

TOWN OF NATICK, MASSACHUSETTS

**INDEPENDENT AUDITORS' REPORT ON
BASIC FINANCIAL STATEMENTS AND
REQUIRED SUPPLEMENTARY INFORMATION**

FOR THE FISCAL YEAR ENDED JUNE 30, 2008

TOWN OF NATICK, MASSACHUSETTS

**INDEPENDENT AUDITORS' REPORT ON
BASIC FINANCIAL STATEMENTS AND
REQUIRED SUPPLEMENTARY INFORMATION**

FOR THE FISCAL YEAR ENDED JUNE 30, 2008

TABLE OF CONTENTS

	Page
Independent Auditors' Report.....	1
Management's Discussion and Analysis	4
Basic Financial Statements	14
Statement of net assets	15
Statement of activities.....	16
Governmental funds – balance sheet	18
Reconciliation of the governmental funds balance sheet total fund balances to the statement of net assets.....	19
Governmental funds – statement of revenues, expenditures and changes in fund balances.....	20
Reconciliation of the statement of revenues, expenditures and changes in fund balances of governmental funds to the statement of activities	21
Proprietary funds – statement of fund net assets	22
Proprietary funds – statement of revenues, expenses and changes in fund net assets	23
Proprietary funds – statement of cash flows	24
Fiduciary funds – statement of fiduciary net assets	25
Fiduciary funds – statement of changes in fiduciary net assets	26
Notes to basic financial statements.....	27
Required Supplementary Information.....	59
General fund – schedule of revenues, expenditures and changes in fund balance – budget and actual	60
Pension plan schedules	62
Schedules of funding progress.....	62
Schedule of employer contributions.....	62
Town share of system ARC	62
Notes to Required Supplementary Information	63

This page left intentionally blank.

Independent Auditors' Report



Certified Public Accountants

SULLIVAN, ROGERS & COMPANY, LLC
Corporate Place I, Suite 204 • 99 South Bedford Street
Burlington, Massachusetts 01803
P • 781-229-5600 F • 781-229-5610 www.sullivan-rogers.com

Independent Auditors' Report

To the Honorable Board of Selectmen
Town of Natick, Massachusetts

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Town of Natick, Massachusetts, as of and for the fiscal year ended June 30, 2008 (except for the Natick Contributory Retirement System, which is as of and for the year ended December 31, 2007), which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Natick, Massachusetts' management. Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of the Morse Institute in Natick, a discretely presented component unit. Those financial statements were audited by another auditor whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included in these financial statements, is based solely on the report of the other auditor.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the Morse Institute in Natick were not audited in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditor provide a reasonable basis for our opinions.

As more fully described in Note 1, the financial statements of the Morse Institute in Natick were prepared on the cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, based on the report of the other auditor, the financial statements of the Morse Institute in Natick referred to above, presents fairly, in all material respects, the financial position of the Morse Institute in Natick as of June 30, 2008, and the change in financial position for the year then ended in conformity with the basis of accounting as described in Note 1.

In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Natick, Massachusetts, as of June 30, 2008 (except for the Natick Contributory Retirement System, which is as of and for the year ended December 31, 2007), and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As more fully described in Note 16, the Town has restated the beginning net assets of its governmental activities, business-type activities, water and sewer enterprise fund and golf course enterprise fund. We have audited the adjustments as described in Note 16 that were applied to restate the fiscal year 2007 basic financial statements. In our opinion, such adjustments are appropriate and have been properly applied.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 1, 2009, on our consideration of the Town of Natick, Massachusetts' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in conjunction with this report in considering the results of our audit.

The management's discussion and analysis (located on pages 4 through 12) and budgetary comparison information and certain pension information (located on pages 59 through 63), are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.



June 1, 2009

Management's Discussion and Analysis

As management of the Town of Natick, Massachusetts (Town), we offer readers of these financial statements this narrative overview and analysis of the Town's financial activities for the fiscal year ended June 30, 2008.

Financial Highlights

- The assets of the Town exceeded its liabilities at the close of the most recent fiscal year by \$112,996,241 (net assets). Of this amount, \$27,762,543 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The Town's total net assets decreased by \$36,179.
- As of the close of the fiscal year, the Town's governmental funds reported combined ending fund balances totaling \$27,976,771, a decrease of \$2,677,532 in comparison with the prior year. Approximately \$20,121,000 represents unreserved fund balance.
- At the end of the fiscal year, undesignated fund balance for the general fund totaled \$4,242,324, or 4.0 percent of total general fund expenditures and transfers out.
- The Town's total bonded debt decreased by \$6,147,596 during the fiscal year. The Town issued \$2,500,000 of new debt during the year for departmental equipment, building remodeling and water mains lining. In addition, the Town issued \$3,080,000 of general obligation refunding bonds, combined with an equity contribution of \$2,289,628, to retire/ defease \$5,345,000 of general obligation bonds previously issued.

Overview of the Basic Financial Statements

This discussion and analysis is intended to serve as an introduction to the *basic financial statements*, which consists of the following three components:

1. Government-wide financial statements
2. Fund financial statements
3. Notes to the basic financial statements.

This report also contains other supplementary information in addition to the basic financial statements.

Government-wide financial statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The **statement of net assets** presents information on all of the Town's non-fiduciary assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The **statement of activities** presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes, earned but unused vacation leave, etc.).

Both of the government-wide financial statements distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*).

Governmental activities include general government, public safety, education, public works, health and human services, culture and recreation and debt service (interest). Business-type activities include the Town's water and sewer and golf course operations.

The government-wide financial statements can be found on pages 15-17 of this report.

Fund financial statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into the following categories and are described below:

1. Governmental funds
2. Proprietary funds
3. Fiduciary funds

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term effect of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains 40 individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the general and stabilization (special revenue) funds, each of which are considered to be major funds. Data from the other 38 governmental funds are combined into a single, aggregated presentation titled *nonmajor governmental funds*.

The basic governmental fund financial statements can be found on pages 18-21 of this report.

Proprietary funds

The Town maintains two types of proprietary funds.

Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Town uses enterprise funds to account for its water and sewer and golf course operations, both of which are considered to be major funds.

The basic proprietary fund financial statements can be found on pages 22-24 of this report.

Fiduciary funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's programs. The accounting used for fiduciary funds is similar to that used for proprietary funds.

The fiduciary funds provide separate information for the Town's pension trust fund. Private-purpose trust funds and agency funds are reported and combined into a single, aggregate presentation in the fiduciary fund financial statements under the captions "private purpose trust funds" and "agency funds", respectively.

The basic fiduciary fund financial statements can be found on pages 25-26 of this report.

Notes to the basic financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 27-58 of this report.

Other information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. Presented in this information is the budget comparison for the general fund and certain pension information, which can be found on pages 59-63.

Government-Wide Financial Analysis

The following tables present current and prior year data on the government-wide financial statements.

Net Assets

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. The Town's assets exceeded liabilities by \$112,996,241 at the close of the fiscal year and are summarized as follows:

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	<u>2008</u>	<u>2007*</u>	<u>2008</u>	<u>2007*</u>	<u>2008</u>	<u>2007*</u>
Assets						
Current assets.....	\$ 37,792,534	\$ 40,736,650	\$ 8,194,720	\$ 9,152,701	\$ 45,987,254	\$ 49,889,351
Noncurrent assets (excluding capital assets).....	6,797,092	11,314,709	2,374,684	447,956	9,171,776	11,762,665
Capital assets (net).....	<u>91,131,919</u>	<u>90,331,927</u>	<u>35,763,141</u>	<u>35,075,742</u>	<u>126,895,060</u>	<u>125,407,669</u>
Total assets.....	<u>135,721,545</u>	<u>142,383,286</u>	<u>46,332,545</u>	<u>44,676,399</u>	<u>182,054,090</u>	<u>187,059,685</u>
Liabilities						
Current liabilities (excluding debt).....	6,739,672	5,524,989	368,049	537,432	7,107,721	6,062,421
Noncurrent liabilities (excluding debt).....	2,086,451	1,991,660	52,159	30,800	2,138,610	2,022,460
Current debt.....	4,668,549	4,911,814	1,553,520	1,464,051	6,222,069	6,375,865
Noncurrent debt.....	<u>39,256,139</u>	<u>44,084,683</u>	<u>14,333,310</u>	<u>15,481,836</u>	<u>53,589,449</u>	<u>59,566,519</u>
Total liabilities.....	<u>52,750,811</u>	<u>56,513,146</u>	<u>16,307,038</u>	<u>17,514,119</u>	<u>69,057,849</u>	<u>74,027,265</u>
Net Assets						
Invested in capital assets (net of related debt).....	58,748,691	54,376,638	21,360,126	20,752,468	80,108,817	75,129,106
Restricted.....	5,124,881	1,401,377	-	-	5,124,881	1,401,377
Unrestricted.....	<u>19,097,162</u>	<u>30,092,125</u>	<u>8,665,381</u>	<u>6,409,812</u>	<u>27,762,543</u>	<u>36,501,937</u>
Total net assets.....	<u>\$ 82,970,734</u>	<u>\$ 85,870,140</u>	<u>\$ 30,025,507</u>	<u>\$ 27,162,280</u>	<u>\$ 112,996,241</u>	<u>\$ 113,032,420</u>

* As restated and described in Note 16 (page 57)

The largest portion of the Town's net assets (70.9%) reflects its investment in capital assets (e.g., land, construction in progress, land improvements, buildings, machinery and equipment, vehicles, library books and infrastructure), less any related outstanding debt used to acquire those assets. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the Town's net assets (4.5%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets (24.6% or \$27,762,543) may be used to meet the Town's ongoing obligations to citizens and creditors. Of this amount, \$19,097,162 may be used to support governmental activities and \$8,665,381 may be used to support business-type activities.

At the end of the current fiscal year, the Town reports positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

Changes in Net Assets

For the fiscal year ended June 30, 2008, the Town's total net assets decreased by \$36,179, compared to an increase of \$3,139,276 in the prior fiscal year. These amounts are summarized as follows:

	Governmental Activities		Business-Type Activities		Total	
	2008	2007 *	2008	2007 *	2008	2007 *
Revenues						
<i>Program Revenues:</i>						
Charges for services.....	\$ 10,769,314	\$ 11,890,772	\$ 14,375,104	\$ 10,533,800	\$ 25,144,418	\$ 22,424,572
Operating grants and contributions.....	21,786,065	20,525,353	290,136	209,238	22,076,201	20,734,591
Capital grants and contributions.....	(2,524,641)	1,072,347	-	-	(2,524,641)	1,072,347
<i>General Revenues:</i>						
Real estate and personal property taxes.....	64,768,128	62,766,481	-	-	64,768,128	62,766,481
Motor vehicle and other excise taxes.....	3,931,831	4,235,569	-	-	3,931,831	4,235,569
Hotel/motel taxes.....	867,120	810,432	-	-	867,120	810,432
Tax and utility liens.....	119,579	198,398	-	-	119,579	198,398
Penalties and interest on taxes.....	201,659	223,911	-	-	201,659	223,911
Payments in lieu of taxes.....	16,679	19,772	-	-	16,679	19,772
Grants and contributions not restricted to specific programs.....	5,010,103	4,840,163	-	-	5,010,103	4,840,163
Unrestricted investment income.....	905,654	1,784,127	-	139,019	905,654	1,923,146
Gain on sale of capital assets.....	14,180	-	-	-	14,180	-
Total revenues.....	105,865,671	108,367,325	14,665,240	10,882,057	120,530,911	119,249,382
Expenses						
General government.....	7,019,340	6,186,031	-	-	7,019,340	6,186,031
Public safety.....	17,124,585	16,803,789	-	-	17,124,585	16,803,789
Education.....	67,384,366	63,547,965	-	-	67,384,366	63,547,965
Public works.....	10,330,012	8,769,096	-	-	10,330,012	8,769,096
Health and human services.....	2,271,539	1,452,583	-	-	2,271,539	1,452,583
Culture and recreation.....	2,420,865	2,218,900	-	-	2,420,865	2,218,900
Library.....	1,923,952	2,583,664	-	-	1,923,952	2,583,664
Debt service - interest.....	2,315,010	2,428,548	-	-	2,315,010	2,428,548
Water and Sewer.....	-	-	8,884,240	11,196,577	8,884,240	11,196,577
Golf.....	-	-	893,181	922,953	893,181	922,953
Total expenses.....	110,789,669	103,990,576	9,777,421	12,119,530	120,567,090	116,110,106
Change in net assets before transfers.....	(4,923,998)	4,376,749	4,887,819	(1,237,473)	(36,179)	3,139,276
Transfers, net.....	2,024,592	(430,000)	(2,024,592)	430,000	-	-
Change in net assets.....	(2,899,406)	3,946,749	2,863,227	(807,473)	(36,179)	3,139,276
Net assets - beginning of year (as restated).....	85,870,140	81,923,391	27,162,280	27,969,753	113,032,420	109,893,144
Net assets - end of year.....	\$ 82,970,734	\$ 85,870,140	\$ 30,025,507	\$ 27,162,280	\$ 112,996,241	\$ 113,032,420

* As restated and described in Note 16 (page 57)

Governmental activities decreased the Town's net assets by \$2,899,406. In the prior year, governmental activities increased the Town's net assets by \$3,946,749. One of the key elements of this change is the decrease in capital grants and contributions totaling approximately \$3,600,000, resulting primarily from a decrease in the Massachusetts School Building Authority (MSBA) accounts receivable for three completed construction projects. This receivable was estimated in prior fiscal years for amounts owed related to construction costs. During fiscal year 2008, the MSBA completed the audits of the three projects and the accounts receivable balance was adjusted to correspond with the scheduled payments (related to construction costs) to be received as identified in the audit report. Other key elements of the change relate to a decrease in investment income of approximately \$880,000 due to market conditions and an increase in estimated abatements totaling approximately \$1,500,000.

Business-type activities increased the Town's net assets by \$2,863,227. In the prior year, business-type activities decreased the Town's net assets by \$807,473. The key elements of this change is the fiscal year 2008 betterment commitment (both apportioned and un-apportioned) of approximately \$2,325,000 and an increase in unbilled revenue amounts totaling approximately \$750,000.

Fund Financial Statement Analysis

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds

The focus of the governmental funds is to provide information on near-term inflows, outflows, and balances of expendable resources. Such information is useful in assessing the Town's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, the governmental funds reported combined ending fund balances totaling \$27,976,771, a decrease of \$2,677,532 in comparison with the prior year. Approximately 61% of this total amount (\$17,071,258) represents undesignated fund balance. The remainder of fund balance is designated or reserved to indicate that it is not available for new spending because it has already been committed to:

- Liquidate contracts and purchase orders (\$2,753,581)
- Debt service (\$1,959,668)
- Perpetual permanent funds (\$13,093)
- Other specific purposes (\$3,128,361)
- Subsequent year's expenditures (\$3,050,000)

The general fund is the chief operating fund of the Town. At the end of the current fiscal year, undesignated fund balance of the general fund totaled \$4,242,324, while total fund balance was \$10,045,905. As a measure of the general fund's liquidity, it may be useful to compare both undesignated fund balance and total fund balance to total general fund expenditures and transfers out. Undesignated fund balance represents 4.0% of total general fund expenditures and transfers out, while total fund balance represents 9.5% of that same amount.

The balance of the Town's general fund decreased by \$6,023,118 during fiscal year 2008. Although the Town recognized an approximate \$5,798,000 budgetary surplus (excluding encumbrances and continuing appropriations), approximately \$10,006,000 of reserves was utilized for spending during the fiscal year. In addition, estimated abatements increased approximately \$1,500,000.

Financial highlights of the Town's other major governmental fund is as follows:

The fund balance of the stabilization fund (special revenue) decreased by \$127,297 during the current fiscal year. This is attributable to investment income (\$128,805) and transfers to the general fund (\$256,102).

Proprietary funds

The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the water and sewer and golf course enterprise funds at the end of the year amounted to \$8,516,965 and \$148,416, respectively. The water and sewer fund had an increase in net assets for the year of \$2,776,714, whereas the golf course fund had an increase of \$86,513. Other factors concerning the finances of these two funds have already been addressed in the discussion of the Town's business-type activities.

General Fund Budgetary Highlights

The original general fund budget of \$97,111,062 was increased by \$1,099,149 (1.1%) during the year. The following table summarizes the increase:

<u>Purpose of Increase</u>	<u>Amount</u>	<u>Funding Source</u>
School budget deficit and SPED expenses.....	\$ 743,119	Undesignated fund balance
DPW equipment and repairs.....	127,250	Undesignated fund balance
Unpaid bills.....	70,530	Undesignated fund balance
Selectmen technical and professional services.....	46,202	Tax levy
Fire station improvements.....	45,000	Natick mall mitigation funds
Fire department equipment.....	29,000	Undesignated fund balance
Police department telephone instant playback.....	15,000	Undesignated fund balance
Fire department holiday lighting.....	8,500	Tax levy
DPW repairs at senior center.....	6,000	Tax levy
DPW salary expenses.....	5,765	Undesignated fund balance
Council on aging salary expenses.....	862	Undesignated fund balance
Community development salary expenses.....	712	Undesignated fund balance
Police department salary expenses.....	646	Undesignated fund balance
Morse institute library.....	358	Undesignated fund balance
Bacon free library salary expenses.....	205	Undesignated fund balance
Total increase.....	\$ 1,099,149	

During the year, general fund revenues and transfers in exceeded budgetary estimates, while expenditures and encumbrances and continuing appropriations were less than budgeted appropriations, resulting in a positive budget to actual variance of approximately \$3,044,000. Encumbrances and continuing appropriations total approximately \$2,754,000 at year-end.

Capital Asset and Debt Administration

Capital assets

The Town's investment in capital assets for its governmental and business type activities at the end of the fiscal year totaled \$126,895,060 (net of accumulated depreciation). This investment in capital assets includes land, construction in progress, land improvements, buildings, machinery and equipment, vehicles, library books and infrastructure. The total increase in the investment in capital assets for the current fiscal year totaled \$1,487,391, or 1.2% (a 0.6% increase for governmental activities and a 0.6% increase for business-type activities).

Major capital asset events that occurred during the current fiscal year include the following:

- Streets and sidewalks, field improvements and building construction in progress (\$1,058,000)
- Streets and sidewalk improvements (\$2,655,000)
- Water and sewer construction in progress (\$1,512,000)
- Water and sewer infrastructure improvements (\$5,753,000)

The following table summarizes the Town's capital assets (net of accumulated depreciation):

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	<u>2008</u>	<u>2007*</u>	<u>2008</u>	<u>2007</u>	<u>2008</u>	<u>2007*</u>
Land.....	\$ 10,124,124	\$ 10,124,124	\$ 1,053,254	\$ 1,053,254	\$ 11,177,378	\$ 11,177,378
Construction in progress.....	1,272,354	1,213,847	1,622,906	5,709,125	2,895,260	6,922,972
Land improvements.....	734,526	782,778	2,254,874	2,344,609	2,989,400	3,127,387
Buildings.....	60,831,789	62,875,220	119,007	-	60,950,796	62,875,220
Machinery and equipment.....	812,203	812,772	337,302	218,744	1,149,505	1,031,516
Vehicles.....	3,308,566	2,299,198	449,340	506,418	3,757,906	2,805,616
Library books.....	888,828	910,842	-	-	888,828	910,842
Infrastructure.....	13,159,529	11,313,146	29,926,458	25,243,592	43,085,987	36,556,738
Total capital assets.....	\$ <u>91,131,919</u>	\$ <u>90,331,927</u>	\$ <u>35,763,141</u>	\$ <u>35,075,742</u>	\$ <u>126,895,060</u>	\$ <u>125,407,669</u>

* As restated and described in Note 16 (page 57)

Additional information on the Town's capital assets can be found in Note 5 on pages 43-45 of this report.

Long-Term Debt

At the end of the current fiscal year, total bonded debt outstanding was \$59,811,518, which is backed by the full faith and credit of the Town, and is summarized as follows:

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	<u>2008</u>	<u>2007*</u>	<u>2008</u>	<u>2007*</u>	<u>2008</u>	<u>2007*</u>
General obligation bonds.....	\$ 43,605,907	\$ 49,053,596	\$ 11,069,093	\$ 11,268,990	\$ 54,675,000	\$ 60,322,586
MWRA notes.....	-	-	135,300	202,960	135,300	202,960
MWPAT notes.....	318,781	548,730	4,682,437	4,884,838	5,001,218	5,433,568
Total bonds and notes.....	\$ <u>43,924,688</u>	\$ <u>49,602,326</u>	\$ <u>15,886,830</u>	\$ <u>16,356,788</u>	\$ <u>59,811,518</u>	\$ <u>65,959,114</u>

* As restated and described in Note 16 (page 57)

The Town's total bonded debt decreased by \$6,147,596 (9.3%) during the current fiscal year. \$2,500,000 of new debt was issued during the year for departmental equipment, building remodeling and water mains lining. In addition, the Town issued \$3,080,000 of general obligation refunding bonds, combined with an equity contribution of \$2,289,628, to retire/defease \$5,345,000 of general obligation bonds previously issued.

The Town received an AAA rating from Standard & Poor's for its most recent issuance of long-term debt on August 18, 2008.

Additional information on the Town's long-term debt can be found in Note 9 on page 48-54 of this report.

Requests for Information

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in its finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Director, Town Hall, 13 East Central Street, Natick, Massachusetts 01760.

This page left intentionally blank.

Basic Financial Statements

STATEMENT OF NET ASSETS

JUNE 30, 2008

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	Morse Institute
ASSETS				
Current assets:				
Cash and cash equivalents.....	\$ 31,252,120	\$ 2,888,976	\$ 34,141,096	\$ 394,883
Restricted cash and cash equivalents.....	1,424,182	1,426,763	2,850,945	-
Investments.....	-	-	-	1,571,366
Receivables, net of allowance for uncollectible amounts:				
Real estate and personal property taxes.....	1,172,484	-	1,172,484	-
Tax, trash and utility liens.....	1,906,100	126,995	2,033,095	-
Motor vehicle and other excise taxes.....	524,397	-	524,397	-
User charges.....	-	3,179,351	3,179,351	-
Special assessments.....	28,850	148,156	177,006	-
Departmental and other.....	346,448	-	346,448	-
Intergovernmental.....	1,548,418	-	1,548,418	-
Internal balances.....	(419,447)	419,447	-	-
Tax foreclosures.....	8,982	-	8,982	-
Inventory.....	-	5,032	5,032	-
Total current assets.....	37,792,534	8,194,720	45,987,254	1,966,249
Noncurrent assets:				
Receivables, net of allowance for uncollectible amounts:				
Real estate tax deferrals.....	263,688	-	263,688	-
Special assessments.....	275,472	2,317,632	2,593,104	-
Intergovernmental.....	6,257,932	57,052	6,314,984	-
Capital assets not being depreciated.....	11,396,478	2,676,160	14,072,638	-
Capital assets, net of accumulated depreciation.....	79,735,441	33,086,981	112,822,422	-
Total noncurrent assets.....	97,929,011	38,137,825	136,066,836	-
Total assets.....	135,721,545	46,332,545	182,054,090	1,966,249
LIABILITIES				
Current liabilities:				
Warrants payable.....	1,060,315	82,487	1,142,802	-
Accrued payroll.....	1,083,339	52,731	1,136,070	-
Tax refunds payable.....	2,065,779	-	2,065,779	-
Other liabilities.....	1,462,690	-	1,462,690	-
Accrued interest.....	711,022	227,036	938,058	-
Workers' compensation claims.....	178,585	-	178,585	-
Landfill closure.....	34,043	-	34,043	-
Compensated absences.....	143,899	5,795	149,694	-
Long-term bonds and notes payable.....	4,668,549	1,553,520	6,222,069	-
Total current liabilities.....	11,408,221	1,921,569	13,329,790	-
Noncurrent liabilities:				
Workers' compensation claims.....	178,585	-	178,585	-
Landfill closure.....	612,774	-	612,774	-
Compensated absences.....	1,295,092	52,159	1,347,251	-
Long-term bonds and notes payable.....	39,256,139	14,333,310	53,589,449	-
Total noncurrent liabilities.....	41,342,590	14,385,469	55,728,059	-
Total liabilities.....	52,750,811	16,307,038	69,057,849	-
NET ASSETS				
Invested in capital assets, net of related debt.....	58,748,691	21,360,126	80,108,817	-
Restricted for:				
Debt service.....	1,959,668	-	1,959,668	-
Permanent funds:				
Expendable.....	22,949	-	22,949	-
Nonexpendable.....	13,903	-	13,903	916,020
Other specific purposes.....	3,128,361	-	3,128,361	-
Unrestricted.....	19,097,162	8,665,381	27,762,543	1,050,229
Total net assets.....	\$ 82,970,734	\$ 30,025,507	\$ 112,996,241	\$ 1,966,249

See notes to basic financial statements.

STATEMENT OF ACTIVITIES

FOR THE FISCAL YEAR ENDED JUNE 30, 2008

Functions/Programs	Expenses	Program Revenues			Net (Expense)/ Revenue
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Primary government:					
Governmental activities:					
General government.....	\$ 7,019,340	\$ 1,374,647	\$ 654,202	\$ -	\$ (4,990,491)
Public safety.....	17,124,585	3,746,821	337,678	-	(13,040,086)
Education.....	67,384,366	2,346,947	17,739,027	(2,824,641)	(50,123,033)
Public works.....	10,330,012	1,641,342	403,268	-	(8,285,402)
Health and human services.....	2,271,539	193,093	289,714	-	(1,788,732)
Culture and recreation.....	2,420,865	1,466,464	2,315,839	300,000	1,661,438
Library.....	1,923,952	-	-	-	(1,923,952)
Debt service - interest.....	2,315,010	-	46,337	-	(2,268,673)
Total governmental activities.....	110,789,669	10,769,314	21,786,065	(2,524,641)	(80,758,931)
Business-type activities:					
Water and Sewer.....	8,884,240	13,750,410	290,136	-	5,156,306
Golf.....	893,181	624,694	-	-	(268,487)
Total business-type activities.....	9,777,421	14,375,104	290,136	-	4,887,819
Total primary government.....	\$ 120,567,090	\$ 25,144,418	\$ 22,076,201	\$ (2,524,641)	\$ (75,871,112)
Component units:					
Morse Institute.....	\$ 278,420	\$ 8,789	\$ 340,001	\$ -	\$ 70,370

See notes to basic financial statements.

STATEMENT OF ACTIVITIES (Continued)

FOR THE FISCAL YEAR ENDED JUNE 30, 2008

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	
Changes in net assets:				
Net (expense)/revenue (from previous page).....	\$ (80,758,931)	\$ 4,887,819	\$ (75,871,112)	\$ 70,370
<i>General revenues:</i>				
Real estate, personal property taxes and tax liens.....	64,768,128	-	64,768,128	-
Motor vehicle and other excise taxes.....	3,931,831	-	3,931,831	-
Hotel/motel taxes.....	867,120	-	867,120	-
Trash and utility liens.....	119,579	-	119,579	-
Penalties and interest on taxes.....	201,659	-	201,659	-
Payments in lieu of taxes.....	16,679	-	16,679	-
Grants and contributions not restricted to specific programs.....	5,010,103	-	5,010,103	-
Unrestricted investment income.....	905,654	-	905,654	-
Gain on sale of capital assets.....	14,180	-	14,180	-
<i>Transfers, net</i>	2,024,592	(2,024,592)	-	-
Total general revenues and transfers.....	77,859,525	(2,024,592)	75,834,933	-
Change in net assets.....	(2,899,406)	2,863,227	(36,179)	70,370
Net assets - beginning of year (as restated).....	85,870,140	27,162,280	113,032,420	1,895,879
Net assets - end of year.....	\$ 82,970,734	\$ 30,025,507	\$ 112,996,241	\$ 1,966,249

**GOVERNMENTAL FUNDS
BALANCE SHEET**

JUNE 30, 2008

ASSETS	General	Stabilization	Nonmajor Governmental Funds	Total Governmental Funds
Cash and cash equivalents.....	\$ 15,316,041	\$ 3,388,017	\$ 12,548,062	\$ 31,252,120
Receivables, net of allowance for uncollectible amounts:				
Real estate and personal property taxes.....	1,172,484	-	-	1,172,484
Real estate tax deferrals.....	263,688	-	-	263,688
Tax, trash and utility liens.....	1,906,100	-	-	1,906,100
Motor vehicle and other excise taxes.....	524,397	-	-	524,397
Special assessments.....	129,221	-	175,101	304,322
Departmental and other.....	346,448	-	-	346,448
Intergovernmental.....	6,968,069	-	838,281	7,806,350
Tax foreclosures.....	8,982	-	-	8,982
Restricted assets:				
Cash and cash equivalents.....	-	-	1,424,182	1,424,182
TOTAL ASSETS.....	\$ 26,635,430	\$ 3,388,017	\$ 14,985,626	\$ 45,009,073
LIABILITIES AND FUND BALANCES				
LIABILITIES:				
Warrants payable.....	\$ 882,598	\$ -	\$ 177,718	\$ 1,060,316
Accrued payroll.....	993,381	-	89,958	1,083,339
Tax refunds payable.....	2,065,779	-	-	2,065,779
Other liabilities.....	1,462,690	-	-	1,462,690
Deferred revenue.....	10,765,630	-	175,101	10,940,731
Due to other funds.....	419,447	-	-	419,447
TOTAL LIABILITIES.....	16,589,525	-	442,777	17,032,302
FUND BALANCES:				
Reserved for:				
Encumbrances and continuing appropriations.....	2,753,581	-	-	2,753,581
Debt service.....	-	-	1,959,668	1,959,668
Perpetual permanent funds.....	-	-	13,903	13,903
Other specific purposes.....	-	-	3,128,361	3,128,361
Unreserved:				
Designated for subsequent year's expenditures.....	3,050,000	-	-	3,050,000
Undesignated, reported in:				
General fund.....	4,242,324	-	-	4,242,324
Special revenue funds.....	-	3,388,017	7,747,724	11,135,741
Capital projects funds.....	-	-	1,670,244	1,670,244
Permanent funds.....	-	-	22,949	22,949
TOTAL FUND BALANCES.....	10,045,905	3,388,017	14,542,849	27,976,771
TOTAL LIABILITIES AND FUND BALANCES.....	\$ 26,635,430	\$ 3,388,017	\$ 14,985,626	\$ 45,009,073

See notes to basic financial statements.

**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TOTAL FUND BALANCES TO THE STATEMENT OF NET ASSETS**

JUNE 30, 2008

Total governmental fund balances (page 18).....	\$	27,976,771
Capital assets (net of accumulated depreciation) used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.....		91,131,919
Other assets are not available to pay for current period expenditures and, therefore, are deferred in the governmental funds.....		10,940,732
In the statement of net assets, interest is accrued on outstanding long-term debt, whereas in the governmental funds interest is not reported until due.....		(711,022)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds.		
Bonds and notes payable, net of unamortized premiums and deferred losses on refundings.....		(43,924,688)
Workers' compensation claims.....		(357,170)
Landfill closure.....		(646,817)
Compensated absences.....		<u>(1,438,991)</u>
Net assets of governmental activities (page 15).....	\$	<u><u>82,970,734</u></u>

See notes to basic financial statements.

GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE FISCAL YEAR ENDED JUNE 30, 2008

	General	Stabilization	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES				
Real estate and personal property taxes.....	\$ 63,756,189	\$ -	\$ -	\$ 63,756,189
Motor vehicle and other excise taxes.....	4,174,268	-	-	4,174,268
Hotel/motel tax.....	867,120	-	-	867,120
Tax, trash and utility liens.....	184,860	-	-	184,860
Payments in lieu of taxes.....	16,679	-	-	16,679
Trash disposal.....	1,066,549	-	-	1,066,549
Intergovernmental.....	20,515,938	-	7,780,895	28,296,833
Special assessments.....	21,978	-	27,388	49,366
Penalties and interest on taxes.....	201,659	-	-	201,659
Licenses and permits.....	2,365,571	-	-	2,365,571
Fines and forfeitures.....	215,692	-	64,879	280,571
Departmental and other.....	2,342,326	-	4,136,426	6,478,752
Contributions.....	-	-	2,849,411	2,849,411
Investment income.....	905,654	128,805	203,595	1,238,054
TOTAL REVENUES.....	96,634,483	128,805	15,062,594	111,825,882
EXPENDITURES				
Current:				
General government.....	5,067,032	-	381,956	5,448,988
Public safety.....	11,556,270	-	566,499	12,122,769
Education.....	41,796,974	-	6,305,351	48,102,325
Public works.....	8,690,852	-	2,037,101	10,727,953
Health and human services.....	1,073,193	-	108,649	1,181,842
Culture and recreation.....	578,752	-	1,241,459	1,820,211
Library.....	1,818,597	-	83,341	1,901,938
Pension benefits.....	13,692,897	-	-	13,692,897
Employee benefits.....	12,486,833	-	-	12,486,833
Property and liability insurance.....	420,705	-	-	420,705
State and county charges.....	1,484,672	-	-	1,484,672
Debt service:				
Principal.....	4,570,884	-	-	4,570,884
Interest.....	2,371,006	-	-	2,371,006
TOTAL EXPENDITURES.....	105,608,667	-	10,724,356	116,333,023
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES.....	(8,974,184)	128,805	4,338,238	(4,507,141)
OTHER FINANCING SOURCES (USES)				
Transfers in.....	3,591,066	-	285,000	3,876,066
Proceeds of bonds and notes.....	-	-	2,050,000	2,050,000
Proceeds of refunding bonds.....	-	-	2,854,075	2,854,075
Premium from issuance of refunding bonds.....	-	-	31,549	31,549
Sale of capital assets.....	-	-	14,180	14,180
Transfers out.....	(640,000)	(256,102)	(955,372)	(1,851,474)
Payments to refunding bond escrow agent.....	-	-	(5,144,787)	(5,144,787)
TOTAL OTHER FINANCING SOURCES (USES).....	2,951,066	(256,102)	(865,355)	1,829,609
NET CHANGE IN FUND BALANCES.....	(6,023,118)	(127,297)	3,472,883	(2,677,532)
FUND BALANCES AT BEGINNING OF YEAR (AS RECLASSIFIED, SEE NOTE 17).....	16,069,023	3,515,314	11,069,966	30,654,303
FUND BALANCES AT END OF YEAR.....	\$ 10,045,905	\$ 3,388,017	\$ 14,542,849	\$ 27,976,771

See notes to basic financial statements.

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES

FOR THE FISCAL YEAR ENDED JUNE 30, 2008

Net change in fund balances - total governmental funds (page 20).....	\$	(2,677,532)
<p>Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. These amounts represent the related activity of the current period.</p>		
Capital outlays.....		4,629,346
Depreciation.....		(3,759,700)
<p>In the statement of activities, only the <i>gain/(loss)</i> on the disposal of capital assets is reported, whereas in the governmental funds the proceeds (if applicable) of the disposal are reported as financial resources. As a result, the change in net assets differs from the change in fund balance by the net book value of the capital assets disposed.....</p>		
		(69,654)
<p>Revenues in the statement of activities that do not provide current financial resources are fully deferred in the statement of revenues, expenditures and changes in fund balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, motor vehicle excise, etc.) differ between the two statements. This amount represents the net change in deferred revenue.....</p>		
		(6,002,519)
<p>The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any impact on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. These amounts represent the related activity of the current period.</p>		
Bond proceeds.....		(2,050,000)
Proceeds of refunding bonds.....		(2,854,075)
Payments to refunding bond escrow agent.....		5,144,787
Bond maturities.....		4,570,884
Loss on refunding.....		(28,207)
<p>In the statement of activities, interest is accrued on outstanding long-term debt, whereas in the governmental funds interest is not reported until due. This amount represents the net change in accrued interest payable.....</p>		
		80,782
<p>Some expenses reported in the statement activities do not require the use of current financial resources and, therefore, are not reported in the governmental funds. These amounts represent the net changes:</p>		
Workers' compensation.....		(41,170)
Landfill closure.....		34,043
Compensated absences.....		123,609
		123,609
Changes in net assets of governmental activities (page 17).....	\$	(2,899,406)

See notes to basic financial statements.

PROPRIETARY FUNDS
STATEMENT OF FUND NET ASSETS

JUNE 30, 2008

	Business-Type Activities - Enterprise Funds		
ASSETS	Water and Sewer	Golf	Total
Current assets:			
Cash and cash equivalents.....	\$ 2,686,687	\$ 202,289	\$ 2,888,976
Restricted cash and cash equivalents.....	1,375,944	50,819	1,426,763
Receivables, net of allowance for uncollectible amounts:			
Utility liens.....	126,995	-	126,995
User charges.....	3,179,351	-	3,179,351
Special assessments.....	148,156	-	148,156
Due from other funds.....	419,447	-	419,447
Inventory.....	-	5,032	5,032
Total current assets.....	7,936,580	258,140	8,194,720
Noncurrent assets:			
Receivables, net of allowance for uncollectible amounts:			
Special assessments.....	2,317,632	-	2,317,632
Intergovernmental.....	57,052	-	57,052
Capital assets not being depreciated.....	2,002,161	673,999	2,676,160
Capital assets, net of accumulated depreciation.....	30,878,495	2,208,486	33,086,981
Total noncurrent assets.....	35,255,340	2,882,485	38,137,825
Total assets.....	43,191,920	3,140,625	46,332,545
LIABILITIES			
Current liabilities:			
Warrants payable.....	54,967	27,520	82,487
Accrued payroll.....	52,731	-	52,731
Accrued interest.....	195,651	31,385	227,036
Compensated absences.....	5,795	-	5,795
Long-term bonds and notes payable.....	1,357,589	195,931	1,553,520
Total current liabilities.....	1,666,733	254,836	1,921,569
Noncurrent liabilities:			
Compensated absences.....	52,159	-	52,159
Long-term bonds and notes payable.....	11,911,073	2,422,237	14,333,310
Total noncurrent liabilities.....	11,963,232	2,422,237	14,385,469
Total liabilities.....	13,629,965	2,677,073	16,307,038
FUND NET ASSETS			
Invested in capital assets, net of related debt.....	21,044,990	315,136	21,360,126
Unrestricted.....	8,516,965	148,416	8,665,381
Total net assets.....	\$ 29,561,955	\$ 463,552	\$ 30,025,507

See notes to basic financial statements.

PROPRIETARY FUNDS
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2008

	<u>Business-Type Activities - Enterprise Funds</u>		
	<u>Water and Sewer</u>	<u>Golf</u>	<u>Total</u>
OPERATING REVENUES			
Charges for services.....	\$ 11,427,205	\$ 624,694	\$ 12,051,899
Special assessments.....	2,323,205	-	2,323,205
TOTAL OPERATING REVENUES.....	13,750,410	624,694	14,375,104
OPERATING EXPENSES			
Cost of service and administration.....	2,920,754	658,676	3,579,430
MWRA assessment.....	3,993,641	-	3,993,641
Repairs and maintenance.....	196,766	9,698	206,464
Depreciation.....	1,223,694	81,790	1,305,484
TOTAL OPERATING EXPENSES.....	8,334,855	750,164	9,085,019
OPERATING INCOME (LOSS).....	5,415,555	(125,470)	5,290,085
NONOPERATING REVENUES (EXPENSES)			
Intergovernmental.....	206,670	-	206,670
Investment income.....	81,930	-	81,930
Interest expense.....	(549,385)	(143,017)	(692,402)
TOTAL NONOPERATING REVENUES (EXPENSES), NET.....	(260,785)	(143,017)	(403,802)
INCOME (LOSS) BEFORE TRANSFERS.....	5,154,770	(268,487)	4,886,283
TRANSFERS			
Transfers in.....	-	355,000	355,000
Premium from issuance of refunding bonds.....	1,536	-	1,536
Transfers out.....	(2,379,592)	-	(2,379,592)
TOTAL TRANSFERS.....	(2,378,056)	355,000	(2,023,056)
CHANGE IN FUND NET ASSETS.....	2,776,714	86,513	2,863,227
FUND NET ASSETS AT BEGINNING OF YEAR (AS RESTATED).....	26,785,241	377,039	27,162,280
FUND NET ASSETS AT END OF YEAR.....	\$ 29,561,955	\$ 463,552	\$ 30,025,507

See notes to basic financial statements.

PROPRIETARY FUNDS
STATEMENT OF CASH FLOWS

FOR THE FISCAL YEAR ENDED JUNE 30, 2008

	Business-Type Activities - Enterprise Funds		
	Water and Sewer	Golf	Total
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers and users.....	\$ 10,862,395	\$ 624,694	\$ 11,487,089
Payments to vendors.....	(5,650,259)	(492,950)	(6,143,209)
Payments to employees.....	(1,529,046)	(145,353)	(1,674,399)
NET CASH FROM OPERATING ACTIVITIES.....	3,683,090	(13,609)	3,669,481
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Transfers in.....	-	355,000	355,000
Transfers out.....	(2,379,592)	-	(2,379,592)
Intergovernmental subsidy.....	206,670	-	206,670
NET CASH FROM NONCAPITAL FINANCING ACTIVITIES.....	(2,172,922)	355,000	(1,817,922)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Proceeds from the issuance of bonds and notes.....	450,000	-	450,000
Proceeds from the issuance of refunding bonds.....	225,925	-	225,925
Premium from issuance of refunding bonds.....	1,536	-	1,536
Acquisition and construction of capital assets.....	(1,872,370)	(120,513)	(1,992,883)
Principal payments on bonds and notes.....	(1,539,051)	(195,931)	(1,734,982)
Interest expense.....	(666,196)	(133,606)	(799,802)
NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES.....	(3,400,156)	(450,050)	(3,850,206)
CASH FLOWS FROM INVESTING ACTIVITIES			
Investment income.....	81,930	-	81,930
NET CHANGE IN CASH AND CASH EQUIVALENTS.....	(1,808,058)	(108,659)	(1,916,717)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR.....	5,870,689	361,767	6,232,456
CASH AND CASH EQUIVALENTS AT END OF YEAR (Includes \$1,375,944 and \$50,819 reported as restricted in the water and sewer and golf course enterprise funds, respectively).....	\$ 4,062,631	\$ 253,108	\$ 4,315,739
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES			
Operating income (loss).....	\$ 5,415,555	\$ (125,470)	\$ 5,290,085
Adjustments to reconcile operating income (loss) to net cash from operating activities:			
Depreciation.....	1,223,694	81,790	1,305,484
Changes in assets and liabilities:			
Utility liens.....	(62,802)	-	(62,802)
User charges.....	(750,329)	-	(750,329)
Special assessments.....	(2,074,884)	-	(2,074,884)
Inventory.....	-	2,551	2,551
Warrants payable.....	(85,197)	27,520	(57,677)
Accrued payroll.....	3,099	-	3,099
Accrued compensated absences.....	13,954	-	13,954
Total adjustments.....	(1,732,465)	111,861	(1,620,604)
NET CASH FROM OPERATING ACTIVITIES.....	\$ 3,683,090	\$ (13,609)	\$ 3,669,481
NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES			
Intergovernmental debt subsidies (MWPAT).....	\$ 89,915	\$ -	\$ 89,915

See notes to basic financial statements.

FIDUCIARY FUNDS
STATEMENT OF FIDUCIARY NET ASSETS

JUNE 30, 2008

ASSETS	Pension Trust Fund (As of 12/31/07)	Private Purpose Trust Funds	Agency Funds
Cash and cash equivalents.....	\$ 998,659	\$ 379,541	\$ 451,152
Investments.....	85,088,199	-	-
Receivables, net of allowance for uncollectible amounts:			
Departmental and other.....	2,730,483	-	51,429
Intergovernmental.....	-	-	1,645
Total assets.....	<u>88,817,341</u>	<u>379,541</u>	<u>504,226</u>
LIABILITIES			
Warrants payable.....	-	-	120,343
Accrued payroll.....	-	-	26,651
Liabilities due depositors.....	-	-	357,232
Total liabilities.....	<u>-</u>	<u>-</u>	<u>504,226</u>
NET ASSETS			
Held in trust for pension benefits and other purposes.....	<u>\$ 88,817,341</u>	<u>\$ 379,541</u>	<u>\$ -</u>

See notes to basic financial statements.

FIDUCIARY FUNDS
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2008

	<u>Pension Trust Fund (As of 12/31/07)</u>	<u>Private Purpose Trust Funds</u>
ADDITIONS		
Contributions:		
Employer.....	\$ 5,541,638	\$ -
Employee.....	2,206,088	-
	<u>7,747,726</u>	<u>-</u>
Total contributions.....		
Net investment income:		
Net appreciation/(depreciation) in fair value of investments.....	5,241,533	-
Interest.....	2,095,138	7,963
	<u>7,336,671</u>	<u>7,963</u>
Total investment income (loss).....		
Less investment expense.....	(485,882)	-
	<u>6,850,789</u>	<u>7,963</u>
Net investment income (loss).....		
Intergovernmental.....	318,241	-
Transfers from other systems.....	181,912	-
	<u>15,098,668</u>	<u>7,963</u>
TOTAL ADDITIONS.....		
DEDUCTIONS		
Administration.....	193,532	-
Retirement benefits and refunds.....	7,368,430	-
Transfers to other systems.....	406,136	-
Other.....	-	7,600
	<u>7,968,098</u>	<u>7,600</u>
TOTAL DEDUCTIONS.....		
CHANGE IN NET ASSETS.....	7,130,570	363
NET ASSETS AT BEGINNING OF YEAR.....	<u>81,686,771</u>	<u>379,178</u>
NET ASSETS AT END OF YEAR.....	<u>\$ 88,817,341</u>	<u>\$ 379,541</u>

See notes to basic financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**A. General**

The basic financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting policies are described herein.

B. Reporting Entity

The Town of Natick, Massachusetts (Town) is a municipal corporation that is governed by an elected Board of Selectmen.

For financial reporting purposes, the basic financial statements include all funds, organizations, agencies, boards, commissions and institutions that are not legally separate from the Town.

The Town has also considered all potential component units for which it is financially accountable as well as other organizations for which the nature and/or significance of their relationship with the Town are such that exclusion would cause the Town's basic financial statements to be misleading or incomplete.

Blended Component Unit

The Town has included the Natick Contributory Retirement System (System) as a component unit (blended) in the reporting entity because of the significance of its operational and financial relationship with the Town. Blended component units are entities that are legally separate from the Town, but are so related that they are, in substance, the same as the Town or entities providing services entirely or almost entirely for the benefit of the Town.

The System was established to provide retirement benefits to Town employees, the Natick Housing Authority employees, and their beneficiaries. The System is governed by a five-member board comprised of the Town Comptroller (ex-officio), two members elected by the System's participants, one member appointed by the Town's Board of Selectmen and one member appointed by the System's four other Board members. The System is presented using the accrual basis of accounting and is reported as a pension trust fund in the fiduciary funds financial statements.

The System does not issue a separate audited financial statement. The System issues a publicly available unaudited financial report in accordance with guidelines established by the Commonwealth of Massachusetts' (Commonwealth) Public Employee Retirement Administration Commission (PERAC). That report may be obtained by contacting the System located at 13 East Central Street, Natick, Massachusetts 01760.

Discretely Presented Component Unit

Discretely presented component units are entities that are legally separate from the Town, but are financially accountable to the Town, or whose relationships with the Town are such that exclusion would cause the Town's financial statements to be misleading or incomplete. The Town has included the Morse Institute in Natick (Institute) as a discretely presented component unit because it is fiscally dependent on the Town and because the nature and significance of its relationship with the Town is such that exclusion would cause the Town's financial statements to be misleading.

The Institute provides support to enhance the operations of the Town's public library and is exempt from federal and state income taxes as it is established under Section 501(c)(3) of the Internal Revenue Code.

The Institute issues separately audited cash basis financial statements, which is a comprehensive basis of accounting other than GAAP. The main difference is that the effect on earnings from accounts and pledges receivable as well as accounts payable and donated services are not recognized. Complete financial statements of the Institute, audited by other auditors, can be obtained directly from the Institute by contacting the Director at 14 East Central Street, Natick, Massachusetts 01760.

Joint Venture

A joint venture is an organization (resulting from a contractual arrangement) that is owned, operated or governed by two or more participants as a separate and specific activity subject to joint control in which the participants retain an ongoing financial interest or ongoing financial responsibility. Joint control means that no single participant has the ability to unilaterally control the financial or operating policies of the joint venture.

The Town participates in one joint venture with other municipalities to pool resources and share the costs, risks and rewards of providing goods and services to venture participants directly, or for the benefit of the general public or specified recipients.

South Middlesex Regional Vocational Technical High School District

The Town is indirectly liable for the South Middlesex Regional Vocational Technical High School District (District) debt and other expenditures and is assessed annually for its share of operating and capital costs. The Town's fiscal year 2008 assessment total approximately \$1,100,000. Separate audited financial statements may be obtained by contacting the District at 750 Winter Street, Framingham, Massachusetts 01702.

C. Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The government-wide financial statements (statement of net assets and the statement activities) report information on all non-fiduciary activities of the primary government and its discretely presented component units. *Governmental activities*, which are primarily supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which are primarily supported by user fees. Likewise, the primary government is reported separately from legally separate discretely presented component units for which the primary government is financially accountable.

Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds are aggregated and displayed in a single column.

Fiduciary funds are reported by fund type.

D. Measurement Focus, Basis of Accounting and Basis of Presentation

Government-Wide and Fund Financial Statements

The government-wide and enterprise funds financial statements apply all applicable Financial Accounting Standards Board (FASB) pronouncements issued on or prior to November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

Government-Wide Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred. Real estate and personal property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include the following:

- Charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment.
- Grants and contributions that are restricted to meeting the operational requirements of a specific function or segment.
- Grants and contributions that are restricted to meeting the capital requirements of a specific function or segment.

Taxes and other items not identifiable as program revenues are reported as general revenues.

Except for charges between the general fund and enterprise funds, the effect of interfund activity has been eliminated from the government-wide financial statements. Elimination of these charges would distort the direct costs and program revenues reported for the functions affected.

Fund Financial Statements

Governmental funds financial statements are reported using the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with current expendable available resources.

Real estate and personal property tax revenues are considered available if they are collected within 60-days after the end of the fiscal year. Investment income is susceptible to accrual. Other receipts and tax revenues become measurable and available when the cash is received and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria is met. Expenditure driven grants recognize revenue when the qualifying expenditures are incurred and all other grant requirements are met.

The following major governmental funds are reported:

The *general fund* is the primary operating fund. It is used to account for all financial resources, except those required to be accounted for in another fund.

The *stabilization fund* is a special revenue fund used to account for the accumulation of resources to provide general and/or capital reserves. Use of this fund is subject to Town Meeting approval.

The nonmajor governmental funds consist of other special revenue, capital projects and permanent funds that are aggregated and presented in the *nonmajor governmental funds* column on the governmental funds financial statements. The following describes the general use of these fund types:

The *special revenue fund* is used to account for the proceeds of specific revenue sources (other than capital projects funds or permanent funds) that are restricted by law or administrative action to expenditures for specified purposes.

The *capital projects fund* is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by enterprise funds).

The *permanent fund* is used to account for financial resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support governmental programs.

Proprietary funds financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting, whereby revenues are recorded when earned and expenses are recorded when the liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The following major proprietary funds are reported:

The *water and sewer* enterprise fund is used to account for the water and sewer activities.

The *golf course* enterprise fund is used to account for the Sassamon Trace golf course activities.

Fiduciary funds financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the government's programs.

The following fiduciary fund types are reported:

The *pension trust fund* is used to account for the activities of the System, which accumulates resources to provide pension benefits to eligible retirees and their beneficiaries.

The *private-purpose trust fund* is used to account for trust arrangements, other than those properly reported in the permanent fund, under which principal and investment income exclusively benefits individuals, private organizations, or other governments.

The *agency fund* is used to account for assets held in a custodial capacity. Agency funds do not present the results of operations or have a measurement focus.

E. Deposits and Investments

Government-Wide and Fund Financial Statements

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition.

Investments are carried at fair value. Fair value is based on quotations from a national securities and exchange except for pooled funds, alternative investments and real estate, for which fair value is determined as follows:

Pooled Funds

The fair value of shares in managed investment pools is based on unit value reported by the funds.

Alternative Investments

Alternative investments are recorded at fair value as determined in good faith by the general partners of the venture capital firms after consideration of pertinent information, including current financial position and operating results, price-earnings multiples and available market prices of similar companies' securities, the nature of securities, marketability, restrictions on disposition and other appropriation and do not necessarily represent amounts which might ultimately be realized, since such amounts depend on future circumstances and cannot reasonably be determined until individual securities are liquidated.

Real Estate

The fair value of real estate funds is based on independent third-party appraisals. The investment managers of the funds are responsible for the reported value of those investments. However, the structure, risk profile, return potential and marketability of those investments differ from traditional equity and fixed income investments. Determination of the value of these investments involves subjective judgment because the actual market value can be determined only by negotiation between the parties to a sales transaction. As a result, the estimated values may differ significantly from the values that would have been used had a ready market for the real estate existed, and the differences could be material.

F. Accounts Receivable

Government-Wide and Fund Financial Statements

The recognition of revenue related to accounts receivable reported in the government-wide financial statements and fund financial statements are reported under the accrual basis of accounting and the modified accrual basis of accounting, respectively.

Real Estate Taxes, Personal Property Taxes and Tax Liens

Real estate and personal property taxes are levied and based on values assessed on January 1st of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on August 1st, November 1st, February 1st and May 1st and are subject to penalties and interest if they are not paid by the respective due date.

Real estate tax liens are processed six months after the close of the valuation year on delinquent properties and are recorded as receivables in the fiscal year they are processed.

Motor Vehicle Excise Taxes

Motor vehicle excise taxes are assessed annually for each vehicle registered in the Town and are recorded as receivables in the fiscal year of the levy. The Commonwealth is responsible for reporting the number of vehicles registered and the fair values of those vehicles to the Town. The tax calculation is the fair value of the vehicle multiplied by \$25 per \$1,000 of value.

User Charges (Water and Sewer)

User fees are levied monthly based on individual meter readings and are subject to penalties and interest if they are not paid by the respective due date. Water and sewer liens are processed annually in December and are included as a lien on the property owner's tax bill. Water and sewer charges and liens are recorded as receivables in the fiscal year of the levy.

Special Assessments

Special assessments consist of sewer, sidewalk, street, RUST and Title V betterments and are recorded as receivables in the fiscal year accrued.

Departmental and Other

Departmental and other receivables primarily consist primarily of ambulance, police details and trash ("Pay as you Throw" (PAYT) program) and are recorded as receivables in the fiscal year accrued.

Intergovernmental

Various state and federal operating and capital grants are applied for and received annually. For non-expenditure driven grants, revenue is recognized as soon as all eligibility requirements imposed by the provider have been met. For expenditure driven grants, revenue is recognized when the qualifying expenditures are incurred and all other grant requirements are met.

G. Allowance for Uncollectible Amounts

The allowance for uncollectible amounts is estimated based on historical trends and specific account analysis for the following accounts receivable:

- Personal property taxes
- Motor vehicle and other excise taxes
- Departmental and other (excluding the PAYT program)

The following types of accounts receivable are secured via the lien process and are considered 100% collectible. Accordingly, an allowance for uncollectible amounts is not reported.

- Real estate taxes and tax liens
- User charges (water and sewer, including liens)
- Special assessments
- Department and other (PAYT program)

Intergovernmental receivables are considered 100% collectible.

H. Inventories**Government-Wide and Fund Financial Statements**

Inventories of the governmental activities, governmental funds and water and sewer enterprise fund are recorded as expenditures at the time of purchase. Such inventories are not material in total to the respective financial statements and therefore are not reported.

Inventories of the golf course enterprise fund are stated at weighted average cost.

I. Restricted Assets

Government-Wide and Fund Financial Statements

Assets are reported as restricted when limitations on their use change the nature of the availability of the asset. Such constraints are either externally imposed by creditors, contributors, grantors, or laws of other governments, or are imposed by law through constitutional provisions or enabling legislation.

J. Capital Assets

Government-Wide and Proprietary Fund Financial Statements

Capital assets, which consist of land, construction in progress, land improvements, buildings, equipment, vehicles, library books and infrastructure (e.g., roads, water mains, sewer mains, and similar items), are reported in the applicable governmental or business-type activities column of the government-wide financial statements.

Capital assets are recorded at historical cost or at estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at the estimated fair market value at the date of donation.

All purchases and construction costs in excess of \$5,000 are capitalized at the date of acquisition or construction, respectively, with expected useful lives of greater than one year.

Capital assets (excluding land and construction in progress) are depreciated on a straight-line basis. The estimated useful lives of capital assets are as follows:

<u>Capital Asset Type</u>	<u>Estimated Useful Life (in years)</u>
Land improvements.....	20-30
Buildings.....	20-40
Equipment.....	5-10
Vehicles.....	5-15
Library books.....	10
Infrastructure.....	10-50

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized and are treated as expenses when incurred. Improvements are capitalized.

Governmental Fund Financial Statements

Capital asset costs are recorded as expenditures in the acquiring fund in the fiscal year of the purchase.

K. Interfund Receivables and Payables

During the course of its operations, transactions occur between and within funds that may result in amounts owed between funds.

Government-Wide Financial Statements

Transactions of a buyer/seller nature between and within governmental funds are eliminated from the governmental activities in the statement of net assets. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of net assets as "internal balances".

Fund Financial Statements

Transactions of a buyer/seller nature between and within funds are not eliminated from the individual fund statements. Receivables and payables resulting from these transactions are classified as "Due from other funds" or "Due to other funds" on the balance sheet.

L. Interfund Transfers

During the course of its operations, resources are permanently reallocated between and within funds.

Government-Wide Financial Statements

Transfers between and within governmental funds are eliminated from the governmental activities in the statement of net assets. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of activities as "Transfers, net".

Fund Financial Statements

Transfers between and within funds are not eliminated from the individual fund statements and are reported as transfers in and transfers out.

M. Deferred Revenue

Deferred revenue at the fund financial statement level represents billed receivables that do not meet the available criterion in accordance with the current financial resources measurement focus and the modified accrual basis of accounting. Deferred revenue is recognized as revenue in the conversion to the government-wide financial statements (full accrual).

*N. Net Assets and Fund Equity*Government-Wide Financial Statements (Net Assets)

Net assets are reported as restricted when amounts are restricted by outside parties for a specific future use.

Net assets have been "restricted" for the following:

"Debt service" represents amounts accumulated from the Massachusetts School Building Authority (MSBA) for future payment of long-term debt service costs associated with school construction. This amount will be amortized over the next 13 fiscal years.

"Permanent funds - expendable" represents amounts held in trust for which the expenditures are restricted by various trust agreements.

"Permanent funds - nonexpendable" represents amounts held in trust for which only investment earnings may be expended.

"Other specific purposes" represents restrictions placed on assets from outside parties.

Fund Financial Statements (Fund Balances)

Fund balances are reserved for amounts that are not available for appropriation or are legally restricted by outside parties for a specific future use. Designations of fund balance represent tentative management plans that are subject to change.

Fund balances have been "reserved for" the following:

"Encumbrances and continuing appropriations" represents amounts obligated under purchase orders, contracts and other commitments for expenditures that are being carried over to the ensuing fiscal year.

"Debt service" represents amounts accumulated from the Massachusetts School Building Authority (MSBA) for future payment of long-term debt service costs associated with school construction. This amount will be amortized over the next 13 fiscal years.

"Perpetual permanent funds" represents amounts held in trust for which only investment earnings may be expended.

"Other specific purposes" represents restrictions placed on assets from outside parties.

Fund balances have been "designated for" the following:

"Subsequent year's expenditures" represents amounts appropriated to fund the fiscal year 2009 budget.

*O. Long-term Debt*Government-Wide and Proprietary Fund Financial Statements

Long-term debt is reported as liabilities in the government-wide and proprietary fund statements of net assets. Material bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount.

Governmental Fund Financial Statements

The face amount of governmental funds long-term debt is reported as other financing sources when the debt is issued. Bond premiums and discounts, as well as issuance costs, are recognized in the current period. Bond premiums are reported as other financing sources and bond discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual bond proceeds received, are reported as general government expenditures.

P. Investment Income

Excluding the permanent funds, investment income derived from major and nonmajor governmental funds is legally assigned to the general fund unless otherwise directed by Massachusetts General Law (MGL).

Investment income derived from the water and sewer enterprise fund is retained in the fund. Investment income derived from the golf course enterprise fund is voluntarily assigned to the general fund.

Q. Compensated Absences

Employees are granted vacation and sick leave in varying amounts based on collective bargaining agreements, state laws and executive policies.

Government-Wide and Proprietary Fund Financial Statements

Vested or accumulated vacation and sick leave are reported as liabilities and expensed as incurred.

Governmental Fund Financial Statements

Vested or accumulated vacation and sick leave, which will be liquidated with expendable available financial resources, are reported as expenditures and fund liabilities upon employee retirements and resignations.

*R. Post Retirement Benefits*Government-Wide and Fund Financial Statements

In addition to providing pension benefits, health insurance coverage is provided (on a pay-as-you-go basis) for retired employees and their survivors in accordance with MGL Chapter 32. These costs are recognized by recording the employer's share (between 50 and 75 percent) of insurance premiums in the general fund in the fiscal year paid. For the fiscal year ended June 30, 2008, this expenditure totaled approximately \$2,947,000. There were approximately 662 participants eligible to receive benefits at June 30, 2008.

*S. Use of Estimates*Government-Wide and Fund Financial Statements

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

*T. Total Column*Government-Wide Financial Statements

The total column presented on the government-wide financial statements represents consolidated financial information.

Fund Financial Statements

The total column presented on the fund financial statements is presented only to facilitate financial analysis. Data in this column is not the equivalent of consolidated financial information.

NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY*A. Budgetary Information*

Municipal Law requires the adoption of a balanced budget that is approved by Town Meeting vote. The Finance Committee presents an annual budget to Town Meeting, which includes estimates of revenues and other financing sources and recommendations of expenditures and other financing uses. Town Meeting, which has full authority to amend and/or reject the budget or any line item, adopts the expenditure budget by majority vote. Increases or transfers between departments subsequent to the approval of the annual budget require Special Town Meeting approval.

The majority of appropriations are non-continuing which lapse at the end of each fiscal year. Others are continuing appropriations for which the governing body has authorized that an unspent balance from a prior fiscal year be carried forward and made available for spending in the current fiscal year.

Generally, expenditures may not exceed the level of spending (salaries, expenses and capital) authorized for an appropriation account. However, the Town is statutorily required to pay debt service, regardless of whether such amounts are appropriated.

An annual budget is adopted for the general fund in conformity with the guidelines described above. The original fiscal year 2008 approved budget for the general fund authorized approximately \$97,111,000 in appropriations and other amounts to be raised. During fiscal year 2008, supplemental appropriations totaling approximately \$1,099,000 were authorized.

The Comptroller's office has the responsibility to ensure that budgetary control is maintained. Budgetary control is exercised through the accounting system.

B. Fund Deficits

At June 30, 2008, the following fund deficits exist:

Fund	Amount	Funding Source
CIRRIIP Natick Mall federal grant.....	\$ 43,851	Federal grant
Rental of Eliot School revolving.....	35,234	Available funds
Natick Mall mitigation receipts reserved.....	30,000	Available funds

C. Excess of Expenditures over Appropriations

For the fiscal year ended June 30, 2008, expenditures exceeded appropriations for snow and ice removal and debt service interest. These over-expenditures will be funded by available funds during fiscal year 2009.

NOTE 3 - DEPOSITS AND INVESTMENTS

Town (excluding the Pension Trust Fund and Institute)

The municipal finance laws of the Commonwealth authorize the Town to invest temporarily idle cash in bank term deposits and certificates of deposits, and treasury and agency obligations of the United States government, with maturities of one year or less; U.S. treasury or agency repurchase agreements with maturities of not more than 90 days; money market accounts; and the state treasurer's investment pool - the Massachusetts Municipal Depository Trust (MMDT).

The MMDT meets the criteria of an external investment pool and operates in accordance with applicable state laws and regulations. The Treasurer of the Commonwealth serves as Trustee. The reported value of the pool is the same as the fair value of pool shares.

A cash and investment pool is maintained that is available for use by all funds with unrestricted cash and investments. The deposits and investments of private purpose trust funds and the pension trust fund are held separately from other Town funds.

Deposits - Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of a bank failure, the Town's deposits may not be recovered. The Town does not have a policy for custodial credit risk of deposits. As of June 30, 2008, \$33,360,982 of the Town's bank balance of \$39,009,455 was uninsured and uncollateralized.

Investments Summary

The Town's investments at June 30, 2008 are presented below. All investments are presented by investment type, with debt securities presented by maturity.

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturities (in Years) Less Than 1</u>
<u>Debt Securities:</u>		
Money market mutual funds.....	\$ 33,595	\$ 33,595
External investment pools.....	79,798	79,798
Total debt securities.....	113,393	\$ 113,393
Total investments.....	\$ 113,393	

Investments - Interest Rate Risk of Debt Securities

Interest rate risk for debt securities is the risk that changes in interest rates of debt securities will adversely affect the fair value of an investment. The Town does not have a policy for interest rate risk of debt securities.

Investments - Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town does not have a policy for custodial credit risk of investments. As of June 30, 2008 the Town's investments were not exposed to custodial credit risk.

Investments - Credit Risk of Debt Securities

Credit risk for debt securities is the risk that an issuer or other counterparty to a debt security will not fulfill its obligations. The Town does not have a policy for credit risk of debt securities. As of June 30, 2008, the credit quality ratings of the Town's debt securities are as follows:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Quality Ratings *</u>
		<u>Unrated</u>
Money market mutual funds.....	33,595	\$ 33,595
External investment pools.....	<u>79,798</u>	<u>79,798</u>
Total.....	\$ <u>113,393</u>	\$ <u>113,393</u>

* Per the rating scale of Standard and Poor's (a national credit rating organization)

Pension Trust Fund (The System)

The System has expanded investment powers, including the ability to invest in equity securities, corporate bonds and other specified investments.

Deposits - Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of a bank failure, the System's deposits may not be recovered. As of December 31, 2007, the System's bank balance of \$1,156,603 was not exposed to custodial credit risk.

Investments Summary

The System's investments at December 31, 2007 are presented below. All investments are presented by investment type, with debt securities presented by maturity.

<u>Investment Type</u>	<u>Fair Value</u>	<u>Investment Maturities (in Years)</u>
		<u>Less Than 1</u>
<u>Debt Securities:</u>		
Fixed income mutual funds.....	\$ <u>15,844,537</u>	\$ <u>15,844,537</u>
<u>Other Investments:</u>		
Equity mutual funds.....	53,495,450	
Real estate investments.....	8,872,806	
Alternative investments.....	<u>6,875,406</u>	
Total other investments.....	<u>69,243,662</u>	
Total investments.....	\$ <u>85,088,199</u>	

Investments - Interest Rate Risk of Debt Securities

Interest rate risk for debt securities is the risk that changes in interest rates of debt securities will adversely affect the fair value of an investment. The System's policy regarding interest rate risk is that the duration of the fixed income portfolio shall be maintained within a range of +/- 15% of the duration of the fixed income benchmark designated in the "Manager Specific Guidelines".

Investments - Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The System does not have a policy for custodial credit risk of investments. As of December 31, 2007, the System's investments were not exposed to custodial credit risk.

Investments - Credit Risk of Debt Securities

Credit risk for debt securities is the risk that an issuer or other counterparty to a debt security will not fulfill its obligations. The System's policy regarding credit risk is that the average quality of all bond holding should be maintained at A or better unless otherwise stated in the "Manager Specific Guidelines". As of December 31, 2007, the credit quality ratings of the System's debt securities are as follows:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Quality Ratings *</u>
		<u>Unrated</u>
Fixed income mutual funds.....	\$ 15,844,537	\$ 15,844,537

* Per the rating scale of Standard and Poor's (a national credit rating organization)

*The Institute (Discretely Presented Component Unit)*Investments Summary

The Institute's investments at June 30, 2008 are presented below. All investments are presented by investment type, with debt securities presented by maturity.

<u>Investment Type</u>	<u>Fair Value</u>
Corporate bonds.....	\$ 903,722
Common and preferred stock.....	<u>667,644</u>
Total investments.....	\$ <u>1,571,366</u>

NOTE 4 - ACCOUNTS RECEIVABLE

At June 30, 2008, receivables for the individual major governmental funds and nonmajor governmental and fiduciary funds in the aggregate, including the applicable allowances for uncollectible amounts, are as follows:

	<u>Gross Amount</u>	<u>Allowance for Uncollectibles</u>	<u>Net Amount</u>
<u>Receivables:</u>			
Real estate and personal property taxes.....	\$ 1,311,835	\$ (139,351)	\$ 1,172,484
Real estate tax deferrals.....	263,688	-	263,688
Tax, trash and utility liens.....	1,906,100	-	1,906,100
Motor vehicle and other excise taxes.....	784,311	(259,914)	524,397
Special assessments.....	304,322	-	304,322
Departmental and other.....	3,245,721	(117,361)	3,128,360
Intergovernmental.....	7,807,995	-	7,807,995
	<u>\$ 15,623,972</u>	<u>\$ (516,626)</u>	<u>\$ 15,107,346</u>

At June 30, 2008, receivables for the water and sewer enterprise fund consist of the following:

	<u>Gross Amount</u>	<u>Allowance for Uncollectibles</u>	<u>Net Amount</u>
<u>Receivables:</u>			
Utility liens.....	\$ 126,995	\$ -	\$ 126,995
User charges.....	3,179,351	-	3,179,351
Special assessments.....	2,465,788	-	2,465,788
Intergovernmental.....	57,052	-	57,052
	<u>\$ 5,829,186</u>	<u>\$ -</u>	<u>\$ 5,829,186</u>

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. The following identifies the various components of *deferred revenue* reported in the governmental funds:

Receivable type:	General Fund	Nonmajor Governmental Funds	Total
Real estate and personal property taxes.....	\$ 755,789	\$ -	\$ 755,789
Real estate tax deferrals.....	263,688	-	263,688
Tax and utility liens.....	1,906,100	-	1,906,100
Motor vehicle and other excise taxes.....	524,397	-	524,397
Special assessments.....	129,221	175,101	304,322
Departmental and other.....	346,448	-	346,448
Intergovernmental (state school construction).....	6,801,905	-	6,801,905
Intergovernmental (other state and federal).....	38,082	-	38,082
 Total.....	 <u>\$ 10,765,630</u>	 <u>\$ 175,101</u>	 <u>\$ 10,940,731</u>

The Commonwealth has approved school construction assistance to the Town. The assistance program, which is administered by the Massachusetts School Building Authority (MSBA), provides resources for future debt service of general obligation school bonds outstanding. During fiscal year 2008, approximately \$1,370,000 of such assistance was received. Approximately \$10,877,000 will be received in future fiscal years. Of this amount, approximately \$4,075,000 represents reimbursement of long-term interest costs, and approximately \$6,802,000 represents reimbursement of approved construction costs. Accordingly, a \$6,801,905 intergovernmental receivable and corresponding deferred revenue have been reported in the governmental funds financial statements. The deferred revenue has been recognized as revenue in the conversion to the government-wide financial statements.

During fiscal year 2008, the MSBA provided a lump sum final reimbursement for the Brown Elementary School construction project totaling \$2,289,628. This amount was used to partially fund the refunding of the related school construction bonds previously issued.

NOTE 5 - CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2008, was as follows:

	Beginning Balance*	Increases	Decreases	Ending Balance
Governmental Activities:				
<u>Capital assets not being depreciated:</u>				
Land.....	\$ 10,124,124	\$ -	\$ -	\$ 10,124,124
Construction in progress.....	1,213,847	1,057,700	(999,193)	1,272,354
Total capital assets not being depreciated.....	11,337,971	1,057,700	(999,193)	11,396,478
<u>Capital assets being depreciated:</u>				
Land improvements.....	2,043,781	21,075	-	2,064,856
Buildings.....	95,646,173	71,035	-	95,717,208
Machinery and equipment.....	2,926,733	222,775	(11,400)	3,138,108
Vehicles.....	6,055,322	1,440,457	(953,187)	6,542,592
Library books.....	2,421,470	160,908	(595,364)	1,987,014
Infrastructure.....	34,067,983	2,654,589	-	36,722,572
Total capital assets being depreciated.....	143,161,462	4,570,839	(1,559,951)	146,172,350
<u>Less accumulated depreciation for:</u>				
Land improvements.....	(1,261,003)	(69,327)	-	(1,330,330)
Buildings.....	(32,770,953)	(2,114,466)	-	(34,885,419)
Machinery and equipment.....	(2,113,961)	(222,774)	10,830	(2,325,905)
Vehicles.....	(3,756,124)	(362,005)	884,103	(3,234,026)
Library books.....	(1,510,628)	(182,922)	595,364	(1,098,186)
Infrastructure.....	(22,754,837)	(808,206)	-	(23,563,043)
Total accumulated depreciation.....	(64,167,506)	(3,759,700)	1,490,297	(66,436,909)
Total capital assets being depreciated, net.....	78,993,956	811,139	(69,654)	79,735,441
Total governmental activities capital assets, net.....	\$ 90,331,927	\$ 1,868,839	\$ (1,068,847)	\$ 91,131,919

* As restated and described in Note 16 (page 57)

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Business-Type Activity- Water/Sewer Enterprise:				
<u>Capital assets not being depreciated:</u>				
Land.....	\$ 379,255	\$ -	\$ -	\$ 379,255
Construction in progress.....	5,709,125	1,512,482	(5,598,701)	1,622,906
Total capital assets not being depreciated.....	<u>6,088,380</u>	<u>1,512,482</u>	<u>(5,598,701)</u>	<u>2,002,161</u>
<u>Capital assets being depreciated:</u>				
Land improvements.....	189,023	-	-	189,023
Machinery and equipment.....	575,247	163,340	(58,100)	680,487
Vehicles.....	1,054,595	42,501	(47,424)	1,049,672
Infrastructure.....	44,246,296	5,752,748	(26,872)	49,972,172
Total capital assets being depreciated.....	<u>46,065,161</u>	<u>5,958,589</u>	<u>(132,396)</u>	<u>51,891,354</u>
<u>Less accumulated depreciation for:</u>				
Land improvements.....	(14,177)	(9,451)	-	(23,628)
Machinery and equipment.....	(356,503)	(44,782)	58,100	(343,185)
Vehicles.....	(548,177)	(99,579)	47,424	(600,332)
Infrastructure.....	(19,002,704)	(1,069,882)	26,872	(20,045,714)
Total accumulated depreciation.....	<u>(19,921,561)</u>	<u>(1,223,694)</u>	<u>132,396</u>	<u>(21,012,859)</u>
Total capital assets being depreciated, net.....	<u>26,143,600</u>	<u>4,734,895</u>	<u>-</u>	<u>30,878,495</u>
Total water/sewer enterprise capital assets, net.....	<u>\$ 32,231,980</u>	<u>\$ 6,247,377</u>	<u>\$ (5,598,701)</u>	<u>\$ 32,880,656</u>
	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Business-Type Activity- Golf Course Enterprise:				
<u>Capital assets not being depreciated:</u>				
Land.....	\$ 673,999	\$ -	\$ -	\$ 673,999
<u>Capital assets being depreciated:</u>				
Land improvements.....	2,647,119	-	-	2,647,119
Buildings.....	-	120,513	-	120,513
Machinery and equipment.....	127,478	-	-	127,478
Total capital assets being depreciated.....	<u>2,774,597</u>	<u>120,513</u>	<u>-</u>	<u>2,895,110</u>
<u>Less accumulated depreciation for:</u>				
Land improvements.....	(477,356)	(80,284)	-	(557,640)
Buildings.....	-	(1,506)	-	(1,506)
Machinery and equipment.....	(127,478)	-	-	(127,478)
Total accumulated depreciation.....	<u>(604,834)</u>	<u>(81,790)</u>	<u>-</u>	<u>(686,624)</u>
Total capital assets being depreciated, net.....	<u>2,169,763</u>	<u>38,723</u>	<u>-</u>	<u>2,208,486</u>
Total golf course enterprise capital assets, net.....	<u>\$ 2,843,762</u>	<u>\$ 38,723</u>	<u>\$ -</u>	<u>\$ 2,882,485</u>

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities:

General government.....	\$	143,743
Public safety.....		508,662
Education.....		1,576,295
Public works.....		1,172,762
Health and human services.....		3,466
Culture and recreation.....		171,850
Library.....		182,922

Total depreciation expense - governmental activities..... \$ 3,759,700

Business-Type Activities:

Water and sewer.....	\$	1,223,694
Golf.....		81,790

Total depreciation expense - business-type activities..... \$ 1,305,484

NOTE 6 - OPERATING LEASES

Lessee

The Town is committed under several operating leases for office equipment, a parking lot and a modular building used as a clubhouse and administrative building at the golf course. During fiscal year 2008, the Town paid approximately \$345,000 related to these leases, which are accounted for in the general fund and golf course enterprise fund. Future minimum lease payments are as follows:

Governmental Activities

Fiscal Year	Payment
2009.....	\$ 267,467
2010.....	56,000

Business-Type Activities

Fiscal Year	Payment
2009.....	\$ 82,180
2010.....	83,859
2011.....	85,589
2012.....	76,450
2013.....	62,997

Lessor

The Town leases buildings governed by separate agreements. During fiscal year 2008, the Town received approximately \$323,000 related to these leases. Future minimum lease payments to be received are as follows:

Fiscal Year	Payment
2009.....	\$ 380,825
2010.....	242,888
2011.....	141,016

NOTE 7 - INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

Receivables and payables between funds at June 30, 2008, are summarized as follows:

Receivable Fund	Payable Fund	Amount
Water and Sewer Fund.....	General Fund.....	\$ <u>419,447</u> (1)

(1) Represents over-allocations of retirement benefits in previous fiscal years.

Interfund transfers for the fiscal year ended June 30, 2008, are summarized as follows:

Transfers Out:	Transfers In:			Total
	General Fund	Nonmajor Governmental Funds	Golf Enterprise Fund	
General Fund.....	\$ -	\$ 285,000	\$ 355,000	\$ 640,000 (1)
Stabilization Fund.....	256,102	-	-	256,102 (2)
Nonmajor Governmental Funds.....	955,372	-	-	955,372 (3)
Water & Sewer Enterprise Fund.....	2,379,592	-	-	2,379,592 (4)
	<u>\$ 3,591,066</u>	<u>\$ 285,000</u>	<u>\$ 355,000</u>	<u>\$ 4,231,066</u>

(1) Represents budgeted pay downs of street lights (\$75,000), I-net equipment (\$40,000) and parking garage (\$170,000) bond anticipation notes. Also represents budgeted funding of debt service (\$355,000) for the Sassamon Trace Golf Course.

(2) Represents budgeted transfer to the general fund from the stabilization fund.

(3) Represents budgeted transfers from parking meters (\$116,000); natick mall mitigation (\$225,000); title V (\$7,684); MTBA contract assistance (\$76,316); and MSBA (\$123,167) funds. Also represents close out of various special revenue funds (\$373,044) and a transfer (\$34,161) from the municipal medicaid receipts reserved fund.

(4) Represents budgeted transfer of indirect costs.

NOTE 8 - SHORT-TERM FINANCING

Short-term debt may be authorized and issued to fund the following:

- Current operating costs prior to the collection of revenues through issuance of revenue anticipation notes (RAN) or tax anticipation notes (TAN).
- Capital project costs and other approved expenditures incurred prior to obtaining permanent financing through issuance of bond anticipation notes (BAN) or grant anticipation notes (GAN).

Short-term loans are general obligations and carry maturity dates that are limited by statute. Interest expenditures and expenses for short-term borrowings are accounted for in the general fund and enterprise fund, respectively.

Details related to the short-term debt activity for the fiscal year ended June 30, 2008, is as follows:

Notes Payable - Governmental Funds

Type	Description	Origination Date	Maturity Date	Interest Rate	Balance at June 30, 2007	Increases	Decreases	Balance at June 30, 2008
BAN	Street lights.....	7/5/06	7/5/07	3.96%	\$ 75,000	\$ -	\$ (75,000)	\$ -
BAN	I-Net equipment.....	7/5/06	7/5/07	3.96%	40,000	-	(40,000)	-
BAN	Parking garage.....	1/16/07	1/16/08	3.74%	170,000	-	(170,000)	-
BAN	Fire truck.....	6/25/08	8/25/08	2.29%	-	400,000	(400,000)	-
BAN	Trash packers.....	6/25/08	8/25/08	2.29%	-	525,000	(525,000)	-
BAN	Various equipment.....	6/25/08	8/25/08	2.29%	-	296,000	(296,000)	-
BAN	Roads- drainage.....	6/25/08	8/25/08	2.29%	-	250,000	(250,000)	-
BAN	Building repairs.....	6/25/08	8/25/08	2.29%	-	579,000	(579,000)	-
	Total.....				<u>\$ 285,000</u>	<u>\$ 2,050,000</u>	<u>\$ (2,335,000)</u>	<u>\$ -</u>

Notes Payable - Enterprise Funds

Type	Description	Origination Date	Maturity Date	Interest Rate	Balance at June 30, 2007	Increases	Decreases	Balance at June 30, 2008
BAN	Water pipe relining.....	6/25/08	8/25/08	2.29%	\$ -	\$ 450,000	\$ (450,000)	\$ -

Subsequent Events

On August 15, 2008, the Town issued \$6,774,000 of municipal purpose bonds. A portion of the proceeds (\$2,500,000) were used to retire BAN's outstanding at June 30, 2008. Accordingly, the outstanding BAN's are considered long-term at June 30, 2008.

NOTE 9 - LONG-TERM OBLIGATIONS

Chapter 44, Section 10, of the MGL authorizes indebtedness up to a limit of 2 ½% of the equalized valuation. Debt issued in accordance with this section of the law is designated as being "inside the debt limit". However, debt may be authorized in excess of that limit for specific purposes. Such debt, when issued, is designated as being "outside the debt limit".

Details related to the outstanding indebtedness at June 30, 2008, and the debt service requirements are as follows:

Bonds and Notes Payable - Governmental Funds

Project	Interest Rate	Outstanding at June 30, 2007**	Issued	Redeemed	Outstanding at June 30, 2008
Morse Institute Library.....	5.26%	\$ 1,215,000	\$ -	\$ (155,000)	\$ 1,060,000
Landfill Capping.....	5.05%	105,000	-	(35,000)	70,000
Landfill Capping*.....	5.30%	100,000	90,370	(100,000)	90,370
Oil Tank Removal / Remediation*.....	5.29%	350,000	306,254	(350,000)	306,254
Morse Institute Library*.....	5.30%	1,720,000	1,511,188	(1,720,000)	1,511,188
Municipal Complex (Town Hall / Safety)*.....	5.29%	390,000	341,398	(390,000)	341,398
Landfill Capping.....	4.73%	1,500,000	-	(125,000)	1,375,000
Morse Institute Library.....	4.67%	1,250,000	-	(125,000)	1,125,000
Municipal Complex (Town Hall / Safety).....	4.67%	5,000,000	-	(500,000)	4,500,000
Municipal Complex (Town Hall / Safety).....	4.87%	5,500,000	-	(500,000)	5,000,000
Landfill Capping (Net of Surplus to G.C.).....	4.93%	1,455,902	-	(114,070)	1,341,832
Septic Title V (MWPAT) T5-97-1026.....	0.00%	99,712	-	(7,684)	92,028
Storm Water (MWPAT).....	0.00%	178,015	-	(28,003)	150,012
Land Acquisition*.....	3.12%	600,300	-	(92,800)	507,500
Fuel Storage (Residential)*.....	3.12%	362,250	-	(56,000)	306,250
Fuel Storage (Municipal)*.....	3.12%	72,450	-	(11,200)	61,250
Curb (Poter Rd, ETC).....	2.19%	50,000	-	(25,000)	25,000
Septic Title V (MWPAT) T5-97-1026-1.....	0.00%	81,868	-	(5,127)	76,741
Capital Improvements (FY2005).....	3.97%	46,000	-	(17,000)	29,000
Capital Equipment (FY2005).....	4.50%	516,000	-	(174,000)	342,000
Capital Equipment (FY2006) ATM 2005.....	3.90%	140,000	-	(35,000)	105,000
Capital Equipment (FY2006) FIM 2005.....	3.90%	104,000	-	(26,000)	78,000
Capital Equipment (FY2007) ATM 2006.....	3.88%	130,000	-	(28,000)	102,000
Capital Equipment (FY2007) ATM 2006.....	3.88%	15,000	-	(3,000)	12,000
Lilja School*.....	5.30%	150,000	135,555	(150,000)	135,555
Brown School*.....	5.33%	3,050,000	469,310	(3,050,000)	469,310
Lilja School.....	4.70%	275,000	-	(25,000)	250,000
Lilja School.....	4.70%	4,316,000	-	(396,000)	3,920,000
Lilja School.....	4.94%	195,000	-	(15,000)	180,000
Bennet-Hemenway School.....	5.15%	9,240,000	-	(660,000)	8,580,000
Wilson Middle School.....	4.14%	8,365,000	-	(495,000)	7,870,000
Wilson Middle School.....	4.14%	1,105,000	-	(65,000)	1,040,000
Kennedy Middle School.....	3.30%	700,000	-	(100,000)	600,000
School Capital Improvements (FY2005).....	3.98%	334,000	-	(112,000)	222,000
M.P.L. of 2008-Building remodeling.....	3.38-5.00%	-	579,000	-	579,000
M.P.L. of 2008-Surface drain.....	3.38-5.00%	-	250,000	-	250,000
M.P.L. of 2008-Departmental Equipment-Fire.....	3.38-5.00%	-	400,000	-	400,000
M.P.L. of 2008-Departmental Equipment.....	3.38-5.00%	-	525,000	-	525,000
M.P.L. of 2008-Departmental Equipment.....	3.38-5.00%	-	90,000	-	90,000
M.P.L. of 2008-Departmental Equipment.....	3.38-5.00%	-	70,000	-	70,000
M.P.L. of 2008-Departmental Equipment.....	3.38-5.00%	-	50,000	-	50,000
M.P.L. of 2008-Departmental Equipment.....	3.38-5.00%	-	45,000	-	45,000
M.P.L. of 2008-Departmental Equipment.....	3.38-5.00%	-	41,000	-	41,000
Total governmental funds.....		\$ 48,711,497	\$ 4,904,075	\$ (9,690,884)	\$ 43,924,688

* Represents amounts that were refunded during fiscal year 2008 or a prior fiscal year

** As restated and described in Note 16 (page 57)

Debt service requirements for principal and interest for governmental bonds and notes payable in future fiscal years are as follows:

Fiscal Year	Principal	Interest	Total
2009.....	\$ 4,668,549	\$ 1,972,219	\$ 6,640,768
2010.....	4,627,354	1,799,252	6,426,606
2011.....	4,258,296	1,598,324	5,856,620
2012.....	4,168,040	1,408,905	5,576,945
2013.....	4,063,373	1,220,520	5,283,893
2014.....	3,987,027	1,038,950	5,025,977
2015.....	3,627,027	860,229	4,487,256
2016.....	3,176,889	687,316	3,864,205
2017.....	3,153,818	527,723	3,681,541
2018.....	2,467,949	383,891	2,851,840
2019.....	1,477,911	269,920	1,747,831
2020.....	1,352,911	195,308	1,548,219
2021.....	1,220,102	133,944	1,354,046
2022.....	560,221	74,622	634,843
2023.....	560,221	50,081	610,302
2024.....	555,000	24,975	579,975
Total.....	\$ 43,924,688	\$ 12,246,180	\$ 56,170,868

Bonds and Notes Payable - Enterprise Fund (Water/Sewer)

Project	Interest Rate	Outstanding at June 30, 2007	Issued	Redeemed	Outstanding at June 30, 2008
Water Treatment Plant*.....	5.33%	\$ 250,000	\$ 225,925	\$ (250,000)	\$ 225,925
Water Treatment Plant.....	4.73%	731,000	-	(63,000)	668,000
Sewer (Pleasant, Rockwood, etc.).....	4.71%	143,000	-	(11,000)	132,000
Sewer (Pleasant, Eliot, Union, etc.).....	4.92%	470,000	-	(40,000)	430,000
Sewer (Union, St).....	4.90%	370,000	-	(35,000)	335,000
Water (Lakeshore Dr).....	4.94%	325,000	-	(25,000)	300,000
Water (Lakeshore Dr).....	5.14%	360,000	-	(30,000)	330,000
Sewer (Boden Ln & Water, Lincoln, etc.).....	5.09%	765,000	-	(95,000)	670,000
Water Meters.....	4.19%	900,000	-	(180,000)	720,000
Water Relining.....	4.19%	350,000	-	(70,000)	280,000
Water Relining.....	4.19%	700,000	-	(140,000)	560,000
Sewer (Lakeshore Rd).....	4.71%	305,000	-	(25,000)	280,000
Sewer (Leach Ln).....	4.73%	150,000	-	(10,000)	140,000
Water Elm Bank *Refunded.....	2.96%	880,000	-	(155,000)	725,000
Water Meters.....	3.30%	245,000	-	(35,000)	210,000
Sewer I&I (MWRA).....	0.00%	202,950	-	(67,650)	135,300
Sewer (Speen St, Park Ave).....	4.03%	2,100,000	-	(105,000)	1,995,000
Water Treatment (MWPAT) *Refunded.....	2.00%	4,884,838	-	(202,401)	4,682,437
Water Mains - Lining.....	3.38-5.00%	-	450,000	-	450,000
Total Water/Sewer enterprise fund.....		\$ 14,131,788	\$ 675,925	\$ (1,539,051)	\$ 13,268,662

* Represents amounts that were refunded during fiscal year 2008 or a prior fiscal year

Debt service requirements for principal and interest for enterprise fund bonds and notes payable in future fiscal years are as follows:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2009.....	\$ 1,357,589	\$ 564,585	\$ 1,922,174
2010.....	1,352,370	518,512	1,870,882
2011.....	1,280,640	463,911	1,744,551
2012.....	1,231,661	409,603	1,641,264
2013.....	842,911	353,329	1,196,240
2014.....	712,023	311,075	1,023,098
2015.....	669,438	279,619	949,057
2016.....	667,294	242,539	909,833
2017.....	677,041	209,333	886,374
2018.....	696,787	174,621	871,408
2019.....	652,408	139,939	792,347
2020.....	587,155	109,810	696,965
2021.....	511,902	82,817	594,719
2022.....	461,522	58,363	519,885
2023.....	441,269	34,634	475,903
2024.....	455,889	15,251	471,140
2025.....	460,763	10,893	471,656
2026.....	105,000	6,536	111,536
2027.....	105,000	2,179	107,179
Total.....	\$ 13,268,662	\$ 3,987,549	\$ 17,256,211

Bonds and Notes Payable - Enterprise Fund (Golf)

<u>Project</u>	<u>Interest Rate</u>	<u>Outstanding at June 30, 2007*</u>	<u>Issued</u>	<u>Redeemed</u>	<u>Outstanding at June 30, 2008</u>
Municipal Golf Course.....	4.73%	\$ 2,225,000	\$ -	\$ (150,000)	\$ 2,075,000
Surplus Proceeds from Landfill to Golf Course.....	4.93%	466,870	-	(36,528)	430,342
Surplus Proceeds from Landfill to Golf Course.....	4.93%	122,229	-	(9,403)	112,826
Total Enterprise funds.....		\$ 2,814,099	\$ -	\$ (195,931)	\$ 2,618,168

* As restated and described in Note 16 (page 57)

Debt service requirements for principal and interest for enterprise fund bonds and notes payable in future fiscal years are as follows:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2009.....	\$ 195,931	\$ 125,367	\$ 321,298
2010.....	195,931	116,856	312,787
2011.....	195,930	108,224	304,154
2012.....	195,930	99,402	295,332
2013.....	195,930	90,384	286,314
2014.....	194,788	81,322	276,110
2015.....	194,788	71,855	266,643
2016.....	194,788	62,054	256,842
2017.....	194,788	52,236	247,024
2018.....	189,788	42,408	232,196
2019.....	189,788	32,817	222,605
2020.....	189,788	23,216	213,004
2021.....	145,000	14,790	159,790
2022.....	145,000	7,395	152,395
Total.....	\$ <u>2,618,168</u>	\$ <u>928,326</u>	\$ <u>3,546,494</u>

The Town receives subsidy assistance from the Massachusetts Water Pollution Abatement Trust (MWPAT). Principal and interest on the outstanding bonds for MWPAT is subsidized over the life of the bonds to assist the Town in the repayment of this future debt. During fiscal year 2008, the Town's subsidy totaled approximately \$111,000. Future subsidies total approximately \$1,139,000. The amount of MWPAT bonds outstanding at June 30, 2008, totaled \$5,001,218.

The Massachusetts Water Resource Authority (MWRA) operates an Infiltration/Inflow Financial Assistance Program for community owned collection systems. For each community approved for the project, financial assistance received from the MWRA consists of a grant and non-interest bearing loan (payable in five equal annual installments). At June 30, 2008, the outstanding principal amount of these loans totaled \$135,300.

During fiscal year 2008, the Town issued \$2,500,000 of general obligation bonds for departmental equipment, building remodeling and water mains lining.

Subsequent Event

On March 18, 2009, the Town issued \$150,000 of interest-free MWPAT bonds. The bonds mature annually through fiscal year 2029.

Advanced Refunding – March 15, 2008

During fiscal year 2008, the Town issued \$3,080,000 of general obligation refunding bonds, combined with an equity contribution of \$2,289,628, to provide resources to purchase U.S. Government securities that were placed in an irrevocable trust for the purpose of generating resources for all future debt service payments of \$5,345,000 of general obligation bonds. As a result, the refunded bonds are considered to be defeased and the liability has been removed from the financial statements. The reacquisition price exceeded the net carrying amount of the old debt by \$29,330. This advance refunding was undertaken to reduce total debt service payments over the next 9 years by \$2,719,201 and resulted in an economic gain of \$435,882.

Details of the advanced refunding by major fund are as follows:

<u>Description</u>	<u>General Fund</u>	<u>Water/Sewer Enterprise Fund</u>	<u>Total</u>
Refunding bonds issued.....	\$ 2,854,075	\$ 225,925	\$ 3,080,000
Equity contribution*.....	2,289,628	-	2,289,628
Refunding bond premium.....	34,969	1,536	36,505
Refunded bonds defeased.....	(5,120,000)	(225,000)	(5,345,000)
Bond issuance costs.....	(30,465)	(1,338)	(31,803)
Net loss on refunding.....	<u>\$ 28,207</u>	<u>\$ 1,123</u>	<u>\$ 29,330</u>

<u>Description</u>	<u>General Fund</u>	<u>Water/Sewer Enterprise Fund</u>	<u>Total</u>
Net change in debt service payments.....	<u>\$ (2,693,512)</u>	<u>\$ (25,689)</u>	<u>\$ (2,719,201)</u>

<u>Description</u>	<u>General Fund</u>	<u>Water/Sewer Enterprise Fund</u>	<u>Total</u>
Economic gain.....	<u>\$ 417,542</u>	<u>\$ 18,340</u>	<u>\$ 435,882</u>

* During fiscal year 2008, the MSBA provided a lump sum final reimbursement for the Brown Elementary School construction project totaling \$2,289,628. This amount was used to partially fund the refunding of the related school construction bonds previously issued.

The Town is subject to various debt limits by statute and may issue additional general obligation debt under the normal debt limit. At June 30, 2008, the Town had the following authorized and unissued debt:

<u>Purpose</u>	<u>Amount</u>
Water mains.....	\$ 3,950,000
Memorial school.....	1,505,000
Kennedy school.....	1,200,000
Drainage/ roads.....	1,170,000
Building repairs.....	579,000 *
Parking garage.....	540,000
Trash packers.....	525,000 *
Water - DPW - MWRA.....	514,250
Water pipe relining.....	450,000 *
Fire engine.....	400,000
Fire truck.....	400,000 *
Building remodeling.....	364,600
Various equipment.....	296,000 *
High school feasibility study.....	250,000
Roads - drainage.....	250,000 *
Title V septic - MWPAT.....	200,000
Equipment.....	190,000
Charles river dam repair.....	187,000
Trash packer - highway.....	175,000
Sidewalk tractor.....	130,000
Voter reader machine.....	76,000
Total.....	<u>\$ 13,351,850</u>

* Issued long-term debt subsequent to year-end

Changes in Long-Term Liabilities

During the fiscal year ended June 30, 2008, the following changes occurred in long-term liabilities:

	Balance June 30, 2007*	Increases	Decreases	Balance June 30, 2008	Current Portion
Governmental Activities:					
Bonds and notes payable.....	\$ 48,711,497	\$ 4,904,075	\$ (9,690,884)	\$ 43,924,688	\$ 4,668,549
Workers' compensation claims.....	316,000	41,170	-	357,170	178,585
Landfill closure.....	680,860	-	(34,043)	646,817	34,043
Compensated absences.....	1,562,600	-	(123,609)	1,438,991	143,899
Total.....	\$ 51,270,957	\$ 4,945,245	\$ (9,848,536)	\$ 46,367,666	\$ 5,025,076
Business-type Activities:					
Bonds and notes payable.....	\$ 16,945,887	\$ 675,925	\$ (1,734,982)	\$ 15,886,830	\$ 1,553,520
Compensated absences.....	44,000	13,954	-	57,954	5,795
Total.....	\$ 16,989,887	\$ 689,879	\$ (1,734,982)	\$ 15,944,784	\$ 1,559,315

* As restated and described in Note 16 (page 57)

The governmental activities long-term liabilities are generally liquidated by the general fund.

NOTE 10 - RISK FINANCING

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Town carries commercial insurance.

The Town provides health insurance through its participation in the West Suburban Health Group (Group), a non-profit trust comprised of 11 towns, one school district and two educational collaboratives. The Town recognizes the cost of providing health insurance by recording its share (depending on the plan, contribution rates range between 50% and 90%) of insurance premiums paid to the Group in the general fund in the fiscal year paid. The purpose of the Group is to pay medical claims of its members' employees and their covered dependents.

The Town participates in a premium-based workers' compensation plan. In prior years, the Town was self-insured for workers' compensation and is liable for the payment of certain claims from those periods. The claims are administered by a third party administrator and are funded on a pay-as-you-go basis from annual appropriations. The estimated future liability is based on history and injury type. The estimated liability at June 30, 2008, totaled \$357,170.

NOTE 11 - PENSION PLAN

Plan Description - The Town contributes to the System, a cost-sharing multiple-employer defined benefit pension plan administered by the Natick Contributory Retirement Board. Substantially all employees of the Town are members of the System, except for public school teachers and certain administrators who are members of the Commonwealth's Teachers Retirement System.

Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the plan. The System provides retirement, disability and death benefits to plan members and beneficiaries. Cost-of-living adjustments granted between 1981 and 1997 and any increases in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund. Cost-of-living adjustments granted after 1997 must be authorized by the Natick Contributory Retirement Board and are borne by the System. The System issues a publicly available report in accordance with guidelines established by the Commonwealth's Public Employee Retirement Administration Commission. That report may be obtained by contacting the System located at 13 East Central Street, Natick, Massachusetts 01760.

Plan Membership - At December 31, 2007, the System's membership consists of the following:

Active members.....	585
Inactive members.....	74
Retirees and beneficiaries currently receiving benefits.....	<u>384</u>
Total.....	<u>1,043</u>

Funding Policy - Chapter 32 of MGL governs the contributions of plan members and the Town. Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The Town is required to pay into the System its share of the system-wide actuarial determined contribution that is apportioned among the employers based on annual covered payroll.

Contributions are recognized as additions in the period when they become due pursuant to formal commitments, statutory or contractual requirements. Benefits and refunds are recognized as deductions when incurred and administrative expenses are funded through investment earnings.

Annual Pension Cost - The Town's contributions to the System for the fiscal years ended June 30, 2008, 2007, and 2006 were \$5,460,965, \$4,983,669, and \$4,769,061, respectively. The current and two preceding fiscal years apportionment of the annual pension cost between the two employers required the Town to contribute 98.5% of the total. At June 30, 2008, the Town did not have a net pension obligation.

Funded Status and Funding Progress - The funded status of the plan at January 1, 2008, the most recent actuarial valuation date, is as follows:

Actuarial Valuation Date	Actuarial Value of Assets (A)	Actuarial Accrued Liability (AAL) Entry Age (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
01/01/08	\$ 90,885,080	\$ 131,268,314	\$ 40,383,234	69.2%	\$ 25,775,476	156.7%

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multi-year trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AAL for benefits.

Additional information as of the latest actuarial valuation is as follows:

Valuation date:	January 1, 2008
Actuarial cost method:	Entry age normal
Amortization method:	4.50% increasing
Remaining amortization period:	18 years from July 1, 2008
Asset valuation method:	5 year smoothing of market value returns greater (less) than expected
<u>Actuarial assumptions:</u>	
Investment rate of return:	8.00%
Projected salary increases:	Based on years of service, ranging from 7.00% decreasing to 4.75% after 9 years of service for Group 1 employees, ranging from 7.00% decreasing to 5.00% after 7 years for service for Group 2 employees and ranging from 8.00% decreasing to 5.25% after 8 years for Group 4 employees
Cost of living adjustments:	3.00% of first \$12,000 of retirement income

Legally Required Reserve Accounts - The balance in the System's legally required reserves as of December 31, 2007 are as follows:

Description	Amount	Purpose
Annuity Savings Fund.....	\$ 23,370,334	Active members' contribution balance
Annuity Reserve Fund.....	7,052,445	Retired members' contribution account
Pension Reserve Fund.....	49,808,660	Amounts appropriated to fund future retireme
Pension Fund.....	<u>8,585,902</u>	Remaining net assets
Total.....	<u>\$ 88,817,341</u>	

Noncontributory Retirement Allowance - The Town pays the entire retirement allowance for certain retirees who are eligible for noncontributory benefits and are not members of the System. The general fund expenditure for fiscal year 2008 totaled approximately \$123,000.

NOTE 12 - MASSACHUSETTS TEACHERS RETIREMENT SYSTEM

Public school teachers and certain administrators are members of the Massachusetts Teachers Retirement System, to which the Town does not contribute. Pension benefits and administrative expenses paid by the Teachers Retirement Board are the legal responsibility of the Commonwealth. The amount of these on-behalf payments totaled approximately \$8,316,000 for the fiscal year ended June 30, 2008, and, accordingly, are reported in the general fund as intergovernmental revenues and pension expenditures.

NOTE 13 - COMMITMENTS

The Town has entered into, or is planning to enter into, contracts totaling approximately \$13,000,000 for water main projects, roadway projects, school construction projects and the purchase of departmental equipment.

NOTE 14 - LANDFILL POST-CLOSURE CARE

State and federal laws and regulations required the Town to close its old landfill site when it stopped accepting waste and to perform certain maintenance and monitoring functions at the site after closure. The Town had operated a solid waste landfill that ceased operations in 1988 and, accordingly, was subsequently capped and funded via long-term debt. The Town has reflected \$646,817 as the estimated landfill post-closure care liability at June 30, 2008. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

NOTE 15 - CONTINGENCIES

Various legal actions and claims are pending against the Town. Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not always predictable. Although the amount of liability, if any, at June 30, 2008, cannot be ascertained, management believes any resulting liability should not materially affect the financial position of the Town at June 30, 2008.

The Town participates in a number of federal award programs. Although the grant programs have been audited in accordance with the provisions of the Single Audit Act Amendments of 1996 through June 30, 2008, these programs are still subject to financial and compliance audits. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

NOTE 16 - PRIOR PERIOD ADJUSTMENTS

The following changes have been made to beginning fund balances and net assets:

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Water/Sewer Enterprise Fund</u>	<u>Golf Course Enterprise Fund</u>
Fund balances/net assets at June 30, 2007, as previously reported.....	\$ 84,704,838	\$ 27,360,475	\$ 26,394,337	\$ 966,138
To account for capital assets.....	910,468	-	-	-
To reclassify outstanding debt.....	589,099	(589,099)	-	(589,099)
To account for special assessments.....	-	390,904	390,904	-
To record MWPAT subsidy.....	44,865	-	-	-
To record landfill postclosure care liability.....	(680,860)	-	-	-
To adjust outstanding long-term debt.....	301,730	-	-	-
Fund balances/net assets at June 30, 2007, as restated.....	<u>\$ 85,870,140</u>	<u>\$ 27,162,280</u>	<u>\$ 26,785,241</u>	<u>\$ 377,039</u>

NOTE 17 - PRIOR PERIOD RECLASSIFICATION

The beginning fund balances of the stabilization fund and nonmajor governmental funds have been restated from \$0 and \$14,585,280, respectively, to \$3,515,314 and \$11,069,966, respectively, to reflect the reclassification of the stabilization fund from a nonmajor governmental fund to a major fund.

NOTE 18 - IMPLEMENTATION OF GASB PRONOUNCEMENTS

- Statement #43, *Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans*. The implementation of this Statement had no impact on the financial statements.
- Statement #48, *Sales and Pledges of Receivables and Future Revenues and Intra-Entity Transfers of Assets and Future Revenues*. The implementation of this Statement had no impact on the financial statements.
- Statement #50, *Pension Disclosures*. This Statement enhances pension disclosures in the notes to financial statements (see pages 55-56) and required supplementary information (see page 62) by state and local government employers that provide pension benefits.

NOTE 19 - FUTURE IMPLEMENTATION OF GASB PRONOUNCEMENTS

The GASB has issued the following statements:

- Statement #45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, which is required to be implemented during fiscal year 2009. The Town is currently evaluating the effect that this Statement will have on its basic financial statements.
- Statement #49, *Accounting and Financial Reporting for Pollution Remediation Obligations*, which is required to be implemented during fiscal year 2009. The Town is currently evaluating the effect that this Statement will have on its basic financial statements.
- Statement #51, *Accounting and Financial Reporting for Intangible Assets*, which is required to be implemented during fiscal year 2010. The Town is currently evaluating the effect that this Statement will have on its basic financial statements.
- Statement #52, *Land and Other Real Estate Held as Investments by Endowments*, which is required to be implemented during fiscal year 2009. The Town is currently evaluating the effect that this Statement will have on its basic financial statements.
- Statement #53, *Accounting and Financial Reporting for Derivative Investments*, which is required to be implemented during fiscal year 2010. The Town is currently evaluating the effect that this Statement will have on its basic financial statements.

These pronouncements will be implemented on their respective due dates.

Required Supplementary Information

GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL (BUDGETARY BASIS OF ACCOUNTING)

FOR THE FISCAL YEAR ENDED JUNE 30, 2008

	Prior Year Encumbrances and Continuing Appropriations	Original Budget	Supplemental Appropriations and Transfers	Final Budget
REVENUES				
Real estate and personal property taxes.....	\$ -	\$ 65,402,749	\$ 60,703	\$ 65,463,452
Motor vehicle and other excise taxes.....	-	3,900,000	-	3,900,000
Hotel/motel tax.....	-	800,000	-	800,000
Tax liens.....	-	-	-	-
Payments in lieu of taxes.....	-	19,000	-	19,000
Trash disposal.....	-	1,000,000	-	1,000,000
Intergovernmental.....	-	12,191,079	-	12,191,079
Special assessments.....	-	35,000	-	35,000
Penalties and interest on taxes.....	-	225,000	-	225,000
Licenses and permits.....	-	1,570,500	-	1,570,500
Fines and forfeitures.....	-	250,000	-	250,000
Departmental and other.....	-	2,165,000	-	2,165,000
Investment income.....	-	1,434,225	-	1,434,225
TOTAL REVENUES.....	-	88,992,553	60,703	89,053,256
EXPENDITURES				
Current:				
General government.....	892,350	5,929,045	(666,901)	6,154,494
Public safety.....	214,552	11,673,663	124,734	12,012,949
Education.....	623,735	42,091,997	658,319	43,374,051
Public works.....	2,157,002	6,189,512	887,499	9,234,013
Health and human services.....	5,604	1,102,966	95,224	1,203,794
Culture and recreation.....	-	556,736	28,807	585,543
Library.....	-	1,836,439	564	1,837,003
Pension benefits.....	-	5,399,388	-	5,399,388
Employee benefits.....	78,681	12,633,564	16,901	12,729,146
Property and liability insurance.....	50,000	459,400	-	509,400
State and county charges.....	-	1,643,654	-	1,643,654
Debt service:				
Principal.....	-	4,574,101	-	4,574,101
Interest.....	11,200	2,380,597	(45,998)	2,345,799
TOTAL EXPENDITURES.....	4,033,124	96,471,062	1,099,149	101,603,335
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES.....	(4,033,124)	(7,478,509)	(1,038,446)	(12,550,079)
OTHER FINANCING SOURCES (USES)				
Transfers in.....	-	3,138,861	45,000	3,183,861
Transfers out.....	-	(640,000)	-	(640,000)
TOTAL OTHER FINANCING SOURCES (USES).....	-	2,498,861	45,000	2,543,861
NET CHANGE IN FUND BALANCE.....	(4,033,124)	(4,979,648)	(993,446)	(10,006,218)
FUND BALANCE AT BEGINNING OF YEAR.....	16,231,116	16,231,116	16,231,116	16,231,116
FUND BALANCE AT END OF YEAR.....	\$ 12,197,992	\$ 11,251,468	\$ 15,237,670	\$ 6,224,898

See notes to required supplementary information.

Actual	Current Year Encumbrances and Continuing Appropriations	Actual and Encumbrances and Continuing Appropriations	Variance Positive/ (Negative)
\$ 65,622,478	\$ -	\$ 65,622,478	\$ 159,026
4,174,268	-	4,174,268	274,268
867,120	-	867,120	67,120
184,860	-	184,860	184,860
16,679	-	16,679	(2,321)
1,066,549	-	1,066,549	66,549
12,222,909	-	12,222,909	31,830
21,978	-	21,978	(13,022)
201,659	-	201,659	(23,341)
2,365,571	-	2,365,571	795,071
215,692	-	215,692	(34,308)
2,253,211	-	2,253,211	88,211
905,654	-	905,654	(528,571)
<u>90,118,628</u>	<u>-</u>	<u>90,118,628</u>	<u>1,065,372</u>
5,067,032	611,110	5,678,142	476,352
11,556,270	296,457	11,852,727	160,222
41,796,974	612,277	42,409,251	964,800
8,690,852	1,207,087	9,897,939	(663,926)
1,073,193	1,521	1,074,714	129,080
578,752	-	578,752	6,791
1,818,597	4,242	1,822,839	14,164
5,376,574	-	5,376,574	22,814
12,486,833	20,887	12,507,720	221,426
420,705	-	420,705	88,695
1,484,672	-	1,484,672	158,982
4,564,101	-	4,564,101	10,000
2,363,686	-	2,363,686	(17,887)
<u>97,278,241</u>	<u>2,753,581</u>	<u>100,031,822</u>	<u>1,571,513</u>
<u>(7,159,613)</u>	<u>(2,753,581)</u>	<u>(9,913,194)</u>	<u>2,636,885</u>
3,591,066	-	3,591,066	407,205
(640,000)	-	(640,000)	-
<u>2,951,066</u>	<u>-</u>	<u>2,951,066</u>	<u>407,205</u>
(4,208,547)	(2,753,581)	(6,962,128)	3,044,090
<u>16,231,116</u>	<u>16,231,116</u>	<u>16,231,116</u>	<u>-</u>
<u>\$ 12,022,569</u>	<u>\$ 13,477,535</u>	<u>\$ 9,268,988</u>	<u>\$ 3,044,090</u>

PENSION PLAN SCHEDULES

The following schedules provide information related to the System as a whole, for which the Town is one participating employer:

SCHEDULES OF FUNDING PROGRESS

Actuarial Valuation Date	Actuarial Value of Assets (A)	Actuarial Accrued Liability (AAL) Entry Age (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
01/01/08	\$ 90,885,080	\$ 131,268,314	\$ 40,383,234	69.2%	\$ 25,775,476	156.7%
01/01/06	79,234,306	118,903,286	39,668,980	66.6%	24,814,583	159.9%
01/01/04	70,246,877	109,024,236	38,777,359	64.4%	22,170,379	174.9%
01/01/02	68,985,592	100,572,515	31,586,923	68.6%	22,056,144	143.2%
01/01/00	64,669,153	89,688,360	25,019,207	72.1%	18,611,143	134.4%
01/01/99	63,402,638	86,939,398	23,536,760	72.9%	17,641,644	133.4%

SCHEDULE OF EMPLOYER CONTRIBUTIONS

Year Ended December 31	Annually Required Contributions (ARC)	Percentage of ARC Contributed (%)
2002	\$ 4,177,033	100
2003	4,288,248	100
2004	4,481,219	100
2005	4,841,775	100
2006	5,059,655	100
2007	5,541,638	100

The following schedule provides information related to the Town's portion of the System's ARC:

TOWN SHARE OF SYSTEM ARC

Fiscal Year Ended	ARC	Percentage of ARC Contributed (%)	Town ARC as a Percentage of System ARC (%)
2003	\$ 4,128,162	100	98.8%
2004	4,230,821	100	98.7%
2005	4,421,412	100	98.7%
2006	4,769,061	100	98.5%
2007	4,983,669	100	98.5%
2008	5,460,965	100	98.5%

NOTE A - BUDGETARY - GAAP RECONCILIATION

For budgetary financial reporting purposes, the Uniform Massachusetts Accounting System basis of accounting (established by the Commonwealth) is followed, which differs from the GAAP basis of accounting. A reconciliation of budgetary-basis to GAAP-basis results for the general fund for the fiscal year ended June 30, 2008, is presented below:

	<u>Revenues</u>	<u>Expenditures</u>
Budgetary basis as reported on the schedule of revenues, expenditures and changes in fund balance - budget and actual.....	\$ 90,118,628	\$ 100,031,822
<u>Adjustments</u>		
Net change in recording 60-day receipts.....	(342,510)	-
Net change in recording tax refunds payable.....	(1,523,779)	-
To record MWPAT debt service subsidy.....	21,571	21,571
Net change in recording receivables.....	44,250	-
To record activity for MTRS on-behalf payments.....	8,316,323	8,316,323
Net change in recording short-term interest accrual.....	-	(7,468)
To record encumbrances and continuing appropriations.....	-	(2,753,581)
GAAP basis as reported on the statement of revenues, expenditures and changes in fund balances.....	<u>\$ 96,634,483</u>	<u>\$ 105,608,667</u>