



# *Town of Natick*

FY 2013 Appropriated Budget

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## **Section XII: Capital**

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## **Capital**

Everything the Town does, from providing services to its residents and citizens, to equipping employees to effectively perform their jobs, requires the existence of certain basic physical assets. These assets include streets, water mains, parks, buildings, large equipment and technology. They must be purchased, maintained and replaced on a timely basis or their usefulness in providing public services will diminish. The Town's five-year Capital Improvement Program and annual Capital Budget are developed to ensure adequate capital investment in the Town's assets.

The Town of Natick is required under Section 5-7 of the Charter of the Town of Natick and Article 20, Section 2 of the By-Laws of the Town of Natick to issue a Capital Improvement Program thirty days prior to the date required for submission of the operating budget annually. That program must contain the following elements:

- (a) A clear, concise, general summary of its contents.
- (b) A listing of all capital expenditures proposed to be made, by years, during the five fiscal years next ensuing, with supporting information as to the need for each such expenditure.
- (c) Cost estimates, methods of financing and recommended time schedules.
- (d) The estimated annual cost of operating and of maintaining any new facility or piece of major equipment involved.

This section includes:

- General Summary of Capital Programming and Plans for the Town
- FY 2013 Capital Improvement Budget - both at the 2012 Spring and Fall Town Meetings
- Revised 5-year CIP listing for FY 2013-2017

### **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM**

A five-year Capital Improvement Program is an important part of any organization's overall budgeting process. Multi-year planning allows proper staging and sequencing of capital projects to even out spending spikes and make funding needs more predictable. Capital investment requirements can be uneven, sometimes involving unique large projects such as a new fire engine or a new school building. Other capital investment needs are recurring. We will continue to refine the multi-year planning process to identify – and hopefully fund - an appropriate annual level of capital investment.

The Town of Natick's Financial Management Principles provide that a minimum of 6-7% of general fund revenues should be set aside annually to fund capital needs, inclusive of cash appropriations and the subject year's debt budget. Not included in this target are those capital improvements and equipment purchases funded through Debt Exclusions, Enterprise Fund or Intergovernmental or other sources such



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as Chapter 90, mitigation funds, etc. The Town has, despite the economic conditions of the last several years, met this minimum target through its investments and appropriations.

## Recommended Capital Spending - Financial Management Principles Within-levy Dollars ONLY

The numbers shown below reflect ONLY General Fund Revenues & Expenditures.

	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>
<b>Total Revenues</b>	\$ 100,954,999	\$ 102,021,869	\$ 103,904,157	\$ 107,472,425	\$ 118,267,009
<i>less debt exclusion taxes</i>	\$ 960,274	\$ 937,705	\$ 918,361	\$ 921,017	\$ 5,057,862
<b>Net Revenues</b>	\$ 99,994,725	\$ 101,084,164	\$ 102,985,796	\$ 106,551,408	\$ 113,209,147
Target:	6%	6%	6%	6%	6%
<b>6% (minimum) Target =</b>	\$ 5,999,683	\$ 6,065,050	\$ 6,179,148	\$ 6,393,084	\$ 6,792,549
<b>Actual Capital Spending</b>					
Cash	\$ 1,077,378	\$ 293,900	\$ 300,940	\$ 547,620	\$ 1,401,900
Debt Service	\$ 6,283,504	\$ 5,977,493	\$ 6,240,397	\$ 6,096,302	\$ 5,931,683
<b>Total Capital Spending</b>	\$ 7,360,882	\$ 6,271,393	\$ 6,541,337	\$ 6,643,922	\$ 7,333,583
<b>Total Cap. Spending As %</b>	<b>7.29%</b>	<b>6.15%</b>	<b>6.30%</b>	<b>6.18%</b>	<b>6.20%</b>

### Notes:

All columns reflect actual Town Meeting Appropriations and borrowing authorizations; some projects were subsequently deferred.

Town of Natick Financial Indicator #9 – Capital Asset and Renewal – states that the warning sign for the community is when a three or more year decline in capital spending from operating funds as a percentage of gross operating revenues occurs. As the above chart shows, although capital funds were restricted during the early years of the recession, at no time did overall capital spending decline for three years in a row. (More information on the Town’s Financial Indicators can be found in Appendix A: Financial Information. Indicator # 9 is on page A.25)

### FINANCING METHODS

There are five potential methods for financing the Town’s capital investments:

- **Available Funds (Free Cash)** – The town regularly appropriates monies from the general fund and the enterprise funds to finance short-term, small capital investment projects. Examples of available funds are free cash and enterprise fund retained earnings. For the General Fund, Free Cash will be used less and less for capital projects as the new Capital Stabilization Fund provides a stable and recurring source of cash. For FY 2013, only \$150,000 of Free Cash is planned to be spent on capital related purposes.



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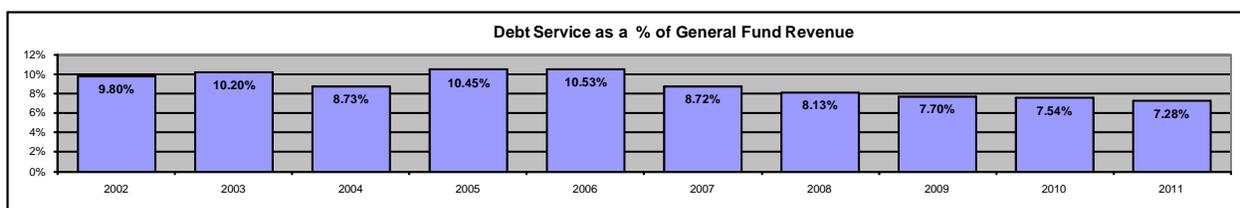
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Retained Earnings, on the other hand, still provides the Water & Sewer Enterprise Fund its primary source of cash for capital projects. For FY 2013, \$1,257,000 of Water & Sewer Retained Earnings is planned to be spent.

- **General Stabilization Fund** – Appropriations out of the stabilization fund can be used for any purpose, but do require a higher threshold (2/3 of Town Meeting) to be used as a funding source. Although used exclusively as a capital reserve in the past, no usage of General Stabilization Fund monies are recommended for FY 2013, as the need to maintain adequate reserves is as important in the current fiscal climate as is capital renewal and replacement.
- **Capital Stabilization Fund** – Established at the 2010 Fall Annual Town Meeting, appropriations out of the stabilization fund can be used for the purpose of funding any capital-related project, or pieces of capital equipment, or debt-service payment related to capital purchases. This fund is the primary cash funding source for capital purposes. For FY 2013, \$920,400 of the Capital Stabilization Fund is planned to be spent.
- **Debt Service** – The Town has traditionally financed large capital projects or purchases through borrowing. The resulting debt obligations are appropriated under the General Fund Tax Levy (either within the levy limit or from a voter approved debt exclusion) or from Enterprise Funds.

Over the last 10 years, the Town's General Fund Debt service has ranged significantly as a percentage of general fund revenue. As found in Indicator 10 of the Town's Financial Indicators, the chart below shows the wide range of debt service as a percentage of General Fund Revenue, from a high of 10.53% in 2006 to a low of 7.28% in FY 2011.



As shown above, the amount of general fund resources spent on capital-related items so far in FY 2011 is at its lowest percentage as compared to the last five years, and in fact is the lowest percentage since the beginning of the millennium. The addition of sizeable amounts of debt service related to the new Natick High School and Community Senior Center will increase this total however, beginning this fiscal year.

It is important to monitor how much debt the community has at any one point in time and determine what impact the amount of debt service has on the operating budget and the taxpayers. Credit rating agencies monitor the amount of debt a community has just like they monitor individual credit. A variety



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of factors, including the level of debt service/annual revenues and level of debt service/capita and per household are evaluated by credit rating agencies. We are proud that the Town of Natick holds a AAA/Stable bond rating from Standard & Poor's – the best possible credit rating and better than the U.S. Government (Sovereign)

- **Other Sources** – The Town uses dedicated state aid, mitigation funds and grant funding to finance capital investment when these funds are available. For FY 2013, \$150,000 of receipts reserved will be spent on Article 18.

### **FY 2013 CAPITAL BUDGET & FY 2013-2017 CAPITAL IMPROVEMENT PROGRAM**

The Town's commitment to adequately funding capital investment over the last several years has helped to reduce the overall capital improvement plan totals, modernize buildings, systems and the vehicle and equipment fleet and aid in lowering maintenance costs. However, a healthy amount of capital needs are always present in any community, and Natick is no different. ***The FY 2013-2017 Capital Improvement Plan has a total of \$45,378,377 worth of equipment and improvements on it.*** The total amount requested for FY 2013 is \$8,739,277; \$5,095,277 of General Fund related projects and \$3,644,000 of Water & Sewer related projects. The detailed FY 2013-2017 Capital Improvement Plan Summary, FY 2013 Capital Improvement Budget (inclusive of planned expenditures at both the 2012 Spring and Fall Town Meetings) as well as detailed descriptions of capital articles to be presented under Articles 15, 16 and 18 are found on the following pages.

In evaluating the capital requests for FY 2013, administration has attempted to balance multiple factors. One of the approaches which have been employed has been to segregate capital requests into priority categories. We have evaluated departmental requests and schedule them according to the following criteria, listed in their order of priority:

- A. Imminent threat to the health and safety of citizens or property
- B. Timely improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment
- C. Requirements of state or federal law or regulation
- D. Improvement of infrastructure
- E. Improvement of productivity/efficiency

### **FY 2013 CAPITAL APPROPRIATIONS (thru 2012 Spring Annual Town Meeting)**

The 2012 Spring Annual Town Meeting appropriated \$5,515,337 in capital; \$1,513,937 in Capital Equipment and \$4,001,400 in Capital Improvements. More capital will be appropriated at the 2012 Fall Annual Town Meeting.



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## Article 15 - Capital Equipment - 2012 Spring Annual Town Meeting

Item #	Department	Item	Funding Source	Amount
1	Morse Library	Replacement of Furniture	Capital Stab. Fund	\$ 24,000
2	Police	Replacement of Police Cruisers	Capital Stab. Fund	\$ 73,560
3	Police	Replace Fitness Equipment	Capital Stab. Fund	\$ 15,000
4	Police	Replace Portable Radio Equipment	Capital Stab. Fund	\$ 14,500
5	Police	Replace Interview Rooms Recording Equipment	Capital Stab. Fund	\$ 12,000
6	Fire	Replace Zetron Public Address System	Capital Stab. Fund	\$ 42,000
7	DPW	Snow Melter	Tax Levy Borrowing	\$ 232,000
8	DPW	Replace H-55 (Front-End Loader)	Tax Levy Borrowing	\$ 170,000
9	DPW	Replace H-42 (Dump Truck/Sander/Plow)	Tax Levy Borrowing	\$ 110,000
10	DPW	Replace Log Loader on LF-8	Tax Levy Borrowing	\$ 62,000
11	DPW	Replace LF-3 (Dump Truck w/Plow)	Tax Levy Borrowing	\$ 62,000
12	Comm. Serv.	Replace R-1 (Recreation Director's Vehicle)	Capital Stab. Fund	\$ 35,000
13	Water/Sewer	Replace W-22 (Dump Truck)	W/S Retained Earn.	\$ 180,000
14	Water/Sewer	Replace W-14 (Backhoe)	W/S Retained Earn.	\$ 135,000
15	Water/Sewer	Springvale Fluoride Upgrade	W/S Retained Earn.	\$ 100,000
16	Water/Sewer	Replace W-25 (Truck)	W/S Retained Earn.	\$ 46,000
17	Water/Sewer	Replace Pump at 4M Sewer Pump Station	W/S Retained Earn.	\$ 35,000
18	Police	Replacement of the Animal Control Vehicle	Insurance Proceeds	\$ 28,875
			Capital Stab. Fund	\$ 20,002
19	Sassamon Trace	Replacement of Golf Carts	Sassamon Trace Borrowing	\$ 117,000

**Total Appropriation under Article 15** **\$ 1,513,937**

### Funding Sources

Capital Stab. Fund	\$ 236,062
Tax Levy Borrowing	\$ 636,000
Insurance Proceeds in Excess of \$20,000	\$ 28,875
Water/Sewer Retained Earnings	\$ 496,000
Sassamon Trace Golf Course Enterprise Borrowing	\$ 117,000

**Total Funding for Appropriations under Article 15** **\$ 1,513,937**

### Descriptions of Capital Equipment:

#	Appropriated Item	Amount	Funding Source
1	<b>Morse Institute Library</b>		
	Replacement of Furniture	\$ 24,000	Capital Stab. Fund
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	Most of the furniture in the Morse Institute Library has not been replaced since it was purchased 15 years ago. The furniture in the library receives extensive use by thousands of individuals on a monthly basis. Certain chairs, sofas and staff chairs need to be replaced due to extensive usage. Replacement of this equipment will improve appearance, efficiency, ergonomics and overall improve the usability of the facility. This is the second of a two-year request to replace furniture in the Morse.		



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<b>#</b>	<b><u>Appropriated Item</u></b>	<b><u>Amount</u></b>	<b><u>Funding Source</u></b>
<b>2</b>	<b>Police Department</b>		
	Replacement of Police Cruisers	\$ 73,560	Capital Stab. Fund
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	This request is an annual request to replace front-line cruisers for the Natick Police Department. Overall in FY 2013 sufficient funds are being requested to purchase 5 cruisers. We are again asking for only 2 in Spring and for 3 in the Fall. The DPW has examined current use and has found that the Town can afford to replace 2 cruisers now and 2 cruisers in the fall. All cruisers are run to 100,000 miles and then get replaced or if they remain under 100,000 miles are transferred to another function in the Police Department. Please note that future requests will likely be more expensive as the Crown Victoria, our frontline cruiser/interceptor for decades has been discontinued.		
<b>3</b>	<b>Police Department</b>		
	Replace Fitness Equipment	\$ 15,000	Capital Stab. Fund
	<i>Priority Area E: Improvement of productivity/efficiency</i>		
	This request is to replace the fitness equipment within the Police Department. The current equipment is antiquated and does not meet officers needs. This proposal would replace the current equipment with items which have been proven to be more practical (e.g. cardio vs. weights) and attractive to officers to encourage increased usage. Studies have shown that keeping police officers physically fit has a long-term benefit for the officer's individual health as well as lowering health care costs to their employer.		
<b>4</b>	<b>Police Department</b>		
	Replace Portable Radio Equipment	\$ 14,500	Capital Stab. Fund
	<i>Priority Area C: Requirements of state/federal law or regulation</i>		
	The Federal Communications Committee has mandated that by January 2013 all radio systems that operate under a license issued by them must operate under a narrowband system - including those belonging to and operated by public safety entities. Although the department has been planning and preparing for this mandate, in the process of doing so we have discovered that many of our current portable radios are NOT capable of being reprogrammed to narrowband. Additional funding is necessary to complete the mandate in advance of January 2013.		
<b>5</b>	<b>Police Department</b>		
	Replace Interview Rooms Recording Equipment	\$ 12,000	Capital Stab. Fund
	<i>Priority Area E: Improvement of productivity/efficiency</i>		
	In 2004, the Commonwealth of Massachusetts promulgated mandated guidelines that all interviews and interrogations be recorded (as a result of Commonwealth v. Digiambattista). Failure to follow these guidelines would make any statement not recorded inadmissible in court proceedings. The Middlesex County District Attorney released guidelines to ensure the compliance of this mandate. Included within those guidelines is the requirement to make sure all interview rooms included recording equipment. This request will replace the antiquated VHS based system with something more reliable and less intrusive.		



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<b>#</b>	<b>Appropriated Item</b>	<b>Amount</b>	<b>Funding Source</b>
<b>6</b>	<b>Fire Department</b>		
	Replace Zetron Public Address System	\$ 42,000	Capital Stab. Fund
	<i>Priority Area E: Improvement of productivity/efficiency</i>		
	This request will replace the Zetron Public Address System at all Natick Fire Stations. The Zetron system currently notifies personnel in all stations of alarm activations and emergency responses. We have been experiencing malfunctions with the existing system and the Fire Department Communications Division recommends it be replaced as soon as possible.		
<b>7</b>	<b>Public Works - Highway</b>		
	Snow Melter	\$ 232,000	Capital Stab. Fund
	<i>Priority Area E: Improvement of productivity/efficiency</i>		
	This request would purchase a Snow Melter for use in snow removal operations throughout the community. A portable melter will save operational costs for labor, fuel, and hauling charges while clearing areas of snow faster than conventional methods of hauling and stockpiling. Downtown clearing operations could be done on regular time instead of overtime and parking could likely be cleared sooner.		
<b>8</b>	<b>Public Works - Highway</b>		
	Replace H-55 (Front-End Loader)	\$ 170,000	Tax Levy Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This would replace a 1994 front-end loader with over 9,300 engine hours on it. This machine is used daily in all facets of Public Works operations. It also serves as a front-line snow plowing truck. Replacing the current vehicle with a vehicle equipped with a wing plow will reduce the number vehicles required to plow certain streets from two to one. The current truck is badly rusting and has rot. It is at the end of its life cycle.		
<b>9</b>	<b>Public Works - Highway</b>		
	Replace H-42 (Dump Truck/Sander/Plow)	\$ 110,000	Tax Levy Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request is to purchase a new dump truck w/ sander & plow in order to replace a 1996 6-wheel dump truck w/ sander & plow with over 90,000 miles and over 7,000 engine hours on it. The current vehicle has significant rot and body rust. This request proposes to make a split purchase - a new one-ton small dump truck with a plow and a new large sander body on a hooklift frame. This frame will be used on a current chassis in service.		
<b>10</b>	<b>Public Works - Land, Facilities and Natural Resources</b>		
	Replace Log Loader on LF-8	\$ 62,000	Tax Levy Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace a 1986 log loader currently mounted on a 1990 packer chassis. The current log loader has reached the end of its useful life and can no longer lift trees onto the truck. This truck removes all trees from takedowns or trees felled in storm emergencies. By replacing the log loader only, we estimate savings of at least \$100,000 to the Town. A new log loader will more efficiently preform the task of tree removal and transport.		



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<b>#</b>	<b><u>Appropriated Item</u></b>	<b><u>Amount</u></b>	<b><u>Funding Source</u></b>
<b>11</b>	<b>Public Works - Land, Facilities and Natural Resources</b>		
	<b>Replace LF-3 (Dump Truck w/Plow)</b>	<b>\$ 62,000</b>	<b>Tax Levy Borrowing</b>
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace a 1997 F-350 1 Ton dump truck with plow. The current vehicle has nearly 97,000 miles and over 9,500 engine hours on it. A new machine would have a better body which would serve more purposes, ease in field maintenance and snow plowing.		
<b>12</b>	<b>Community Services</b>		
	<b>Replace R-1 (Recreation Director's Vehicle)</b>	<b>\$ 35,000</b>	<b>Capital Stab. Fund</b>
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace the Recreation Director's vehicle with a new pick-up truck. The current vehicle, a 1995 pick-up truck has over 115,000 miles and over 10,800 engine miles on it. The truck serves as a maintenance vehicle for parks sites in the summer and transports equipment during the non-summer months.		
<b>13</b>	<b>Water/Sewer Enterprise</b>		
	<b>Replace W-22 (Dump Truck)</b>	<b>\$ 180,000</b>	<b>W/S Retained Earn.</b>
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace a 1996 10 wheel dump truck with a new one. This truck is used daily in all Water/Sewer operations and snow plowing. Truck has over 8,000 hours and is rusted/rotted.		
<b>14</b>	<b>Water/Sewer Enterprise</b>		
	<b>Replace W-14 (Backhoe)</b>	<b>\$ 135,000</b>	<b>W/S Retained Earn.</b>
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace a 1995 John Deere 410D Backhoe. This equipment is used to respond to Water & Sewer emergencies and is essential to maintain water & sewer service. This machine also plows snow and has 8,100 hours on it. The new machine will have additional equipment that will expedite the digging operation.		
<b>15</b>	<b>Water/Sewer Enterprise</b>		
	<b>Springvale Fluoride Upgrade</b>	<b>\$ 100,000</b>	<b>W/S Retained Earn.</b>
	<i>Priority Area D: Improvement of infrastructure</i>		
	This request is to replace hydrofluorosilicic acid with sodium fluoride at the Town's Springvale Water Treatment Plant. We will replace the existing hydrofluorosilicic acid chemical feed injection system with a sodium fluoride saturator chemical feed system. The saturator chemical feed system is a safer system for the operators during daily operations. This project will meet the Department of Environmental Protection mandate to modify our current hydrofluorosilicic acid system.		



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<b>#</b>	<b><u>Appropriated Item</u></b>	<b><u>Amount</u></b>	<b><u>Funding Source</u></b>
<b>16</b>	<b>Water/Sewer Enterprise</b>		
	Replace W-25 (Truck)	\$ 46,000	W/S Retained Earn.
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace a 2004 service vehicle. This truck is a crew truck that is used in all daily operations of the water/sewer division. The current truck has over 96,000 miles and 9,850 engine hours on it.		
<b>17</b>	<b>Water/Sewer Enterprise</b>		
	Replace Pump at 4M Sewer Pump Station	\$ 35,000	W/S Retained Earn.
	<i>Priority Area D: Improvement of infrastructure</i>		
	This request would replace the existing pump #2 at station 4M with a larger pump, able to handle additional capacity. The current pump is aging and undersized. The 4M station located on route 9 is the town's highest capacity sewer pump station. The department replaced one of the three pumps two years ago. This will replace another pump and increase the size to match the two existing pumps.		
<b>18</b>	<b>Police Department</b>		
	Replacement of the Animal Control Vehicle	\$ 48,877	
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>	\$ 28,875	Insurance Proceeds
	This request is for a replacement animal control vehicle. The vehicle being replaced was recently totaled in a accident. The existing vehicle was four years old. The vehicle includes a standard Animal Transport Body on a Ford F-350 chassis. The animal control unit has six (6) animal compartments and one (1) equipment storage compartment. The compartments are one piece molded fiberglass to eliminate the collection of dirt or diseases and facilitate clean out. Power driven fresh air blower that will distribute air equally to all	\$ 20,002	Capital Stab. Fund



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**# Appropriated Item** **Amount** **Funding Source**

<b>19</b>	<b>Sassamon Trace Golf Course</b>																																																																						
	Replacement of Golf Carts	\$ 117,000	STGC Borrowing																																																																				
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>																																																																						
	<p>This request is to purchase 27 replacement golf carts for Sassamon Trace Golf Course. Currently, the courses carts are at the end of a three-year lease which expires at the end of June 30, 2012. After a lengthy discussion and analysis, it appears that the outright purchase of the carts for five years seems the most prudent course of action, rather than leasing the carts. The reason for this is that although the annual cost of the carts is more to purchase, the course can delay the cost of the carts for nearly a year and still retained a positive equity balance at the end of the 5-year term. The details</p>																																																																						
	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 20%;">Purchase of the carts also allows the Town the option of keeping the carts after 5 years if that seems advantageous, an option not available under a lease option. The carts are an essential part of the operation of Sassamon Trace. 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**Total** **\$1,513,937**

**Funding Sources**

Capital Stabilization Fund	\$ 236,062
Tax Levy Borrowing	\$ 636,000
Insurance Proceeds in Excess of \$20,000	\$ 28,875
Water/Sewer Retained Earnings	\$ 496,000
Sassamon Trace Golf Course Enterprise Borrowing	\$ 117,000

**Total Funding for Appropriations under Article 15** **\$ 1,513,937**



# Town of Natick

FY 2013 Appropriated Budget

## Article 16 - Capital Improvements - 2012 Spring Annual Town Meeting

Item #	Department	Item	Funding Source	Amount
1	Public Schools	6 Modular Classrooms for Kennedy M.S.	Tax Levy Borrowing	\$ 600,000
2	Police	Building Security/ Monitoring Cameras	Tax Levy Borrowing	\$ 85,000
3	Police	Replacement of Dispatch Center Glass	Capital Stab. Fund	\$ 12,500
4	Police	Firearms Training Simulator	Capital Stab. Fund	\$ 36,000
5	Police	Replacement of Flooring at Police Station	Capital Stab. Fund	\$ 20,000
6	DPW	Fuel Depot Upgrades	Capital Stab. Fund	\$ 25,000
7	Comm. Serv.	Dug Pond Perimeter Fence Improvements	Capital Stab. Fund	\$ 20,000
8	Comm. Serv.	Coolidge Basketball Courts Improvements	Capital Stab. Fund	\$ 10,000
9	Comm. Serv.	Murphy Field Improvements	Capital Stab. Fund	\$ 10,000
10	Water/Sewer	Upgrade Force Main Bradford / Pamela to Route 9	W/S Retained Earn. W/S Borrowing	\$ 450,000 \$ 1,650,000
11	Water/Sewer	Sewer Main Relining (MWRA)	W/S Borrowing	\$ 357,900
12	Water/Sewer	Replace Ground Water Wells	W/S Borrowing	\$ 300,000
13	Water/Sewer	Filter Modification at Springvale Water Treatment Plant	W/S Borrowing	\$ 200,000
14	Water/Sewer	Pine Oak Wells - Replace MCC	W/S Retained Earn.	\$ 150,000
15	Water/Sewer	Design Sewer Main - Cottage & Rockland Streets	W/S Retained Earn.	\$ 75,000

**Total Appropriation under Article 16** **\$ 4,001,400**

### Funding Sources

Capital Stabilization Fund	\$ 133,500
Tax Levy Borrowing	\$ 685,000
Water/Sewer Retained Earnings	\$ 675,000
Water & Sewer Debt	\$ 2,507,900

**Total Funding for Appropriations under Article 16** **\$ 4,001,400**

### Descriptions of Capital Improvement:

#	Appropriated Item	Amount	Funding Source
1	<b>Natick Public Schools</b>		
	6 Modular Classrooms for Kennedy M.S.	\$ 600,000	Tax Levy Borrowing
	<i>Priority Area D: Improvement of infrastructure</i>		
	This request would purchase six (6) modular classrooms for the Kennedy Middle School. Continued increases in school enrollment have created overcrowded classrooms. This overcrowding has been alleviated in the past by subdividing larger spaces within the building, but this can no longer meet the continued needs of the population. This estimate includes sufficient funds for design and installation.		



# Town of Natick

FY 2013 Appropriated Budget

<b>#</b>	<b><u>Appropriated Item</u></b>	<b><u>Amount</u></b>	<b><u>Funding Source</u></b>
<b>2</b>	<b>Police Department</b>		
	Building Security/ Monitoring Cameras	\$ 85,000	Tax Levy Borrowing
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	The Police Station has a series of cameras that serve a security as well as monitoring purpose (i.e. over Prisoner Cells). The current cameras are the original cameras installed during construction of the station in 1998. Many of the cameras and the associated monitoring equipment have become unusable in the ensuing 14 years. In addition, experience has shown that some parts of the building lack the camera coverage necessary for proper security, investigative and liability purposes. There are currently 23 cameras that need replacement and/or upgrade. We propose replacing 27 total, using the added 4 in important areas where we do not currently have coverage.		
<b>3</b>	<b>Police Department</b>		
	Replacement of Dispatch Center Glass	\$ 12,500	Capital Stab. Fund
	The Police Station dispatch glass has several spiders and cracks. This is the protective glass that separates the dispatch area from the public lobby. This requires safety impact resistant glass.		
<b>4</b>	<b>Police Department</b>		
	Firearms Training Simulator	\$ 36,000	Capital Stab. Fund
	<i>Priority Area E: Improvement of productivity/efficiency</i>		
	Firearms training is the most important aspect of police training, taken from a liability standpoint. The use of deadly force is the highest possible liability action that a police officer can take, and it also results in a highly emotional atmosphere. For this reason it is crucial to train officers properly to prepare them for encounters that may result in the use of force or non-force. It is very difficult to simulate situations involving firearms given that you cannot train with live ammunition to create the atmosphere required. A Firearms Training Simulator does just this. It allows you to train with realistic scenarios in a safe environment. It addresses the major reason that lawsuits in deadly force situations are filed and won - that is failure to train properly.		
<b>5</b>	<b>Police Department</b>		
	Replacement of Flooring at Police Station	\$ 20,000	Capital Stab. Fund
	<i>Priority Area D: Improvement of Infrastructure.</i>		
	This is the second consecutive request to replace carpets and tile surfaces within the Police Station. The surfaces in the buildings are now over 10 years old, and their daily wear and tear is beginning to show. Several areas of tiles have already been torn up and replaced, but more areas of the station are in need for different flooring materials.		



# Town of Natick

FY 2013 Appropriated Budget

<u>#</u>	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
<b>6</b>	<b>Public Works - Equipment Maintenance</b>		
	Fuel Depot Upgrades	\$ 25,000	Capital Stab. Fund
	<i>Priority Area E: Improvement of productivity/efficiency</i>		
	This request would replace the fuel depot fuel dispensers and the in tank pumps, installed in 1994 and heavily used daily. This the primary equipment supporting the Town's only fuel depot. As this equipment ages the replacement parts are more difficult to acquire. The current equipment utilizes the old style vapor recovery technology.		
<b>7</b>	<b>Community Services</b>		
	Dug Pond Perimeter Fence Improvements	\$ 20,000	Capital Stab. Fund
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request will install 330' of 8' high black vinyl fence with 14' wide Double Gates at Memorial Beach along West Street. The current perimeter fence is over 40 years old. The sidewalk which runs along the beach is 12 years old and runs approximately 6"-1" from the current fence, leaving a dangerous trip hazard for pedestrians and beach users alike.		
<b>8</b>	<b>Community Services</b>		
	Coolidge Basketball Courts Improvements	\$ 10,000	Capital Stab. Fund
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request is to repair, color coat and line the Coolidge basketball courts. These courts provide youth and adults with basketball service to Downtown users and community users alike. They are heavily used and were last maintained in 2003.		
<b>9</b>	<b>Community Services</b>		
	Murphy Field Improvements	\$ 10,000	Capital Stab. Fund
	<i>Priority Area D: Improvement of Infrastructure.</i>		
	This request will pave a and line the north parking lot at Murphy Field, creating 12 formal spaces and install a catch basin and drainage system to Route 27/North Main street.		
<b>10</b>	<b>Water/Sewer Enterprise</b>		
	Upgrade Force Main Bradford / Pamela to Route 9	\$ 450,000	W/S Retained Earn.
	<i>Priority Area D: Improvement of infrastructure</i>	\$ 1,650,000	W/S Borrowing
	This request would upgrade the sewer force main for the Pamela Road and Bradford Road station, extend the gravity main around Route 9. This main has been acutely problematic over the last couple years, especially during extreme weather events. (i.e. Hurricane Irene). Overflows have become common, effecting citizen homes and properties. The main must be replaced completely to evaluate the problem and reduce the burden placed upon DPW staff to maintain the system in that portion of Natick during major weather events.		



# Town of Natick

FY 2013 Appropriated Budget

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
<b>11</b>	<b>Water/Sewer Enterprise</b>		
	Sewer Main Relining (MWRA)	\$ 357,900	W/S Borrowing
	<i>Priority Area E: Improvement of productivity/efficiency</i>		
	<p>This is a continuation of a multi-year sewer rehabilitation project. The project places a pipe liner into the existing failing sewer mains. The finished product is equivalent to a new sewer main. It helps to prevent collapse and stop groundwater infiltration and tree root infestation. This reduces sewer costs related to inflow and infiltration. The funding is through the MWRA's Inflow and Infiltration Local Assistance Program. This is a grant/loan split with a 45 percent grant and a 55 percent interest-free loan. The interest-free loan portion is repaid to MWRA over a five-year period beginning one year after the date the funds are distributed. These funds will be used to help the Town continue its on-going efforts to remove infiltration and inflow (I&amp;I) from the Town's sewer system. Removing I&amp;I from the Town's sewer system reduces the amount of flow sent to the MWRA infrastructures and facilities, thus resulting in cost savings. Upon approval, the Town will be able to begin designing and implementing the necessary sewer rehabilitation work to remove I&amp;I from previously identified sources. This rehabilitation work will consist primarily of the relining of leaking sewer mains. Approval of this article will allow the Town to receive a grant and 0%-interest loan from the Massachusetts Water Resources Authority (MWRA) totaling \$357,900. Forty-five percent (45%), \$161,055, would be received as a grant from MWRA and fifty-five percent (55%), \$196,845, would be an interest-free loan payable in five equal payments over a five year period. The loan portion would be repaid from the Water &amp; Sewer Inflow &amp; Infiltration Fund. The Town has successfully taken advantage of this MWRA funding program several times in the past.</p>		
<b>12</b>	<b>Water/Sewer Enterprise</b>		
	Replace Ground Water Wells	\$ 300,000	W/S Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	<p>This is the fourth-year of a six-year replacement of ground water wells which provide Natick with potable drinking water. This is routine maintenance for the water system. The goals of this replacement are: 1. To increase the water flow to the treatment plant, 2. Assist in keeping the reservoirs full at peak demands in the summer and 3. Allow for improved management of the Town's Ten Wells.</p>		



# Town of Natick

FY 2013 Appropriated Budget

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
<b>13</b>	<b>Water/Sewer Enterprise</b>		
	Filter Modification at Springvale Water Treatment Plant	\$ 200,000	W/S Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would upgrade the control system, provide a failsafe control valve and install a flow measuring device for the Town's water filtration system. The town would install an automated control system and operation display. This would replace the existing "push button" and incandescent light indication display. This will provide additional filter operating features to help improve filter performance.		
<b>14</b>	<b>Water/Sewer Enterprise</b>		
	Pine Oak Wells - Replace MCC	\$ 150,000	W/S Retained Earn.
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace the existing 40 year old Motor Control Center (MCC) with a new Variable Frequency Drive (VFD) Motor Control Center at the Pine Oaks Well. This project will also modify the existing building to better protect the new electrical equipment from chemical deterioration. This program will provide greater electrical efficiency and ensure continued equipment operation for the well.		
<b>15</b>	<b>Water/Sewer Enterprise</b>		
	Design Sewer Main - Cottage & Rockland Streets	\$ 75,000	W/S Retained Earn.
	<i>Priority Area D: Improvement of Infrastructure.</i>		
	This request would pay for the design of a sewer main at Cottage & Union Street. This will fund a study and design for the installation of a sewer main on Cottage Street and portions of Rockland Street. The area has significant rock and ledge formations.		
<b>Total</b>		<b>\$4,001,400</b>	
<b>Funding Sources</b>			
	Capital Stabilization Fund	\$ 133,500	
	Tax Levy Borrowing	\$ 685,000	
	Water & Sewer Retained Earnings	\$ 675,000	
	Water & Sewer Borrowing	\$ 2,507,900	
<b>Total Funding for Appropriations under Article 16</b>		<b>\$ 4,001,400</b>	



# *Town of Natick*

FY 2013 Appropriated Budget

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## **Changes & Innovations to the Capital Improvement Plan:**

The FY 2013-2017 has several innovations and changes from previous plans. These changes include:

- Full Implementation of the Priority Area Rating System: Previous Capital Improvement Plans either included an older rating system or none at all. All detailed capital project sheets contain a priority area rating.
- Long-Range Capital Forecast (to 2037): Although not included within this document, The Town has developed a long-range capital forecast. This forecast goes out 20 additional years, or to FY 2037. At this time, the forecast contains mostly equipment. Improvements to facilities, infrastructure and building systems will be completed in future iterations. This forecast is designed to illustrate the ongoing capital needs and to highlight the cyclical nature of capital improvements.
- Multi-year Capital Budget: Although not included within this document, the information contained within it will allow administration to create a mid-range (3 to 5 year) capital budget which actually forecasts the use of within-levy debt service, the capital stabilization fund and other sources as necessary or warranted to finance capital projects. The *draft* FY 2013 Capital Improvement Budget, which allocates financing for capital projects throughout all of FY 2013, is included in Section II.
- Effects of Consolidated Departments: The Town of Natick is undergoing a consolidation of numerous departments. The creation of a Community Services Department and proposed consolidation of the Town's building and facility maintenance divisions will have important impacts on capital planning and budgeting. At this time, very little change will be found in this document as a result of ongoing consolidation efforts. Reviewers should expect, however, to see several changes in future iterations of the FY 2013 Capital Budget, including the movement of most oversight for Parks & Recreation capital projects to the Department of Public Works.

## **Closing**

Recent efforts to strengthen annual capital spending and dedicate more resources annually towards capital projects have positioned the Town well for the future. We hope that the efforts to create and maintain a Capital Stabilization Fund, along with the maintenance of debt service levels constant throughout the ensuing years will provide the funding adequate to allow the Town to protect all of Natick's assets. These dollars combined with further refinements to capital planning and building maintenance will provide an excellent and sustainable framework for public infrastructure for years to come.



# Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - Capital Improvement Budget

Department	Project Title	2013	Spring Town Meeting		Fall Town Meeting		Funding Source	
			Equipment	Improvement	Equipment	Improvement	Cash	Debt
<b>General Fund</b>								
<b>Natick Public Schools</b>								
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL 6 MODULAR CLASSROOMS	600000		600000				600000
NATICK PUBLIC SCHOOLS	BROWN- ROOF REPLACEMENT	550000				550000		550000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE LARGE HVAC UNITS	300000				300000		300000
NATICK PUBLIC SCHOOLS	LILJA- REPLACE DOMESTIC HOT WATER HEATER	30000				30000	30000	
NATICK PUBLIC SCHOOLS	BROWN-REPLACE DOMESTIC HOT WATER HEATER	30000				30000	30000	
NATICK PUBLIC SCHOOLS	LILJA-REPLACE EXHAUST FANS	30000				30000	30000	
NATICK PUBLIC SCHOOLS	REPLACEMENT NSD-86	23500			23500		23500	
NATICK PUBLIC SCHOOLS	BEN-HEM-REPLACE OFFICE CARPET	22000				22000	22000	
<b>Total</b>		<b>1585500</b>	<b>0</b>	<b>600000</b>	<b>23500</b>	<b>962000</b>	<b>135500</b>	<b>1450000</b>
<b>Morse Institute Library</b>								
MORSE INSTITUTE LIBRARY	RFID TAGGING OF LIBRARY'S BOOKS & MATERIALS	24000	0		24000		24000	
MORSE INSTITUTE LIBRARY	FURNITURE REPLACEMENT	24000	24000				24000	
<b>Total Morse</b>		<b>48000</b>	<b>24000</b>	<b>0</b>	<b>24000</b>	<b>0</b>	<b>48000</b>	<b>0</b>
<b>Police Department</b>								
POLICE DEPARTMENT	CRUISER REPLACEMENT	183900	73560		110340		183900	
POLICE DEPARTMENT	BUILDING SECURITY/MONITORING CAMERAS	85000		85000				85000
POLICE DEPARTMENT	REPLACEMENT OF ANIMAL CONTROL VEHICLE	48877	48877				48877	
POLICE DEPARTMENT	FIREARMS TRAINING SIMULATOR	36000		36000			36000	
POLICE DEPARTMENT	POLICE FLOORING	20000		20000			20000	
POLICE DEPARTMENT	FITNESS EQUIPMENT UPGRADE	15000	15000				15000	
POLICE DEPARTMENT	PORTABLE RADIO REPLACEMENT	14500	14500				14500	
POLICE DEPARTMENT	REPLACE DISPATCH CENTER GLASS	12500		12500			12500	
POLICE DEPARTMENT	INTERVIEW ROOMS RECORDING EQUIPMENT	12000	12000				12000	
<b>Total Police</b>		<b>427777</b>	<b>163937</b>	<b>153500</b>	<b>110340</b>	<b>0</b>	<b>342777</b>	<b>85000</b>
<b>Fire Department</b>								
FIRE DEPARTMENT	CONSTRUCTION OF TRAINING FACILITY	750000				750000		750000
FIRE DEPARTMENT	MOBILE DATA TERMINALS/ COMPUTERS ON APPARAT	70000			70000			70000
FIRE DEPARTMENT	REPLACE ZETRON PUBLIC ADDRESS SYSTEM	42000	42000				42000	
<b>Total Fire</b>		<b>862000</b>	<b>42000</b>	<b>0</b>	<b>70000</b>	<b>750000</b>	<b>42000</b>	<b>820000</b>
<b>Public Works Building Maintenance</b>								
PUBLIC BUILDING MAINTENANCE	ROOF (90 OAK STREET)	135000				135000		135000
PUBLIC BUILDING MAINTENANCE	EXTERIOR PAINTING (90 OAK ST)	30000				30000	30000	
PUBLIC BUILDING MAINTENANCE	REPLACE B-1 (VEHICLE)	26000			26000		26000	
<b>Total DPW Building Maintenance</b>		<b>191000</b>	<b>0</b>	<b>0</b>	<b>26000</b>	<b>165000</b>	<b>56000</b>	<b>135000</b>
<b>Public Works Engineering</b>								
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL)	300000		300000			300000	0
<b>Total DPW Engineering</b>		<b>300000</b>	<b>0</b>	<b>300000</b>	<b>0</b>	<b>0</b>	<b>300000</b>	<b>0</b>

### Public Works Equipment Maintenance

April 26, 2012



# Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - Capital Improvement Budget

Department	Project Title	2013	Spring Town Meeting	Fall Town Meeting	Funding Source
PUBLIC WORKS EQUIPMENT MAINT	FUEL DEPOT UPGRADES	25000	25000		25000
<b>Total DPW Equipment Maintenance</b>		<b>25000</b>	<b>0</b>	<b>25000</b>	<b>0</b>
<b>Public Works Highway</b>					
PUBLIC WORKS HIGHWAY	SNOW MELTER	232000	232000		232000
PUBLIC WORKS HIGHWAY	REPLACE H-55 (FRONT-END LOADER)	170000	170000		170000
PUBLIC WORKS HIGHWAY	REPLACE H-42 (DUMP TRUCK/SANDER/PLOW)	110000	110000		110000
PUBLIC WORKS HIGHWAY	STREET LIGHT REPLACEMENT	80000		80000	80000
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000		10000	10000
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000		10000	10000
<b>Total DPW Highway</b>		<b>612000</b>	<b>512000</b>	<b>0</b>	<b>100000</b>
<b>Public Works Land, Facilities and Natural Resources</b>					
PUBLIC WORKS LND FAC/NAT RES	REPLACE LOG LOADER ON LF-8	62000	62000		62000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-3 (DUMP TRUCK W/PLOW)	62000	62000		62000
PUBLIC WORKS LND FAC/NAT RES	FIELD REHABILITATION	TBD			
<b>Total DPW Land, Facilities &amp; Natural Resources</b>		<b>124000</b>	<b>124000</b>	<b>0</b>	<b>0</b>
<b>Community Services</b>					
PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS	200000		200000	200000
PARKS & RECREATION	REPLACE R-1 (VEHICLE)	35000	35000		35000
PARKS & RECREATION	DUG POND PERIMETER FENCE WORK	20000	20000		20000
PARKS & RECREATION	HISTORICAL MONUMENT RESTORATION	15000		15000	15000
PARKS & RECREATION	COOLIDGE BASKETBALL COURT	10000	10000		10000
PARKS & RECREATION	MURPHY FIELD IMPROVEMENTS (parking lot & fencing)	10000	10000		10000
<b>Total Community Services</b>		<b>290000</b>	<b>35000</b>	<b>40000</b>	<b>0</b>
<b>Information Technology</b>					
INFORMATION TECHNOLOGY	DOCUMENT ARCHIVING	500000		500000	500000
<b>Total Information Technology</b>		<b>500000</b>	<b>0</b>	<b>0</b>	<b>500000</b>
<b>Town Clerk</b>					
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000		100000	100000
TOWN CLERK	TOWN VAULT STORAGE	30000		30000	30000
<b>Total Town Clerk</b>		<b>130000</b>	<b>0</b>	<b>0</b>	<b>130000</b>
<b>Total General Fund</b>		<b>5095277</b>	<b>900937</b>	<b>1118500</b>	<b>353840</b>

<b>Funding Analysis</b>	
General Fund Borrowing	\$ 3,826,000
Free Cash	\$ 150,000
Receipts Reserved	\$ 150,000
Insurance Proceeds in Excess of \$20,000	\$ 28,875
Capital Stabilization Fund	
- Capital S.F. Requested at Spring 2012 ATM	\$ 369,562
- Capital S.F. Requested at Fall 2012 ATM	\$ 570,840
<b>Total General Fund Capital FY 2013</b>	<b>\$ 5,095,277</b>



# Town of Natick

FY 2013-2017 Capital Plan Summary

FY 2013 Appropriated Budget - Capital Improvement Budget

Department	Project Title	2013	Spring Town Meeting	Fall Town Meeting	Funding Source	Ret. Earn.	Debt
<b>Enterprise Funds</b>							
<b>Water/Sewer Enterprise Fund</b>							
WATER SEWER ENTERPRISE	UPGRADE FORCE MAIN BRADFORD / PAMELA	210000		210000		450000	1650000
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000		300000			300000
WATER SEWER ENTERPRISE	H & T FILTER MODIFICATION	200000		200000			200000
WATER SEWER ENTERPRISE	REPLACE W-22 (DUMP TRUCK)	180000	180000			180000	
WATER SEWER ENTERPRISE	MWRA SEWER MAIN RELINING (5-year)	357900		357900		0	357900
WATER SEWER ENTERPRISE	PINE OAKS WELLS REPLACE MCC	150000		150000		150000	
WATER SEWER ENTERPRISE	REPLACE W-14 (BACKHOE)	135000	135000			135000	
WATER SEWER ENTERPRISE	SPRINGVALE FLUORIDE UPGRADE	100000	100000			100000	
WATER SEWER ENTERPRISE	SEWER MAIN ON COTTAGE & ROCKLAND STREET	75000		75000		75000	
WATER SEWER ENTERPRISE	REPLACE W-28 (TRUCK W/PLOW)	46000			46000	46000	
WATER SEWER ENTERPRISE	REPLACE W-25 (TRUCK)	46000	46000			46000	
WATER SEWER ENTERPRISE	REPLACE W-21 (1 TON WORK TRUCK)	40000			40000	40000	
WATER SEWER ENTERPRISE	REPLACE PUMP 4M SEWER STATION	35000	35000			35000	
<b>Total Water/Sewer Enterprise Fund</b>		<b>3764900</b>	<b>496000</b>	<b>3182900</b>	<b>86000</b>	<b>0</b>	<b>1257000</b>

<b>Funding Analysis</b>	
Water/Sewer Debt	\$ 2,507,900
Retained Earnings	\$ 1,257,000
<b>Total Water/Sewer Capital FY 2013</b>	<b>\$ 3,764,900</b>

<b>Sassamon Trace Enterprise Fund</b>						<b>Ret. Earn.</b>	<b>Debt</b>
SASSAMON TRACE GOLF COURSE	REPLACEMENT OF GOLF CARTS	117000		117000		0	117000
<b>Total Sassamon Trace Enterprise Fund</b>		<b>117000</b>	<b>0</b>	<b>117000</b>	<b>0</b>	<b>0</b>	<b>117000</b>

<b>Funding Analysis</b>	
Sassamon Trace Golf Course Enterprise Borrowing	\$ 117,000
<b>Total Sassamon Trace Capital FY 2013</b>	<b>\$ 117,000</b>



# Town of Natick

FY 2013-2017 Capital Plan Summary

2013 Appropriated Budget - Priority Area Descriptions & Operating Budget Impacts

Department	Project Title	2013	Priority Area	Operating Budget Impact
<b>General Fund</b>				
<b>Natick Public Schools</b>				
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL 6 MODULAR CLASSROOMS	600000	D: Improvement of infrastructure	Nominal Increase - Small increases in electricity to illuminate, power and heat rooms
NATICK PUBLIC SCHOOLS	BROWN- ROOF REPLACEMENT	550000	D: Improvement of infrastructure	Nominal Reduction - Will save potential cost of repairs and potentially be more energy efficient
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE LARGE HVAC UNITS	300000	D: Improvement of infrastructure	Nominal Reduction - Will save potential cost of repairs and potentially be more energy efficient
NATICK PUBLIC SCHOOLS	LILJA- REPLACE DOMESTIC HOT WATER HEATER	30000	D: Improvement of infrastructure	Savings - Will save cost of repairs to original boiler and will be more energy efficient
NATICK PUBLIC SCHOOLS	BROWN-REPLACE DOMESTIC HOT WATER HEATER	30000	D: Improvement of infrastructure	Savings - Will save cost of repairs to original boiler and will be more energy efficient
NATICK PUBLIC SCHOOLS	LILJA-REPLACE EXHAUST FANS	30000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Will save potential cost of repairs and potentially be more energy efficient
NATICK PUBLIC SCHOOLS	REPLACEMENT NSD-86	23500	B: Timely asset replacement to avoid future costs	Savings - Will save cost of repairs to Vehicle (current Vehicle is 15 years old)
NATICK PUBLIC SCHOOLS	BEN-HEM-REPLACE OFFICE CARPET	22000	B: Timely asset replacement to avoid future costs	No impact on operating budget
<b>Total</b>		<b>1585500</b>		
<b>Morse Institute Library</b>				
MORSE INSTITUTE LIBRARY	RFID TAGGING OF LIBRARY'S BOOKS & MATERIALS	24000	E: Improvement of productivity /efficiency	Unable to quantify at this time; RFID tags will make library more efficient overall, but the cost of new tags will result in a small operating budget increase in supplies
MORSE INSTITUTE LIBRARY	FURNITURE REPLACEMENT	24000	E: Improvement of productivity /efficiency	No impact on operating budget
<b>Total Morse</b>		<b>48000</b>		
<b>Police Department</b>				
POLICE DEPARTMENT	CRUISER REPLACEMENT	183900	A: Imminent threat to safety of citizens/property	No impact on operating budget beyond already budgeted maintenance costs
POLICE DEPARTMENT	BUILDING SECURITY/MONITORING CAMERAS	85000	A: Imminent threat to safety of citizens/property	Approx. \$250/yr. for maintenance once annual warranty expires
POLICE DEPARTMENT	REPLACEMENT OF ANIMAL CONTROL VEHICLE	48877	A: Imminent threat to safety of citizens/property	No impact on operating budget beyond already budgeted maintenance costs
POLICE DEPARTMENT	FIREARMS TRAINING SIMULATOR	36000	E: Improvement of productivity /efficiency	Approx. \$1,000/yr. for maintenance
POLICE DEPARTMENT	POLICE FLOORING	20000	E: Improvement of productivity /efficiency	No impact on operating budget



# Town of Natick

## FY 2013-2017 Capital Plan Summary

### 2013 Appropriated Budget - Priority Area Descriptions & Operating Budget Impacts

Department	Project Title	2013	Priority Area	Operating Budget Impact
POLICE DEPARTMENT	FITNESS EQUIPMENT UPGRADE	15000	E: Improvement of productivity /efficiency	Approx. \$500/yr. for maintenance, cleaning & upkeep
POLICE DEPARTMENT	PORTABLE RADIO REPLACEMENT	14500	C: Requirements of state/federal law or regulation	No impact on operating budget beyond already budgeted maintenance costs
POLICE DEPARTMENT	REPLACE DISPATCH CENTER GLASS	12500	A: Imminent threat to safety of citizens/property	No impact on operating budget
POLICE DEPARTMENT	INTERVIEW ROOMS RECORDING EQUIPMENT	12000	E: Improvement of productivity /efficiency	Approx. \$200/yr. for maintenance
<b>Total Police</b>		<b>427777</b>		
<b>Fire Department</b>				
FIRE DEPARTMENT	CONSTRUCTION OF TRAINING FACILITY	750000	E: Improvement of productivity /efficiency	No impact on operating budget
FIRE DEPARTMENT	MOBILE DATA TERMINALS/ COMPUTERS ON APPARATUS	70000	E: Improvement of productivity /efficiency	Approx. \$6,000/yr. for wi-fi connections
FIRE DEPARTMENT	REPLACE ZETRON PUBLIC ADDRESS SYSTEM	42000	E: Improvement of productivity /efficiency	Nominal Reduction - Will save potential cost of repairs
<b>Total Fire</b>		<b>862000</b>		
<b>Public Works Building Maintenance</b>				
PUBLIC BUILDING MAINTENANCE	ROOF (90 OAK STREET)	135000	B: Timely asset replacement to avoid future costs	No impact on operating budget
PUBLIC BUILDING MAINTENANCE	EXTERIOR PAINTING (90 OAK ST)	30000	B: Timely asset replacement to avoid future costs	No impact on operating budget
PUBLIC BUILDING MAINTENANCE	REPLACE B-1 (VEHICLE)	26000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
<b>Total DPW Building Maintenance</b>		<b>191000</b>		
<b>Public Works Engineering</b>				
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL)	300000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
<b>Total DPW Engineering</b>		<b>300000</b>		
<b>Public Works Equipment Maintenance</b>				
PUBLIC WORKS EQUIPMENT MAINT	FUEL DEPOT UPGRADES	25000	E: Improvement of productivity/efficiency	No impact on operating budget
<b>Total DPW Equipment Maintenance</b>		<b>25000</b>		
<b>Public Works Highway</b>				
PUBLIC WORKS HIGHWAY	SNOW MELTER	232000	E: Improvement of productivity/efficiency	Savings - Dependent upon number of snow events, melting of snow in key locations will reduce number of private crews necessary to plow and transport snow away from Natick
PUBLIC WORKS HIGHWAY	REPLACE H-55 (FRONT-END LOADER)	170000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs



# Town of Natick

FY 2013-2017 Capital Plan Summary

2013 Appropriated Budget - Priority Area Descriptions & Operating Budget Impacts

Department	Project Title	2013	Priority Area	Operating Budget Impact
PUBLIC WORKS HIGHWAY	REPLACE H-42 (DUMP TRUCK/SANDER/PLOW)	110000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS HIGHWAY	STREET LIGHT REPLACEMENT	80000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Potential Reduction in Electricity; (Note: Especially Dependent Upon Results of Ongoing Experiment with LED Streetlights)
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000	A: Imminent threat to safety of citizens/property	No impact on operating budget beyond already budgeted maintenance costs
<b>Total DPW Highway</b>		<b>612000</b>		
<b>Public Works Land, Facilities and Natural Resources</b>				
PUBLIC WORKS LND FAC/NAT RES	REPLACE LOG LOADER ON LF-8	62000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-3 (DUMP TRUCK W/PLOW)	62000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PUBLIC WORKS LND FAC/NAT RES	FIELD REHABILITATION	TBD	B: Timely asset replacement to avoid future costs	Undetermined at this time; likely no impact (highly dependent upon number of fields which need to be replaced)
<b>Total DPW Land, Facilities &amp; Natural Resources</b>		<b>124000</b>		
<b>Community Services</b>				
PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS	200000	D: Improvement of infrastructure	Nominal Reduction - Approx. \$500/yr. savings due to reduced maintenance of parking facilities and grass fields
PARKS & RECREATION	REPLACE R-1 (VEHICLE)	35000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
PARKS & RECREATION	DUG POND PERIMETER FENCE WORK	20000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Approx. \$500/yr. savings due to reduced maintenance
PARKS & RECREATION	HISTORICAL MONUMENT RESTORATION	15000	D: Improvement of infrastructure	Nominal Reduction - Reduced maintenance costs
PARKS & RECREATION	COOLIDGE BASKETBALL COURT	10000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Reduced maintenance costs
PARKS & RECREATION	MURPHY FIELD IMPROVEMENTS (parking lot & fencing)	10000	D: Improvement of infrastructure	Nominal Reduction - Reduced maintenance costs
<b>Total Community Services</b>		<b>290000</b>		
<b>Information Technology</b>				
INFORMATION TECHNOLOGY	DOCUMENT ARCHIVING	500000	E: Improvement of productivity/efficiency	Increase - Approx. \$25,000 increase in annual operating maintenance dependent upon system. Greatly improved efficiency and customer service will result from archiving, but nearly impossible to quantify that savings
<b>Total Information Technology</b>		<b>500000</b>		

Town Clerk



# Town of Natick

FY 2013-2017 Capital Plan Summary

2013 Appropriated Budget - Priority Area Descriptions & Operating Budget Impacts

Department	Project Title	2013	Priority Area	Operating Budget Impact
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000	C: Requirements of state/federal law or regulation	No impact on operating budget
TOWN CLERK	TOWN VAULT STORAGE	30000	E: Improvement of productivity/efficiency	No impact on operating budget
<b>Total Town Clerk</b>		<b>130000</b>		

## Enterprise Funds

### Water/Sewer Enterprise Fund

WATER SEWER ENTERPRISE	UPGRADE FORCE MAIN BRADFORD / PAMELA	2100000	D: Improvement of infrastructure	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	H & T FILTER MODIFICATION	200000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE W-22 (DUMP TRUCK)	180000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	MWRA SEWER MAIN RELINING (5-year)	357900	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	PINE OAKS WELLS REPLACE MCC	150000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE W-14 (BACKHOE)	135000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	SPRINGVALE FLUORIDE UPGRADE	100000	D: Improvement of infrastructure	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	SEWER MAIN ON COTTAGE & ROCKLAND STREET	75000	D: Improvement of infrastructure	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE W-28 (TRUCK W/PLOW)	46000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE W-25 (TRUCK)	46000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE W-21 (1 TON WORK TRUCK)	40000	B: Timely asset replacement to avoid future costs	No impact on operating budget beyond already budgeted maintenance costs
WATER SEWER ENTERPRISE	REPLACE PUMP 4M SEWER STATION	35000	D: Improvement of infrastructure	No impact on operating budget beyond already budgeted maintenance costs
<b>Total Water/Sewer Enterprise Fund</b>		<b>3764900</b>		

### Sassamon Trace Enterprise Fund

SASSAMON TRACE GOLF COURSE	REPLACEMENT OF GOLF CARTS	117000	B: Timely asset replacement to avoid future costs	Nominal Reduction - Reduced maintenance costs
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**Total Sassamon Trace Enterprise Fund** **117000**



# Town of Natick

## FY 2013-2017 Capital Plan Summary

### FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Department	Project Title	2013	2014	2015	2016	2017	Total
<b>General Fund</b>							
<b>Natick Public Schools</b>							
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL 6 MODULAR CLASSROOMS	600000	0	0	0	0	600000
NATICK PUBLIC SCHOOLS	BROWN- ROOF REPLACEMENT	550000	0	0	0	0	550000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE LARGE HVAC UNITS	300000	300000	0	0	0	600000
NATICK PUBLIC SCHOOLS	LILJA- REPLACE DOMESTIC HOT WATER HEATER	30000	0	0	0	0	30000
NATICK PUBLIC SCHOOLS	BROWN-REPLACE DOMESTIC HOT WATER HEATER	30000	0	0	0	0	30000
NATICK PUBLIC SCHOOLS	LILJA-REPLACE EXHAUST FANS	30000	0	0	0	0	30000
NATICK PUBLIC SCHOOLS	REPLACEMENT NSD-86	23500	0	0	0	0	23500
NATICK PUBLIC SCHOOLS	BEN-HEM-REPLACE OFFICE CARPET	22000	0	0	0	0	22000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE CLASSROOM UNIVENTS + DDC	0	200000	0	0	0	200000
NATICK PUBLIC SCHOOLS	BENNETT-HEMENWAY-REPLACE DDC TEMPERATURE CONTROLS	0	150000	0	0	0	150000
NATICK PUBLIC SCHOOLS	BROWN- VINYL FLOOR TILE REPLACEMENT	0	120000	0	0	0	120000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE A/C COMPRESSORS	0	100000	0	0	0	100000
NATICK PUBLIC SCHOOLS	JOHNSON-REFURBISH HALL CEILINGS	0	100000	0	0	0	100000
NATICK PUBLIC SCHOOLS	BENNETT-HEMENWAY-REPLACE ROOFTOP EXHAUST FANS	0	45000	0	0	0	45000
NATICK PUBLIC SCHOOLS	REPLACE NSD84	0	35000	0	0	0	35000
NATICK PUBLIC SCHOOLS	LILJA- ROOF REPLACEMENT	0	0	550000	0	0	550000
NATICK PUBLIC SCHOOLS	MEMORIAL- REPLACE BOILERS	0	0	500000	0	0	500000
NATICK PUBLIC SCHOOLS	MEMORIAL-REPLACE EXTERIOR WINDOWS	0	0	500000	0	0	500000
NATICK PUBLIC SCHOOLS	KENNEDY- REPLACE VAT FLOOR TILE	0	0	300000	300000	0	600000
NATICK PUBLIC SCHOOLS	KENNEDY- REPLACE EXTERIOR DOORS	0	0	120000	0	0	120000
NATICK PUBLIC SCHOOLS	JOHNSON-REMOVE VAT	0	0	120000	0	0	120000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE EXTERIOR WINDOWS	0	0	0	650000	0	650000
NATICK PUBLIC SCHOOLS	BROWN- REPLACE UNIT VENTILATORS IN CLASSROOMS	0	0	0	170000	0	170000
NATICK PUBLIC SCHOOLS	MEMORIAL- REPAVE PARKING AREAS	0	0	0	150000	0	150000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE DOMESTIC WATER HEATERS	0	0	0	10000	0	10000
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	0	800000	800000
NATICK PUBLIC SCHOOLS	MEMORIAL-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	0	500000	500000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE AUDITORIUM A/C COMPRESSORS	0	0	0	0	50000	50000
NATICK PUBLIC SCHOOLS	BEN-EM-REPLACE LIBRARY AND OFFICE CARPETS	0	0	0	0	50000	50000
NATICK PUBLIC SCHOOLS	REPLACEMENT NSD-80	0	0	0	0	41000	41000
<b>Total</b>		<b>1585500</b>	<b>1050000</b>	<b>2090000</b>	<b>1280000</b>	<b>1441000</b>	<b>7446500</b>
<b>Morse Institute Library</b>							
MORSE INSTITUTE LIBRARY	RFID TAGGING OF LIBRARY'S BOOKS & MATERIALS	24000	0	0	0	0	24000
MORSE INSTITUTE LIBRARY	FURNITURE REPLACEMENT	24000	0	0	0	0	24000
MORSE INSTITUTE LIBRARY	R.F.I.D. PROJECT /SECURITY SYSTEM	0	52000	0	0	0	52000
MORSE INSTITUTE LIBRARY	AUTOMATED MATERIALS HANDLER	0	0	138000	0	0	138000



# Town of Natick

## FY 2013-2017 Capital Plan Summary

### FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Department	Project Title	2013	2014	2015	2016	2017	Total
<b>Total Morse</b>		<b>48000</b>	<b>52000</b>	<b>138000</b>	<b>0</b>	<b>0</b>	<b>238000</b>
<b>Police Department</b>							
POLICE DEPARTMENT	CRUISER REPLACEMENT	183900	188900	193900	198900	198900	964500
POLICE DEPARTMENT	BUILDING SECURITY/MONITORING CAMERAS	85000	0	0	0	0	85000
POLICE DEPARTMENT	REPLACEMENT OF ANIMAL CONTROL VEHICLE	48877	0	0	0	0	48877
POLICE DEPARTMENT	FIREARMS TRAINING SIMULATOR	36000	0	0	0	0	36000
POLICE DEPARTMENT	POLICE FLOORING	20000	0	0	0	0	20000
POLICE DEPARTMENT	FITNESS EQUIPMENT UPGRADE	15000	0	0	0	0	15000
POLICE DEPARTMENT	PORTABLE RADIO REPLACEMENT	14500	0	0	0	0	14500
POLICE DEPARTMENT	DISPATCH GLASS	12500	0	0	0	0	12500
POLICE DEPARTMENT	INTERVIEW ROOMS RECORDING EQUIPMENT	12000	0	0	0	0	12000
POLICE DEPARTMENT	VIDEO LAB UPGRADE	0	14000	0	0	0	14000
POLICE DEPARTMENT	CRUISER LAPTOP REPLACEMENT	0	10000	0	0	0	10000
POLICE DEPARTMENT	RECONFIGURE DISPATCH CENTER	0	0	200000	0	0	200000
POLICE DEPARTMENT	DICTIONATION SYSTEM REPLACEMENT	0	0	30000	0	0	30000
<b>Total Police</b>		<b>427777</b>	<b>212900</b>	<b>423900</b>	<b>198900</b>	<b>198900</b>	<b>1462377</b>
<b>Fire Department</b>							
FIRE DEPARTMENT	CONSTRUCTION OF TRAINING FACILITY	750000	0	0	0	0	750000
FIRE DEPARTMENT	MOBILE DATA TERMINALS/ COMPUTERS ON APPARATUS	70000	0	0	0	0	70000
FIRE DEPARTMENT	REPLACE ZETRON PUBLIC ADDRESS SYSTEM	42000	0	0	0	0	42000
FIRE DEPARTMENT	REPLACE ENGINE 5 (1995)	0	500000	0	0	0	500000
FIRE DEPARTMENT	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	0	120000	120000	0	0	240000
FIRE DEPARTMENT	INCIDENT SUPPORT VEHICLE/BOX TRUCK	0	90000	0	0	0	90000
FIRE DEPARTMENT	REPLACE FIRE PICKUP 3/PLOW	0	0	70000	0	0	70000
FIRE DEPARTMENT	DEFIBRILATOR PURCHASE	0	0	30000	0	0	30000
FIRE DEPARTMENT	REPLACE NFD CAR-1	0	0	28500	0	0	28500
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTOMATED STRETCHER	0	0	14000	0	0	14000
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTO PULSE/ AUTOMATED CPR	0	0	13000	0	0	13000
FIRE DEPARTMENT	REPLACE LADDER / PLATFORM	0	0	0	1150000	0	1150000
FIRE DEPARTMENT	REPLACE 2001 FIRE PUMPER	0	0	0	500000	0	500000
FIRE DEPARTMENT	REPLACE AMBULANCE	0	0	0	200000	0	200000
<b>Total Fire</b>		<b>862000</b>	<b>710000</b>	<b>275500</b>	<b>1850000</b>	<b>0</b>	<b>3697500</b>
<b>Public Works Building Maintenance</b>							
PUBLIC BUILDING MAINTENANCE	ROOF (90 OAK STREET)	135000	0	0	0	0	135000
PUBLIC BUILDING MAINTENANCE	EXTERIOR PAINTING (90 OAK ST)	30000	0	0	0	0	30000
PUBLIC BUILDING MAINTENANCE	REPLACE B-1 (VEHICLE)	26000	0	0	0	0	26000
PUBLIC BUILDING MAINTENANCE	REPLACE B-2 (VAN)	0	35000	0	0	0	35000



# Town of Natick

## FY 2013-2017 Capital Plan Summary

### FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Department	Project Title	2013	2014	2015	2016	2017	Total
PUBLIC BUILDING MAINTENANCE	AIR HANDLER UNITS (COLE)	0	0	100000	0	0	100000
PUBLIC BUILDING MAINTENANCE	BOILER REMOVAL (COLE)	0	0	45000	0	0	45000
<b>Total DPW Building Maintenance</b>		<b>191000</b>	<b>35000</b>	<b>145000</b>	<b>0</b>	<b>0</b>	<b>371000</b>

#### Public Works Engineering

PUBLIC WORKS ENGINEERING	CH90 ROAD IMPROVEMENTS <sup>1</sup>	1020000	790000	790000	790000	790000	4180000
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL)	300000	1500000	0	1600000	1500000	4900000
PUBLIC WORKS ENGINEERING	REHAB. - CHARLES RIVER BRIDGE	0	500000	0	0	0	500000
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	0	250000	1750000	0	0	2000000
PUBLIC WORKS ENGINEERING	MIDDLE ST. DRAINAGE IMPROVEMENTS	0	250000	1000000	0	0	1250000
PUBLIC WORKS ENGINEERING	WILLOW ST. DRAINAGE IMPROVEMENTS	0	300000	0	500000	0	800000
PUBLIC WORKS ENGINEERING	FEASIBILITY STUDY - STORMWATER UTILITY	0	50000	0	0	0	50000
PUBLIC WORKS ENGINEERING	ADD NEW E-3 (VEHICLE)	0	25000	0	0	0	25000
PUBLIC WORKS ENGINEERING	ENGINEERING & REPAIRS TO THE CHARLES RIVER DAM	0	0	500000	690000	0	1190000
PUBLIC WORKS ENGINEERING	REHAB. - JENNINGS POND DAM	0	0	0	0	125000	125000
<b>Total DPW Engineering</b>		<b>1320000</b>	<b>3665000</b>	<b>4040000</b>	<b>3580000</b>	<b>2415000</b>	<b>15020000</b>

#### Public Works Equipment Maintenance

PUBLIC WORKS EQUIPMENT MAINT	FUEL DEPOT UPGRADES	25000	0	0	0	0	25000
PUBLIC WORKS EQUIPMENT MAINT	IMPLEMENTATION OF GRAVEL PIT MASTER PLAN	0	100000	0	0	0	100000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-4 (TRUCK)	0	55000	0	0	0	55000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-2 (TRUCK)	0	50000	0	0	0	50000
PUBLIC WORKS EQUIPMENT MAINT	FUEL MANAGEMENT SYSTEM	0	30000	30000	0	0	60000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-1 (VEHICLE)	0	28000	0	0	0	28000
PUBLIC WORKS EQUIPMENT MAINT	FORK LIFT	0	0	20000	0	0	20000
<b>Total DPW Equipment Maintenance</b>		<b>25000</b>	<b>263000</b>	<b>50000</b>	<b>0</b>	<b>0</b>	<b>338000</b>

#### Public Works Highway

PUBLIC WORKS HIGHWAY	SNOW MELTER	232000	0	0	0	0	232000
PUBLIC WORKS HIGHWAY	REPLACE H-55 (FRONT-END LOADER)	170000	0	0	0	0	170000
PUBLIC WORKS HIGHWAY	REPLACE H-42 (DUMP TRUCK/SANDER/PLOW)	110000	0	0	0	0	110000
PUBLIC WORKS HIGHWAY	STREET LIGHT REPLACEMENT	80000	80000	80000	80000	80000	400000
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000	10000	10000	10000	10000	50000
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000	10000	10000	10000	10000	50000
PUBLIC WORKS HIGHWAY	REPLACE S-37 CHASSIS AND HOOKLIFT	0	214000	0	0	0	214000
PUBLIC WORKS HIGHWAY	REPLACE TRASH PACKER	0	200000	0	0	0	200000
PUBLIC WORKS HIGHWAY	REPLACE STREET SWEEPER	0	175000	0	0	0	175000
PUBLIC WORKS HIGHWAY	REPLACEMENT H-48	0	0	190000	0	0	190000
PUBLIC WORKS HIGHWAY	REPLACE H-41	0	0	65000	0	0	65000
PUBLIC WORKS HIGHWAY	REPLACE H-51	0	0	0	220000	0	220000



# Town of Natick

## FY 2013-2017 Capital Plan Summary

### FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Department	Project Title	2013	2014	2015	2016	2017	Total
PUBLIC WORKS HIGHWAY	REPLACE H-61 SIDE WALK MACHINE	0	0	0	142000	0	142000
PUBLIC WORKS HIGHWAY	REPLACE H-63	0	0	0	0	190000	190000
PUBLIC WORKS HIGHWAY	REPLACE H-57	0	0	0	0	155000	155000
<b>Total Highway</b>		<b>612000</b>	<b>689000</b>	<b>355000</b>	<b>462000</b>	<b>445000</b>	<b>2563000</b>
<b>Public Works Land, Facilities and Natural Resources</b>							
PUBLIC WORKS LND FAC/NAT RES	REPLACE LOG LOADER ON LF-8	62000	0	0	0	0	62000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-3 (DUMP TRUCK W/PLOW)	62000	0	0	0	0	62000
PUBLIC WORKS LND FAC/NAT RES	FIELD REHABILITATION	TBD	TBD	TBD	TBD	TBD	TBD
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-9 (BUCKET TRUCK)	0	150000	0	0	0	150000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-12 (STUMP GRINDER)	0	35000	0	0	0	35000
PUBLIC WORKS LND FAC/NAT RES	REPLACE UTILITY TRACTOR/SMITHCO	0	12000	0	0	0	12000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-11	0	0	12500	0	0	12500
PUBLIC WORKS LND FAC/NAT RES	REPLACE 1999 WOOD CHIPPER	0	0	0	61000	0	61000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-20 MOWER	0	0	0	12500	0	12500
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-17 MOWER	0	0	0	0	10000	10000
<b>Total Land, Facilities &amp; Natural Resources</b>		<b>124000</b>	<b>197000</b>	<b>12500</b>	<b>73500</b>	<b>10000</b>	<b>417000</b>
<b>Community Services</b>							
PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS	200000	0	0	0	0	200000
PARKS & RECREATION	J. J. LANE PARK <sup>6</sup>	90000	0	0	0	0	90000
PARKS & RECREATION	REPLACE R-1 (VEHICLE)	35000	0	0	0	0	35000
PARKS & RECREATION	DUG POND PERIMETER FENCE WORK	20000	0	0	0	0	20000
PARKS & RECREATION	HISTORICAL MONUMENT RESTORATION	15000	15000	15000	0	0	45000
PARKS & RECREATION	COOLIDGE BASKETBALL COURT	10000	0	0	0	0	10000
PARKS & RECREATION	MURPHY FIELD IMPROVEMENTS	10000	0	0	0	0	10000
PARKS & RECREATION	DUG POND PIER <sup>3</sup>	5000	5000	5000	5000	5000	25000
PARKS & RECREATION	MEMORIAL SCHOOL LIGHTING	0	125000	0	0	0	125000
COUNCIL ON AGING	BUS <sup>2</sup>	0	65000	0	0	0	65000
PARKS & RECREATION	JOHNSON SCH CT/BASKETBALL & HOCKEY RINK	0	75000	0	0	0	75000
PARKS & RECREATION	REPLACE REC BUS #1	0	70000	0	0	0	70000
PARKS & RECREATION	NAVY YARD IMPROVEMENTS	0	50000	0	0	0	50000
PARKS & RECREATION	BASKETBALL COURT RENOVATIONS	0	20000	0	0	0	20000
PARKS & RECREATION	SOUTH NATICK PARK SYSTEM	0	0	1000000	0	0	1000000
PARKS & RECREATION	EAST TENNIS/BASKETBALL COURTS	0	0	100000	0	0	100000
PARKS & RECREATION	TENNIS/BASKETBALL COURT RENOVATIONS	0	0	25000	0	0	25000
PARKS & RECREATION	BACKSTOP/FENCE RENOVATION AND REPAIR WORK	0	0	0	0	0	0
PARKS & RECREATION	MEMORIAL BEACH WATER PLAY UNIT	0	0	0	75000	0	75000
PARKS & RECREATION	COLE CENTER PLAYGROUND	0	0	0	50000	0	50000



# Town of Natick

## FY 2013-2017 Capital Plan Summary

### FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Department	Project Title	2013	2014	2015	2016	2017	Total
PARKS & RECREATION	BACKSTOP/FENCE RENOVATION WORK	0	0	0	25000	25000	50000
PARKS & RECREATION	PEGAN COVE PARK	0	0	0	0	30000	30000
<b>Total Community Services</b>		<b>385000</b>	<b>425000</b>	<b>1145000</b>	<b>155000</b>	<b>60000</b>	<b>2170000</b>
<b>Information Technology</b>							
INFORMATION TECHNOLOGY	DOCUMENT ARCHIVING	500000	250000	0	0	0	750000
<b>Total Information Technology</b>		<b>500000</b>	<b>250000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750000</b>
<b>Town Clerk</b>							
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000	100000	100000	100000	100000	500000
TOWN CLERK	TOWN VAULT STORAGE	30000	0	0	0	0	30000
<b>Total Town Clerk</b>		<b>130000</b>	<b>100000</b>	<b>100000</b>	<b>100000</b>	<b>100000</b>	<b>530000</b>
<b>Community Development</b>							
COMMUNITY DEVELOPMENT	ROUTE 27 IMPROVEMENTS - CONSTRUCTION <sup>4</sup>	11000000	0	0	0	0	11000000
COMMUNITY DEVELOPMENT	NORTH MAIN STREET REDESIGN <sup>5</sup>	690000	0	0	0	0	690000
COMMUNITY DEVELOPMENT	N. MAIN & BACON INT. IMP. - (MATHWORKS MITIGATION) <sup>5</sup>	620000	0	0	0	0	620000
COMMUNITY DEVELOPMENT	WETHERSFIELD NEIGHBORHOOD TRAFFIC IMPROVEMENTS <sup>5</sup>	208000	0	0	0	0	208000
COMMUNITY DEVELOPMENT	PARK, BACON & WALNUT ST NEIGHBOR. TRAFFIC IMP. <sup>5</sup>	172000	0	0	0	0	172000
COMMUNITY DEVELOPMENT	SPEEN STREET TRAFFIC IMPROVEMENTS <sup>5</sup>	50000	200000	0	0	0	250000
COMMUNITY DEVELOPMENT	COCHITUATE AQUADUCT IMPROVEMENTS <sup>6</sup>	50000	0	0	0	0	50000
COMMUNITY DEVELOPMENT	DOWNTOWN PARKING GARAGE	0	7000000	0	0	0	7000000
<b>Total Community Development</b>		<b>12790000</b>	<b>7200000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19990000</b>
<b>Total General Fund</b>		<b>19000277</b>	<b>14848900</b>	<b>8774900</b>	<b>7699400</b>	<b>4669900</b>	<b>54993377</b>
less alternative sources		-13905000	-1060000	-795000	-795000	-795000	-17350000
<b>Net General Fund Requests</b>		<b>5095277</b>	<b>13788900</b>	<b>7979900</b>	<b>6904400</b>	<b>3874900</b>	<b>37643377</b>

#### Notes

<sup>1</sup> Funded through M.G.L. Ch. 90 State Aid for Roadway Construction & Maintenance

<sup>2</sup> Funded only if grants are available

<sup>3</sup> Funded through B.A.A./Marathon funds

<sup>4</sup> Funded through the State

<sup>5</sup> Funded through project specific mitigation funds

<sup>6</sup> Funded through Conservation Commission



# Town of Natick

## FY 2013-2017 Capital Plan Summary

### FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Department	Project Title	2013	2014	2015	2016	2017	Total
<b>Enterprise Funds</b>							
<b>Water/Sewer Enterprise Fund</b>							
WATER SEWER ENTERPRISE	UPGRADE FORCE MAIN BRADFORD & PAMELA	210000	0	0	0	0	210000
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000	300000	300000	0	0	900000
WATER SEWER ENTERPRISE	H & T FILTER MODIFICATION	200000	0	0	0	0	200000
WATER SEWER ENTERPRISE	REPLACE W-22 (DUMP TRUCK)	160000	0	0	0	0	160000
WATER SEWER ENTERPRISE	SEWER MAIN RELINING	150000	150000	150000	150000	150000	750000
WATER SEWER ENTERPRISE	PINE OAKS WELLS REPLACE MCC	150000	0	0	0	0	150000
WATER SEWER ENTERPRISE	REPLACE W-14 (BACKHOE)	125000	0	0	0	0	125000
WATER SEWER ENTERPRISE	SPRINGVALE FLUORIDE UPGRADE	100000	0	0	0	0	100000
WATER SEWER ENTERPRISE	SEWER MAIN ON COTTAGE & ROCKLAND STREET	75000	0	0	0	0	75000
WATER SEWER ENTERPRISE	REPLACE W-28 (TRUCK W/PLOW)	46000	0	0	0	0	46000
WATER SEWER ENTERPRISE	REPLACE W-25 (TRUCK)	46000	0	0	0	0	46000
WATER SEWER ENTERPRISE	W-21 CALL TRUCK 1 TON WORK TRUCK	40000	0	0	0	0	40000
WATER SEWER ENTERPRISE	REPLACE PUMP 4M SEWER STATION	35000	0	0	0	0	35000
WATER SEWER ENTERPRISE	RUNNING BROOK/VESTA RD PUMP STATION	0	500000	0	0	0	500000
WATER SEWER ENTERPRISE	WATER METER RADIO TRANSMITTERS	0	200000	200000	200000	0	600000
WATER SEWER ENTERPRISE	TOWN FOREST RESERVOIR ROOF COATING	0	160000	0	0	0	160000
WATER SEWER ENTERPRISE	VFD INSTALLS & CONTROLS	0	150000	150000	0	0	300000
WATER SEWER ENTERPRISE	TRAVIS ROAD GENERATOR	0	150000	0	0	0	150000
WATER SEWER ENTERPRISE	PRIME PARK PUMP STATION WALL REPAIR	0	140000	0	0	0	140000
WATER SEWER ENTERPRISE	GENERATOR BRADFORD RD & GRINDER PUMP	0	125000	0	0	0	125000
WATER SEWER ENTERPRISE	INSTALL GRINDER PUMP HEALTH CENTER	0	65000	0	0	0	65000
WATER SEWER ENTERPRISE	REPLACE W-1 (VEHICLE)	0	30000	0	0	0	30000
WATER SEWER ENTERPRISE	W-12 AIR COMPRESSOR	0	30000	0	0	0	30000
WATER SEWER ENTERPRISE	REPLACE W-16 (BACKHOE)	0	0	125000	0	0	125000
WATER SEWER ENTERPRISE	REPLACE CONTROL VALVES TONKA AND H&T FILTERS	0	0	100000	0	0	100000
WATER SEWER ENTERPRISE	BOOSTER PUMP - GLENRIDGE	0	0	0	250000	0	250000
WATER SEWER ENTERPRISE	REPLACE W-23 (DUMP TRUCK)	0	0	0	160000	0	160000
WATER SEWER ENTERPRISE	W-4 RANGER	0	0	0	21000	0	21000
WATER SEWER ENTERPRISE	ROUTE 30 WATER MAIN LOOP	0	0	0	0	0	0
WATER SEWER ENTERPRISE	CAPT TOM'S BOOSTER PUMP	0	0	0	0	0	0
WATER SEWER ENTERPRISE	SPRINGVALE TONKA FILTER MEDIA REPLACEMENT	0	0	0	0	0	0
WATER SEWER ENTERPRISE	WATER MAIN RELINING PHASE 6	0	0	0	0	0	0
<b>Total Water/Sewer Enterprise Fund</b>		<b>3527000</b>	<b>2000000</b>	<b>1025000</b>	<b>781000</b>	<b>150000</b>	<b>7483000</b>



# Town of Natick

## FY 2013-2017 Capital Plan Summary

### FY 2013 Appropriated Budget - 5-year Capital Improvement Plan

Department	Project Title	2013	2014	2015	2016	2017	Total
<b>Sassamon Trace Enterprise Fund</b>							
SASSAMON TRACE GOLF COURSE	REPLACEMENT OF GOLF CARTS	117000	0	0	0	0	<b>117000</b>
SASSAMON TRACE GOLF COURSE	PARKING LOT EXTENSION	0	20000	0	0	0	<b>20000</b>
SASSAMON TRACE GOLF COURSE	SASSAMON TRACE IRRIGATION WELL	0	75000	0	0	0	<b>75000</b>
SASSAMON TRACE GOLF COURSE	PAVING OF GOLF COURSE CART PATHS	0	10000	10000	10000	10000	<b>40000</b>
<b>Total Sassamon Trace Enterprise Fund</b>		<b>117000</b>	<b>105000</b>	<b>10000</b>	<b>10000</b>	<b>10000</b>	<b>252000</b>

<b>FY 2013-2017 Capital Improvement Plan Summary</b>	2013	2014	2015	2016	2017	Total
General Fund	19000277	14848900	8774900	7699400	4669900	54993377
Water & Sewer Enterprise Fund	3527000	2000000	1025000	781000	150000	7483000
Sassamon Trace Enterprise Fund	117000	105000	10000	10000	10000	252000
<b>Total ALL Capital Projects</b>	<b>22644277</b>	<b>16953900</b>	<b>9809900</b>	<b>8490400</b>	<b>4829900</b>	<b>62728377</b>
<i>less alternative sources</i>	<i>-13905000</i>	<i>-1060000</i>	<i>-795000</i>	<i>-795000</i>	<i>-795000</i>	<i>-17350000</i>
<b>Total All Capital Projects (funded by Natick)</b>	<b>8739277</b>	<b>15893900</b>	<b>9014900</b>	<b>7695400</b>	<b>4034900</b>	<b>45378377</b>