employee Fringe</b>							
Other Personnel Services	\$ 12,486,833	\$ 13,372,367	7.09%	\$ 14,553,280	\$ 14,406,418	\$ 1,034,051	7.73%
<b>Total Employee Fringe</b>	<b>\$ 12,486,833</b>	<b>\$ 13,372,367</b>	<b>7.09%</b>	<b>\$ 14,553,280</b>	<b>\$ 14,406,418</b>	<b>\$ 1,034,051</b>	<b>7.73%</b>
<b>Property &amp; Liability Insurance</b>							
Purchased Services	\$ 420,705	\$ 496,150	17.93%	\$ 496,150	\$ 496,150	\$ -	0.00%
<b>Total Prop. &amp; Liab. Insurance</b>	<b>\$ 420,705</b>	<b>\$ 496,150</b>	<b>17.93%</b>	<b>\$ 496,150</b>	<b>\$ 496,150</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Contributory Retirement</b>							
Pension Assessment	\$ 4,822,418	\$ 5,040,179	4.52%	\$ 5,152,503	\$ 5,152,503	\$ 112,324	2.23%
ERI Assessment	\$ 431,861	\$ -	-100.00%	\$ -	\$ -	\$ -	#DIV/0!
<b>Total Contributory Retirement</b>	<b>\$ 5,254,279</b>	<b>\$ 5,040,179</b>	<b>-4.07%</b>	<b>\$ 5,152,503</b>	<b>\$ 5,152,503</b>	<b>\$ 112,324</b>	<b>2.23%</b>
<b>Non-Contributory Retirement</b>							
Pensions	\$ 122,295	\$ 130,197	6.46%	\$ 118,964	\$ 118,964	\$ (11,233)	-8.63%
<b>Total Non-Contributory Retire.</b>	<b>\$ 122,295</b>	<b>\$ 130,197</b>	<b>6.46%</b>	<b>\$ 118,964</b>	<b>\$ 118,964</b>	<b>\$ (11,233)</b>	<b>-8.63%</b>
<b>Debt Service*</b>							
Leased Equipment	\$ 30,813	\$ 38,550	25.11%	\$ 38,550	\$ 38,550	\$ -	0.00%
Principal	\$ 4,849,102	\$ 4,862,482	0.28%	\$ 5,088,367	\$ 5,088,367	\$ 225,885	4.65%
Interest	\$ 2,363,863	\$ 2,014,157	-14.79%	\$ 2,031,841	\$ 2,031,841	\$ 17,684	0.88%
<b>Total Debt Service</b>	<b>\$ 7,243,778</b>	<b>\$ 6,915,189</b>	<b>-4.54%</b>	<b>\$ 7,158,758</b>	<b>\$ 7,158,758</b>	<b>\$ 243,569</b>	<b>3.52%</b>
<b>Reserve Fund</b>							
Other Charges	\$ 79,088	\$ 400,000	405.77%	\$ 400,000	\$ 400,000	\$ -	0.00%
<b>Total Reserve Fund</b>	<b>\$ 79,088</b>	<b>\$ 400,000</b>	<b>###</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Total Shared Expenses</b>	<b>\$ 25,606,978</b>	<b>\$ 26,354,082</b>	<b>2.92%</b>	<b>\$ 27,879,655</b>	<b>\$ 27,732,793</b>	<b>\$ 355,893</b>	<b>5.23%</b>
<i>*Debt Service does not take into account additional amounts to be requested for design work of new Natick High School and Senior/Community Center.</i>							
<b>Total General Fund</b>	<b>\$ 93,469,335</b>	<b>\$ 98,026,487</b>	<b>4.88%</b>	<b>\$ 102,527,162</b>	<b>\$ 97,741,495</b>	<b>\$ (284,991)</b>	<b>-0.29%</b>

# General Fund Revenue/Expenditure Summary

	2009 Appropriated A	2010 1/5/2009 B	2010 1/28/2009 C	2010 2/11/2009 D	2010 Closure E	2009 vs. 2010 \$ (E-A)	% (E/A)
<b>General Fund Revenues</b>							
Tax Levy	73083995	75,827,233	75,827,233	75,827,233	\$ 75,827,233	\$ 2,743,238	3.75%
State Aid	12341007	11,198,590	11,360,667	11,360,667	\$ 11,360,667	\$ (980,340)	-7.94%
Estimated Receipts	10801500	9,231,500	9,231,500	9,231,500	\$ 9,231,500	\$ (1,570,000)	-14.54%
Other Local Receipts							
Indirects	2546345	2,546,345	2,546,345	2,546,345	\$ 2,546,345	\$ -	0.00%
Free Cash	3000000	2,000,000	2,000,000	2,000,000	\$ 2,000,000	\$ (1,000,000)	-33.33%
Stabilization Fund	600000	600,000	600,000	600,000	\$ 600,000	\$ -	0.00%
Overlay Surplus	0	500,000	500,000	500,000	\$ 500,000	\$ 500,000	#DIV/0!
Other Available Funds	210851	210,851	210,851	210,851	\$ 210,851	\$ -	0.00%
<b>Total General Fund Revenues</b>	<b>102,583,698</b>	<b>102,114,519</b>	<b>102,276,596</b>	<b>102,276,596</b>	<b>\$ 102,276,596</b>	<b>\$ (307,102)</b>	<b>-0.30%</b>
<b>General Fund Expenses</b>							
Education & Learning							
Natick Public Schools	43474430	45,647,840	45,647,840	45,716,598	\$ 42,576,500	\$ (897,930)	-2.07%
Keefe Tech	1141092	1,175,325	1,175,325	1,175,325	\$ 1,175,325	\$ 34,233	3.00%
Morse Institute Library	1780355.448	1,858,422	1,858,422	1,858,422	\$ 1,737,625	\$ (42,730)	-2.40%
Bacon Free Library	116928	125,147	125,147	125,147	\$ 116,974	\$ 46	0.04%
Public Safety	11821743	12,184,638	12,184,638	12,184,638	\$ 11,392,903	\$ (428,840)	-3.63%
Public Works	7513839.96	7,768,570	7,768,570	7,768,570	\$ 7,362,909	\$ (150,931)	-2.01%
Health & Human Services	1561166.4	1,613,167	1,613,167	1,613,167	\$ 1,581,316	\$ 20,150	1.29%
Administrative Support Services	4244340	4,255,888	4,255,888	4,255,888	\$ 4,046,640	\$ (197,700)	-4.66%
Committees	18510	18,510	18,510	18,510	\$ 18,510	\$ -	0.00%
Shared Expenses							
Fringe Benefits	13372367	14,553,280	14,553,280	14,216,160	\$ 14,406,418	\$ 1,034,051	7.73%
Prop & Liab. Insurance	496150	496,150	496,150	496,150	\$ 496,150	\$ -	0.00%
Retirement	5170375.79	5,271,467	5,271,467	5,271,467	\$ 5,271,467	\$ 101,091	1.96%
Debt Services	6915189	7,158,758	7,158,758	7,158,758	\$ 7,158,758	\$ 243,569	3.52%
Reserve Fund	400000	400,000	400,000	400,000	\$ 400,000	\$ -	0.00%
<b>General Fund Oper. Expenses</b>	<b>98,026,487</b>	<b>102,527,162</b>	<b>102,527,162</b>	<b>102,258,800</b>	<b>\$ 97,741,495</b>	<b>\$ (284,992)</b>	<b>-0.29%</b>
Capital Improvements	293900	350,000	350,000	350,000	\$ 350,000	\$ 56,100	19.09%
School Bus Transportation	302122	311,186	311,186	311,186	\$ 311,186	\$ 9,064	3.00%
State & County Assessments	1552943	1,622,825	1,622,825	1,622,825	\$ 1,622,825	\$ 69,882	4.50%
Cherry Sheet Offsets	68029	71,090	71,090	71,090	\$ 71,090	\$ 3,061	4.50%
Tax Title	25000	25,000	25,000	25,000	\$ 25,000	\$ -	0.00%
Snow Removal Supplement	650000	325,000	325,000	650,000	\$ 650,000	\$ -	0.00%
Overlay	1040000	1,150,000	1,150,000	1,150,000	\$ 1,150,000	\$ 110,000	10.58%
Golf Course Deficit	355000	455,000	455,000	355,000	\$ 355,000	\$ -	0.00%
<b>Total General Fund Expenses</b>	<b>102,313,481</b>	<b>106,837,263</b>	<b>106,837,263</b>	<b>106,793,901</b>	<b>\$ 102,276,596</b>	<b>\$ (36,885)</b>	<b>-0.04%</b>
<b>Net Excess / (Deficit)</b>	<b>270,217</b>	<b>-4,722,744</b>	<b>-4,560,667</b>	<b>-4,517,305</b>	<b>0</b>		

# Enterprise Fund Revenue/Expenditure Summary

	2008 Actual	2009 Appropriated	08 vs. 09 %	2010 Requested	2010 March 1	2009 vs. 2010 \$	2009 vs. 2010 %
<b>Enterprise Revenues</b>							
Water/Sewer Enterprise	13,583,340	13,068,950	-3.79%	13,337,242	13,863,444	268,292	2.05%
Golf Course Revenues	1,069,694	1,004,749	-6.07%	1,006,439	918,999	1,690	0.17%
<b>Total Enterprise Revenues</b>	<b>14,653,034</b>	<b>14,073,699</b>	<b>-3.95%</b>	<b>14,343,681</b>	<b>14,782,443</b>	<b>269,982</b>	<b>1.92%</b>
<b>Enterprise Expenses</b>							
<b>Water &amp; Sewer Enterprise Fund</b>							
Sewer	4,743,775	4,933,877	4.01%	5,366,642	5,366,642	432,765	8.77%
Water	1,649,681	1,930,055	17.00%	2,005,075	2,009,373	79,318	4.11%
Utility Billing	231,116	217,262	-5.99%	220,336	220,336	3,074	1.42%
Fringe Benefits	604,816	661,535	9.38%	609,791	599,694	-51,744	-9.35%
Debt Service	1,888,392	2,264,563	19.92%	2,389,052	2,571,053	124,489	13.53%
Reserve Fund	0	200,000	#DIV/0!	200,000	200,000	0	0.00%
**Indirects** (included in G/F)	2,379,592	2,450,980	3.00%	2,546,345	2,546,345	95,365	3.89%
**Capital**		315,000	#DIV/0!	0	350,000	-315,000	-100.00%
<b>Total Water &amp; Sewer Enterprise</b>	<b>11,497,373</b>	<b>12,973,272</b>	<b>11.95%</b>	<b>13,337,242</b>	<b>13,863,444</b>	<b>587,903</b>	<b>7.44%</b>
<b>Sassamon Trace</b>							
Operations	623,360	617,377	-0.96%	642,432	587,312	-30,065	-4.87%
Reserve Fund	0	0	#DIV/0!	0	0	0	#DIV/0!
Fringe Benefits	32,229	49,073	52.26%	51,220	18,900	-30,173	-61.49%
Debt Service	329,536	321,299	-2.50%	312,787	312,787	-8,512	-2.65%
<b>Total Sassamon Trace</b>	<b>985,125</b>	<b>987,749</b>	<b>0.27%</b>	<b>1,006,439</b>	<b>918,999</b>	<b>-68,750</b>	<b>-6.96%</b>
<b>Total Enterprise Expenses</b>	<b>12,482,498</b>	<b>13,961,021</b>	<b>11.84%</b>	<b>14,343,681</b>	<b>14,782,443</b>	<b>382,660</b>	<b>2.74%</b>

**Note about Enterprise Fund Projections:**

As Enterprise Funds are designed to be self-sustaining, the goal of this projection is to show a balanced budget. Fees and rates will require changing later in the budget process.

# Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Appropriated	08 vs. 09 %	2010 Requested	2010 March 1	2009 vs. 2010 \$	2009 vs. 2010 %
<b>Section X: Enterprise Funds</b>							
<b>Water/Sewer Enterprise Fund</b>							
<b>Sanitary Sewer</b>							
Salaries	\$ 591,741	\$ 665,522	12.47%	\$ 686,001	\$ 686,001	\$ 20,479	3.08%
Expenses	\$ 121,449	\$ 160,500	31.85%	\$ 167,500	\$ 167,500	\$ 7,000	4.36%
Other - Chgs. & Expenditures	\$ 4,030,585	\$ 4,107,855	1.92%	\$ 4,513,141	\$ 4,513,141	\$ 405,286	9.87%
<b>Total Sanitary Sewer</b>	<b>\$ 4,743,775</b>	<b>\$ 4,933,877</b>	<b>4.01%</b>	<b>\$ 5,366,642</b>	<b>\$ 5,366,642</b>	<b>\$ 432,765</b>	<b>8.77%</b>
<b>Water</b>							
Salaries	\$ 853,948	\$ 902,255	5.66%	\$ 914,875	\$ 919,173	\$ 16,918	1.88%
Expenses	\$ 716,129	\$ 842,300	33.66%	\$ 898,700	\$ 898,700	\$ 56,400	6.70%
Other - Chgs. & Expenditures	\$ 79,605	\$ 185,500	133.03%	\$ 191,500	\$ 191,500	\$ 6,000	3.23%
<b>Total Water</b>	<b>\$ 1,649,681</b>	<b>\$ 1,930,055</b>	<b>17.00%</b>	<b>\$ 2,005,075</b>	<b>\$ 2,009,373</b>	<b>\$ 79,318</b>	<b>4.11%</b>
<b>Utility Billing</b>							
Salaries	\$ 87,649	\$ 96,562	10.17%	\$ 99,636	\$ 99,636	\$ 3,074	3.18%
Expenses	\$ 143,467	\$ 120,700	-34.57%	\$ 120,700	\$ 120,700	\$ -	0.00%
<b>Total Utility Billing</b>	<b>\$ 231,116</b>	<b>\$ 217,262</b>	<b>-5.99%</b>	<b>\$ 220,336</b>	<b>\$ 220,336</b>	<b>\$ 3,074</b>	<b>1.42%</b>
<b>Fringe Benefits</b>							
Other Personal Services	\$ 410,333	\$ 458,300	11.69%	\$ 438,066	\$ 427,969	\$ (20,234)	-6.62%
Other - Chgs. & Expenditures	\$ 194,483	\$ 203,235	4.50%	\$ 171,725	\$ 171,725	\$ (31,510)	-15.50%
<b>Total Benefits</b>	<b>\$ 604,816</b>	<b>\$ 661,535</b>	<b>9.38%</b>	<b>\$ 609,791</b>	<b>\$ 599,694</b>	<b>\$ (51,744)</b>	<b>-9.35%</b>
<b>Water &amp; Sewer Debt Service</b>							
Principal	\$ 1,314,051	\$ 1,629,665	24.02%	\$ 1,777,370	\$ 1,777,370	\$ 147,705	9.06%
Interest	574341.34	\$ 634,898	10.54%	\$ 611,682	\$ 611,682	\$ (23,216)	-3.66%
New Debt Service*				\$ -	\$ 182,001	\$ 182,001	#DIV/0!
<b>Total Debt Service</b>	<b>\$ 1,888,392</b>	<b>\$ 2,264,563</b>	<b>19.92%</b>	<b>\$ 2,389,052</b>	<b>\$ 2,571,053</b>	<b>\$ 124,489</b>	<b>13.53%</b>
<b>Water &amp; Sewer Reserve Fund</b>							
Expenses	\$ -	\$ 200,000	#DIV/0!	\$ 200,000	\$ 200,000	\$ -	0.00%
<b>Total W &amp; S Reserve Fund</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>#DIV/0!</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Total W&amp;S Enterprise</b>	<b>\$ 9,117,781</b>	<b>\$ 10,207,292</b>	<b>11.95%</b>	<b>\$ 10,790,897</b>	<b>\$ 10,967,099</b>	<b>\$ 587,903</b>	<b>7.44%</b>

\*Subject to change

# Appropriation Summary

This spreadsheet details the appropriations to be made at Town Meeting by department.

	2008 Actual	2009 Appropriated	08 vs. 09 %	2010 Requested	2010 March 1	2009 vs. 2010 \$	2009 vs. 2010 %
<b>Sassamon Trace Enterprise Fund</b>							
<b>Sassamon Trace Operations</b>							
Salaries	\$ 145,353	\$ 152,417	4.86%	\$ 150,220	\$ 138,400	\$ (14,017)	-9.20%
Expenses	\$ 478,007	\$ 464,960	-25.79%	\$ 492,212	\$ 448,912	\$ (16,048)	-3.45%
<b>Total Sassamon Trace</b>	<b>\$ 623,360</b>	<b>\$ 617,377</b>	<b>-0.96%</b>	<b>\$ 642,432</b>	<b>\$ 587,312</b>	<b>\$ (30,065)</b>	<b>-4.87%</b>
<b>Sassamon Trace Reserve Fund</b>							
Expenses	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!
<b>Total GC Reserve Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>
<b>Sassamon Trace Fringe Benefits</b>							
Other Personal Services	\$ 20,026	\$ 37,073	85.12%	\$ 39,929	\$ 12,175	\$ (24,898)	-67.16%
Other - Chgs. & Expenditures	\$ 12,203	\$ 12,000	-1.66%	\$ 11,291	\$ 6,725	\$ (5,275)	-43.96%
<b>Total GC Fringe Benefits</b>	<b>\$ 32,229</b>	<b>\$ 49,073</b>	<b>52.26%</b>	<b>\$ 51,220</b>	<b>\$ 18,900</b>	<b>\$ (30,173)</b>	<b>-61.49%</b>
<b>Sassamon Trace Debt Service</b>							
Principal	\$ 195,930	\$ 195,931	0.00%	\$ 195,931	\$ 195,931	\$ -	0.00%
Interest	\$ 133,606	\$ 125,368	-6.17%	\$ 116,856	\$ 116,856	\$ (8,512)	-6.79%
<b>Total GC Debt Service</b>	<b>\$ 329,536</b>	<b>\$ 321,299</b>	<b>-2.50%</b>	<b>\$ 312,787</b>	<b>\$ 312,787</b>	<b>\$ (8,512)</b>	<b>-2.65%</b>
<b>Total Sassamon Trace</b>	<b>\$ 985,125</b>	<b>\$ 987,749</b>	<b>0.27%</b>	<b>\$ 1,006,439</b>	<b>\$ 918,999</b>	<b>\$ (68,750)</b>	<b>-6.96%</b>
<b>Total Enterprise Funds Operations</b>	<b>\$ 10,102,906</b>	<b>\$ 11,195,041</b>	<b>10.81%</b>	<b>\$ 11,797,336</b>	<b>\$ 11,886,098</b>	<b>\$ 519,153</b>	<b>5.38%</b>
<b>Total Enterprise Funds Expenses</b>	<b>\$ 12,482,498</b>	<b>\$ 13,961,021</b>	<b>11.84%</b>	<b>\$ 14,343,681</b>	<b>\$ 14,782,443</b>	<b>\$ 299,518</b>	<b>2.74%</b>

# Appropriation Summary

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This spreadsheet details the appropriations to be made at Town Meeting by department.

<b>2008 Actual</b>	<b>2009 Appropriated</b>	<b>08 vs. 09 %</b>	<b>2010 Requested</b>	<b>2010 March 1</b>	<b>2009 vs. 2010 \$</b>	<b>2009 vs. 2010 %</b>
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