



Memorandum

To: Board of Selectmen
Finance Committee

From: Martha White, Town Administrator

Date: Friday, August 30, 2013

Updated: Thursday, September 5, 2013

Re: Update to the Capital Plan

Please Note: One item was left off the original submission as of last Friday, August 30, 2013. \$14,750 is also being requested under Article 18 – Capital Equipment for the Natick Fire Department for the purpose of properly outfitting the NFD's Dive Team. This request has been added and all totals amended in the enclosed packet. We are sorry for the inconvenience.

As per the requirements of Section 5-7 of the Charter of the Town of Natick and Article 20, Section 2 of the By-Laws of the Town of Natick, we are pleased to present this update to the FY 2014-2018 Capital Improvement Program as well as the proposed FY 2014 Capital Budget.

INTRODUCTION

Everything the Town does, from providing services to its residents and citizens, to properly equipping employees to effectively perform their jobs, require the existence of certain basic physical assets. These assets include streets, water mains, parks, buildings, large equipment and technology. They must be purchased, maintained and replaced on a timely basis or their usefulness and cost-effectiveness in providing public services will diminish. The Town's five-year Capital Improvement Program and annual Capital Budget are developed to ensure adequate capital investment in the Town's assets and to facilitate proper financial planning for these investments.

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

A five-year capital improvement program is an important part of any organization's overall budgeting process. Multi-year planning allows proper staging and sequencing of capital projects to even out spikes and make funding needs more predictable. Capital investment requirements can be uneven, sometimes involving unique large projects such as a new fire engine or a new school building. Other

capital investment needs are recurring. We will continue to refine the five-year planning process to identify – and hopefully fund - an appropriate annual level of capital investment.

Natick has recently invested a lot of money in our capital needs. The new Natick High School and the new Community-Senior Center have both come in on-time and either within budget (in the case of the Community-Senior Center) or under budget (in the case of the New Natick High School). We have also created the financial mechanisms – though the creation of a Capital Stabilization Fund and the funding of it annually with the Town’s Local Option Meals and Hotel/Motel taxes – to ensure the Town’s continued ability to adequately fund its capital needs.

To monitor this on an ongoing basis, for the last several years we have developed and utilized recommended targets for capital spending as part of our overall financial policies. For within-levy spending (exclusive of any debt excluded projects), that target recommends that 6% of General Fund Revenues be used to fund each year’s “cash capital” plus debt budget. As shown below, we have done well over the last five years in meeting this 6% target, although FY 2013 fell a little short.

Recommended Capital Spending - Financial Management Principles	Within-levy Dollars ONLY				
The numbers shown below reflect ONLY General Fund Revenues & Expenditures.					
	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>	<u>FY 2013</u>
Total Revenues	\$102,021,869	\$ 103,904,157	\$ 107,472,425	\$ 116,594,383	\$ 122,741,389
<i>less debt exclusion taxes</i>	\$ 937,705	\$ 918,361	\$ 921,017	\$ 5,057,862	\$ 4,768,302
Net Revenues	\$101,084,164	\$ 102,985,796	\$ 106,551,408	\$ 111,536,521	\$ 117,973,087
Target:	6%	6%	6%	6%	6%
6% (minimum) Target =	\$ 6,065,050	\$ 6,179,148	\$ 6,393,084	\$ 6,692,191	\$ 7,078,385
Actual Capital Spending					
Cash	\$ 293,900	\$ 300,940	\$ 543,120	\$ 1,401,900	\$ 1,282,777
Debt Service	\$ 5,977,493	\$ 6,240,397	\$ 6,096,302	\$ 5,892,283	\$ 5,440,219
Total Capital Spending	\$ 6,271,393	\$ 6,541,337	\$ 6,639,422	\$ 7,294,183	\$ 6,722,996
Total Cap. Spending As %	6.15%	6.30%	6.18%	6.26%	5.48%

Notes:

All columns reflect actual Town Meeting Appropriations and borrowing authorizations; some projects were subsequently deferred.

The good news is, that through the community’s willingness to support the debt related projects and sound financial management by policymakers and officials, the Town has found itself in recent years able to meet its capital needs on a recurring basis; this was not always the case in years past. Town of Natick’s Financial Indicator #9 – Capital Asset and Renewal – states that the warning sign for the community is when a three or more year decline in capital spending occurs. As the above charts show, although capital funds were restricted during the previous years of the recession, at no time did overall capital spending decline for three years in a row.

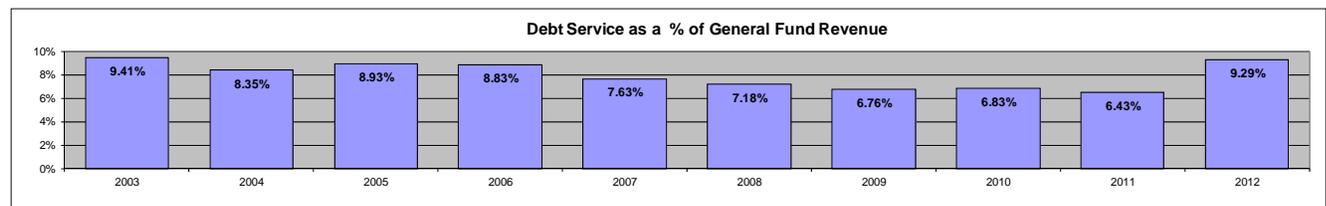
FINANCING METHODS

Traditionally, there are four potential methods for financing the Town’s capital investments:

- **Available Funds (Free Cash)** – The town regularly appropriates monies from the general fund and the enterprise funds to finance short-term, small capital investment projects. Examples of available funds are free cash and enterprise fund retained earnings. No Free Cash is proposed to be spent for capital items at the 2013 Fall Annual Town Meeting. \$96,000 of Water/Sewer Enterprise Retained Earnings is planned to be spent, however, and \$10,000 of Sassamon Trace Enterprise Retained Earnings was already spent at the 2013 Spring Annual Town Meeting.
- **General Stabilization Fund** – Appropriations out of the stabilization fund can be used for any purpose, but do require a higher (2/3) quantum vote of Town Meeting to be used as a funding source. Although used as a capital reserve in the past, the Town has not used General Stabilization Funds in support of capital needs since the creation of the Capital Stabilization Fund (discussed below). It is the Administration’s recommendation that the General Stabilization Fund serve as a reserve only for true emergencies and extraordinary needs.
- **Capital Stabilization Fund** – Established at the 2010 Fall Annual Town Meeting, appropriations out of this stabilization fund can be used to fund capital equipment and improvements as well as debt-service payment related to capital purchases. Funding for the capital stabilization fund comes primarily from the Town’s share of recently approved local option taxes. The 2012 Fall Annual Town Meeting appropriated \$3,271,551 into this fund to provide the community with a substantial reserve from which to spend on future capital projects. This will continue to be a major source of capital financing moving forward. Additional funds, including the FY 2013 Local Option Sales Tax collections (totaling \$1,334,153) are planned to be added to the fund under Article 16 of the 2013 Fall Annual Town Meeting as per the Town’s Financial Management Principles.
- **Debt Service** – The Town has traditionally financed large capital projects or purchases through borrowing. The resulting debt obligations are appropriated under the General Fund Tax Levy (either within the levy limit or from a voter approved debt exclusion) or from Enterprise Funds.

Over the last 10 years, the Town’s General Fund Debt service has ranged significantly as a percentage of general fund revenue. As found in Indicator 10 of the Town’s Financial Indicators, the chart below shows the wide range of debt service as a percentage of General Fund Revenue, from a high of 9.41% in 2003 to a low of 6.43% in FY 2011.

Indicator 10



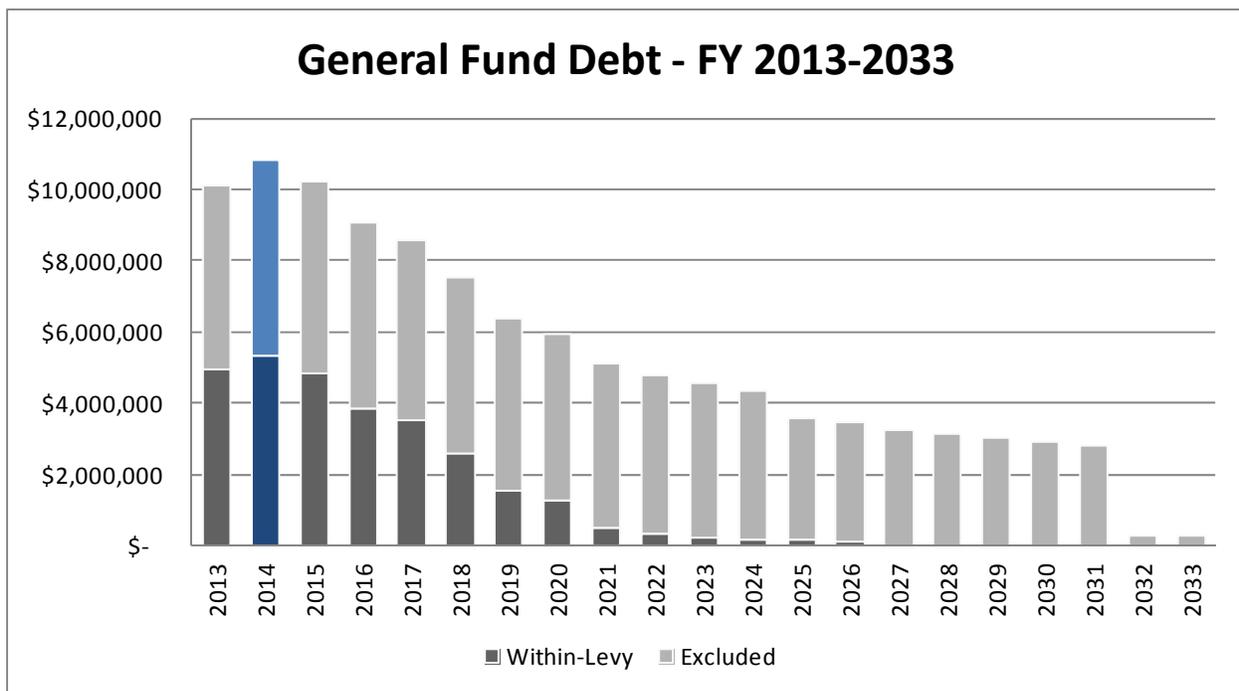
As shown above, the amount of general fund resources spent on capital-related items spiked in FY 2012 due to the addition of sizeable amounts of debt service related to the new Natick High School and Community Senior Center

It is important to monitor how much debt the community has at any one point in time and determine what impact the amount of debt service has on the operating budget and the taxpayers. Credit rating agencies monitor the amount of debt a community has just like they monitor individual credit. A variety

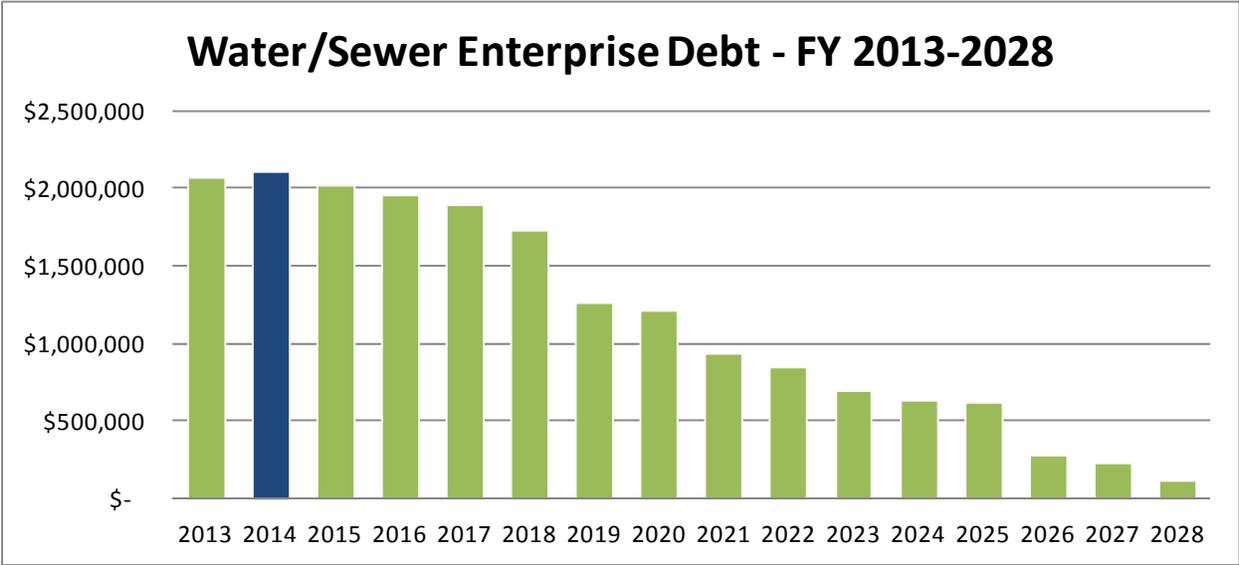
of factors, including the level of debt service/annual revenues and level of debt service/capita and per household are evaluated by credit rating agencies. We are proud that the Town of Natick holds a AAA/Stable bond rating from Standard & Poor's – the best possible credit rating,

Not only has Natick's debt service per capita remained well within recommended levels at between 8%-10.5% (debt service of 20% of operating revenues is considered a problem and 10% is considered acceptable) but has been decreasing since FY 2006. Future issuance of debt should be timed so as to minimize fluctuations and their resulting impact upon the operating budget. This can be achieved by timing new issuances with retirement of current debt service and following the Town Administrator's Recommended Financial Policies on issuing large debt projects (over \$1,000,000) outside of the tax levy.

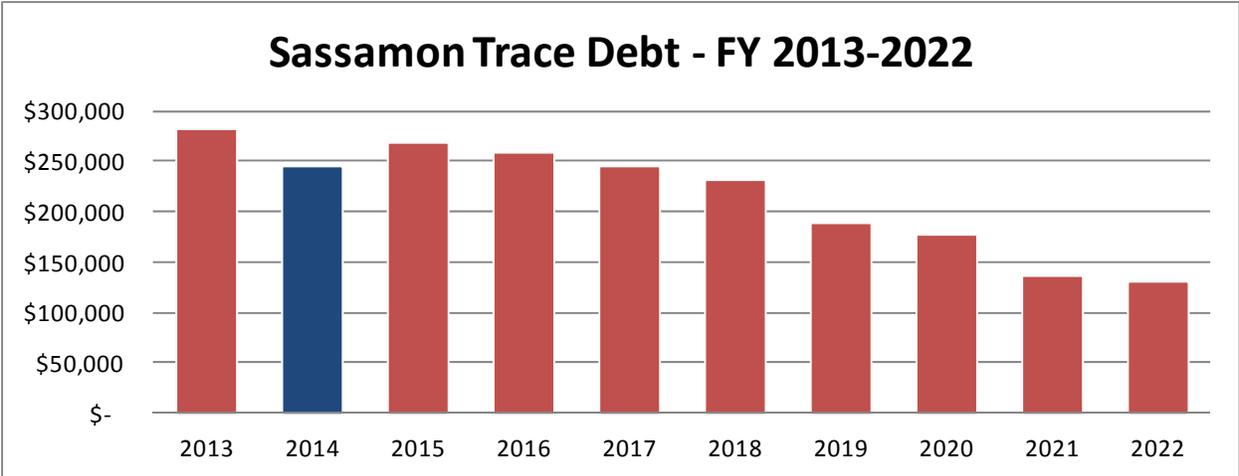
The charts below show the Town's projected debt spending for the next ten to twenty years by fund. General Fund Debt steadily decreases every year going forward. This, of course, will change as new projects are funded through the use of debt. Analysis of this chart allows the Administration to selectively time when and how much new debt to issue annually in support of capital renewal and replacement so as to not increase the debt burden on the overall budget.



Water/Sewer Enterprise debt also declines annually from FY 2013-2028, though the rate of decline is different than the General Fund.



Finally, the Debt Service for Sassamon Trace steadily declines as interest payments decline until FY 2020, until it is paid off entirely in FY 2022. The debt will be paid down quicker than previously anticipated thanks to refinancing of the bonds in June 2013.



- Other Sources** – The Town uses dedicated state aid, mitigation funds, receipts reserved, grant funding and even re-appropriation of unspent capital funds to finance capital investment when these funds are available. For FY 2014, \$200,000 of Receipts Reserved (from Chrysler Road 40B) and \$225,000 of reappropriated funds are planned to be appropriated at the upcoming 2013 Fall Annual Town Meeting.

FY 2014-2018 CAPITAL IMPROVEMENT PROGRAM & PHILOSOPHY: (a.k.a. what gets funded and why)

The Town’s commitment to adequately funding capital investment over the last several years has helped to reduce the overall Capital Improvement Plan totals, modernize buildings, systems and the vehicle and equipment fleet and aid in lowering maintenance costs. However, a healthy amount of capital needs are always present in any community, and Natick is no different. ***The FY 2014-2018 Capital Improvement Plan has a total of \$79,343,500 worth of equipment and improvements on it.*** The total requested for FY 2014 is \$13,033,900. This is broken out as follows:

\$9,860,900 of General Fund related projects (*\$4,031,590 already funded*)

\$3,163,000 of Water & Sewer related projects (*\$2,492,000 already funded*)

\$10,000 of Sassamon Trace Golf Course related projects (*\$10,000 already funded*)

The detailed FY 2014 Capital Improvement Budget (inclusive of actual expenditures from the 2013 Spring Annual Town Meeting and planned expenditures at the Fall Annual Town Meeting), FY 2014-2018 Capital Improvement Plan Summary, as well as detailed descriptions of capital articles to be presented under Articles 18 and 19 are found as attachments to this memorandum.

All capital projects have been and will continue to be evaluated according to the following criteria, listed in their order of priority.

- a. Imminent threat to the health and safety of citizens or property
- b. Timely improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment
- c. Requirements of state or federal law or regulation
- d. Improvement of infrastructure
- e. Improvement of productivity/efficiency

In the not-too-distant past, Natick had to defer a vast number of capital needs; this issue has been a recurring cautionary theme in recent budget messages – that our failure to adequately fund our capital needs, while a reasonable short-term response to fiscal challenges, is not a sustainable pattern. However, the administration’s commitment – and achievements – in working toward adequately funding these needs appears to have been successful as we may well be able to fund all requests for capital projects within the 2014 fiscal year. This would be the third consecutive year of being able to achieve this.

Closing

Recent efforts to strengthen annual capital spending and dedicate more resources annually towards capital projects have positioned the Town well for the future. We hope that the efforts to create and maintain a Capital Stabilization Fund, along with the maintenance of debt service levels constant throughout the ensuing years will provide the funding needed to protect all of Natick’s assets. These dollars combined with further refinements to capital planning and building maintenance will provide an excellent and sustainable framework for public infrastructure for years to come.

Attachments

FY 2014 Capital Improvement Budget

FY 2014 Capital Improvement Plan

2013 Fall Annual Town Meeting - Article 18 - Capital Equipment – Descriptions

2013 Fall Annual Town Meeting – Article 19 – Capital Improvements – Descriptions

FY 2014-2018 Capital Improvement Plan



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014-2018 Capital Improvement Plan

Funded at 2013 SATM -

Department/Division	Description	2014	2015	2016	2017	2018	Total
General Fund							
Natick Public Schools		2014	2015	2016	2017	2018	Total
NATICK PUBLIC SCHOOLS	BEN-HEM ENLARGE KINDERGARTEN PLAYGROUND	175000	0	0	0	0	175000
NATICK PUBLIC SCHOOLS	MEMORIAL - PLAYGROUND	100000	0	0	0	0	100000
NATICK PUBLIC SCHOOLS	MEMORIAL - IN-BUILDING PUBLIC SAFETY RADIO SYSTEM	40000	0	0	0	0	40000
NATICK PUBLIC SCHOOLS	REPLACE NSD-86 (DELIVERY VAN)	26000	0	0	0	0	26000
NATICK PUBLIC SCHOOLS	FEASIBILITY STUDY FOR MEMORIAL FIELD IMPROVEMENTS	0	50000	0	0	0	50000
NATICK PUBLIC SCHOOLS	REPLACE NSD-84 (PICK-UP TRUCK)	0	42000	0	0	0	42000
NATICK PUBLIC SCHOOLS	REPLACE NSD-80 (DELIVERY TRUCK)	0	0	0	41000	0	41000
Total Natick Public Schools		341000	92000	0	41000	0	474000
Morse Institute Library		2014	2015	2016	2017	2018	Total
MORSE INSTITUTE LIBRARY	STACK LIGHTING FOR CHILDREN'S ROOM MAIN SHELVES	0	16000	0	0	0	16000
MORSE INSTITUTE LIBRARY	PICTURE BOOK SHELF LIGHTING	0	10000	0	0	0	10000
MORSE INSTITUTE LIBRARY	R.F.I.D. PROJECT /SECURITY SYSTEM	0	0	52000	0	0	52000
MORSE INSTITUTE LIBRARY	RFID TAGGING OF LIBRARY'S BOOKS & MATERIALS	0	0	20000	0	0	20000
MORSE INSTITUTE LIBRARY	AUTOMATED MATERIALS HANDLER	0	0	0	138000	0	138000
Total Morse Institute Library		0	26000	72000	138000	0	236000
Police Department		2014	2015	2016	2017	2018	Total
POLICE DEPARTMENT	RECONFIGURE DISPATCH CENTER	230000	0	0	0	0	230000
POLICE DEPARTMENT	CRUISER REPLACEMENT (\$75,560 funded @ SATM)	151120	193900	198900	203900	208900	956720
POLICE DEPARTMENT	VIDEO LAB UPGRADE	14000	0	0	0	0	14000
POLICE DEPARTMENT	CRUISER LAPTOP REPLACEMENT	10000	0	0	0	0	10000
POLICE DEPARTMENT	DICTIONARY SYSTEM REPLACEMENT	0	30000	0	0	0	30000
Total Police Department		405120	223900	198900	203900	208900	1240720
Fire Department		2014	2015	2016	2017	2018	Total
FIRE DEPARTMENT	REPLACE ENGINE 5 (1995)	520000	0	0	0	0	520000
FIRE DEPARTMENT	TURN OUT GEAR/F.F. PROTECT. CLOTH. (\$60k funded @ SATM)	120000	60000	0	0	0	180000
FIRE DEPARTMENT	CARDIAC DEFIBRILLATORS AND AUTO PULSE/AUTOMATED CPR BOARDS	96000	0	0	0	0	96000
FIRE DEPARTMENT	DIVE TEAM EQUIPMENT	14750	0	0	0	0	14750
FIRE DEPARTMENT	FIRE STATION 4/ WEST NATICK , REPLACEMENT ⁵	0	7000000	0	0	0	7000000
FIRE DEPARTMENT	CONSTRUCTION OF TRAINING FACILITY	0	750000	0	0	0	750000



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014-2018 Capital Improvement Plan

Funded at 2013 SATM -

Department/Division	Description	2014	2015	2016	2017	2018	Total
FIRE DEPARTMENT	REPLACE AMBULANCE	0	205000	0	0	0	205000
FIRE DEPARTMENT	INCIDENT SUPPORT VEHICLE/BOX TRUCK	0	90000	0	0	0	90000
FIRE DEPARTMENT	MOBILE DATA TERMINALS/ COMPUTERS ON APPARATUS	0	70000	0	0	0	70000
FIRE DEPARTMENT	REPLACE FIRE PICKUP 3/PLOW	0	70000	0	0	0	70000
FIRE DEPARTMENT	REPLACE NFD CAR-1	0	28500	0	0	0	28500
FIRE DEPARTMENT	PURCHASE ADDITIONAL AUTOMATED STRETCHER	0	14000	0	0	0	14000
FIRE DEPARTMENT	REPLACE LADDER / PLATFORM	0	0	1200000	0	0	1200000
FIRE DEPARTMENT	REPLACE 2001 FIRE PUMPER	0	0	500000	0	0	500000
FIRE DEPARTMENT	REPLACE AMBULANCE	0	0	0	210000	0	210000
Total Fire Department		750750	8287500	1700000	210000	0	10948250

DPW Engineering		2014	2015	2016	2017	2018	Total
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	1750000	0	0	0	0	1750000
PUBLIC WORKS ENGINEERING	CH90 ROAD IMPROVEMENTS ¹	1008000	1008000	1008000	1008000	1008000	5040000
PUBLIC WORKS ENGINEERING	WILLOW ST. DRAINAGE IMPROVEMENTS	350000	0	500000	0	0	850000
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL)	300000	0	1500000	1500000	1500000	4800000
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS COTTAGE STREET	0	1750000	0	0	0	1750000
PUBLIC WORKS ENGINEERING	ENGINEERING & REPAIRS TO THE CHARLES RIVER DAM	0	580000	875000	0	0	1455000
PUBLIC WORKS ENGINEERING	REHAB. - CHARLES RIVER BRIDGE	0	500000	0	0	0	500000
PUBLIC WORKS ENGINEERING	MIDDLE ST. DRAINAGE IMPROVEMENTS	0	250000	1000000	0	0	1250000
PUBLIC WORKS ENGINEERING	FEASIBILITY STUDY - STORMWATER UTILITY	0	50000	0	0	0	50000
PUBLIC WORKS ENGINEERING	REHAB. - JENNINGS POND DAM	0	0	0	125000	0	125000
Total DPW Engineering		3408000	4138000	4883000	2633000	2508000	17570000

DPW Equipment Maintenance		2014	2015	2016	2017	2018	Total
PUBLIC WORKS EQUIPMENT MAINT	FUEL MANAGEMENT SYSTEM	80000	0	0	0	0	80000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-4 (TRUCK)	52000	0	0	0	0	52000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE UTILITY TRAILERS	10000	0	0	0	0	10000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-2 (TRUCK)	0	75000	0	0	0	75000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-1 (VEHICLE)	0	28000	0	0	0	28000
PUBLIC WORKS EQUIPMENT MAINT	FORK LIFT	0	20000	0	0	0	20000
PUBLIC WORKS EQUIPMENT MAINT	REPLACE PORTABLE LIFTS	0	0	0	50000	0	50000
Total DPW Equipment Maintenance		142000	123000	0	50000	0	315000

DPW Highway		2014	2015	2016	2017	2018	Total
PUBLIC WORKS HIGHWAY	RECYCLING TOTERS	570000	0	0	0	0	570000



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014-2018 Capital Improvement Plan

Funded at 2013 ATM -

Department/Division	Description	2014	2015	2016	2017	2018	Total
PUBLIC WORKS HIGHWAY	RETAINING WALL - POND & CEMETARY	455000	0	0	0	0	455000
PUBLIC WORKS HIGHWAY	REPLACE S-35 (TRASH PACKER)	275000	0	0	0	0	275000
PUBLIC WORKS HIGHWAY	REPLACE H-51 (HOOKLIFT/CHASSIS)	230000	0	0	0	0	230000
PUBLIC WORKS HIGHWAY	REPLACE H-48 (DUMP TRUCK/SANDER/PLOW)	190000	0	0	0	0	190000
PUBLIC WORKS HIGHWAY	REPLACE H-62 (STREET SWEEPER)	185000	0	0	0	0	185000
PUBLIC WORKS HIGHWAY	REPLACE H-41 (DUMP TRUCK W/PLOW)	65000	0	0	0	0	65000
PUBLIC WORKS HIGHWAY	RECYCLING DUMPSTERS	32000	0	0	0	0	32000
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000	10000	10000	10000	10000	50000
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000	12500	12500	12500	12500	60000
PUBLIC WORKS HIGHWAY	REPLACE S-37 (CHASSIS AND HOOKLIFT)	0	230000	0	0	0	230000
PUBLIC WORKS HIGHWAY	IMPLEMENTATION OF GRAVEL PIT MASTER PLAN	0	100000	0	0	0	100000
PUBLIC WORKS HIGHWAY	REPLACE S-38 (SMALL MULTI-BODY TRUCK)	0	70000	0	0	0	70000
PUBLIC WORKS HIGHWAY	REPLACE H-68 (1 TON ASPHALT ROLLER)	0	12000	0	0	0	12000
PUBLIC WORKS HIGHWAY	REPLACE H-57 (FRONT END LOADER/PLOW)	0	0	175000	0	0	175000
PUBLIC WORKS HIGHWAY	REPLACE H-61 (SIDEWALK MACHINE)	0	0	142000	0	0	142000
PUBLIC WORKS HIGHWAY	REPLACE S-31 (TRASH PACKER)	0	0	0	280000	0	280000
PUBLIC WORKS HIGHWAY	REPLACE H-63 (STREET SWEEPER)	0	0	0	190000	0	190000
PUBLIC WORKS HIGHWAY	REPLACE H-58 (FRONT END LOADER)	0	0	0	185000	0	185000
PUBLIC WORKS HIGHWAY	REPLACE H-50 (DUMP TRUCK)	0	0	0	135000	0	135000
PUBLIC WORKS HIGHWAY	REPLACE S-32 (TRASH PACKER)	0	0	0	0	290000	290000
PUBLIC WORKS HIGHWAY	REPLACE H-73 (2 TON ASPHALT ROLLER)	0	0	0	0	18000	18000
Total DPW Highway		2022000	434500	339500	812500	330500	3939000

DPW Land, Facilities & Natural Resources		2014	2015	2016	2017	2018	Total
PUBLIC WORKS LND FAC/NAT RES	FIELD RENOVATIONS	65000	66000	75000	146000	0	352000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-12 (STUMP GRINDER)	35000	0	0	0	0	35000
PUBLIC WORKS LND FAC/NAT RES	SYNTHETIC MAINTENANCE EQUIPMENT	13000	0	0	0	0	13000
PUBLIC WORKS LND FAC/NAT RES	ATHLETIC FIELD MOWER	0	80000	0	0	0	80000
PUBLIC WORKS LND FAC/NAT RES	TREE REPLACEMENT	0	30000	30000	30000	30000	120000
PUBLIC WORKS LND FAC/NAT RES	REPLACE FIELD UTILITY TRACTOR	0	20000	0	0	0	20000
PUBLIC WORKS LND FAC/NAT RES	SEEDING EQUIPMENT	0	14000	0	0	0	14000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-9 (BUCKET TRUCK)	0	0	200000	0	0	200000
PUBLIC WORKS LND FAC/NAT RES	REPLACE 1999 WOOD CHIPPER	0	0	90000	0	0	90000
PUBLIC WORKS LND FAC/NAT RES	REPLACE FIELD UTILITY TRACTOR	0	0	20000	0	0	20000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-20 MOWER	0	0	0	12500	0	12500



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014-2018 Capital Improvement Plan

Funded at 2013 SATM -

Department/Division	Description	2014	2015	2016	2017	2018	Total
PUBLIC WORKS LND FAC/NAT RES	ADDITIONAL EQUIPMENT ATTACHMENTS	0	0	0	0	16000	16000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-11 (LAWN MOWER)	0	0	0	0	15000	15000
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-17 (LAWN MOWER)	0	0	0	0	15000	15000
Total DPW L, F & NR		113000	210000	415000	188500	76000	1002500

Community Services		2014	2015	2016	2017	2018	Total
PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS ⁵	1400000	0	0	0	0	1400000
PARKS & RECREATION	FIELD FENCE WORK - MURPHY & COOLIDGE	140750	0	0	0	0	140750
PARKS & RECREATION	MEMORIAL SCHOOL LIGHTING	125000	0	0	0	0	125000
PARKS & RECREATION	J. J. LANE PARK	110000	0	0	0	0	110000
PARKS & RECREATION	REPLACE REC BUS #1	60000	0	0	0	0	60000
PARKS & RECREATION	HISTORIC RESTORATION	15000	15000	15000	0	0	45000
PARKS & RECREATION	DUG POND PIER ³	5000	5000	5000	5000	5000	25000
PARKS & RECREATION	SOUTH NATICK PARK SYSTEM	0	1000000	0	0	0	1000000
PARKS & RECREATION	EAST TENNIS/BASKETBALL COURTS	0	100000	0	0	0	100000
PARKS & RECREATION	JOHNSON SCH CT/BASKETBALL & HOCKEY RINK	0	75000	0	0	0	75000
PARKS & RECREATION	MEMORIAL BEACH WATER PLAY UNIT	0	75000	0	0	0	75000
COUNCIL ON AGING	BUS ²	0	65000	0	0	0	65000
PARKS & RECREATION	COLE CENTER PLAYGROUND	0	50000	0	0	0	50000
PARKS & RECREATION	NAVY YARD DESIGN SERVICES	0	35000	0	0	0	35000
PARKS & RECREATION	TOWN GAZEBO ROOF	0	20000	0	0	0	20000
PARKS & RECREATION	TENNIS/BASKETBALL COURT RENOVATIONS	0	15000	0	0	0	15000
PARKS & RECREATION	BASKETBALL COURT RENOVATIONS	0	0	100000	0	0	100000
PARKS & RECREATION	BACKSTOP/FENCE RENOVATION WORK	0	0	25000	25000	0	50000
PARKS & RECREATION	PEGAN COVE PARK	0	0	0	30000	0	30000
Total Community Services		1855750	1455000	145000	60000	5000	3520750

Town Administrator/Selectmen/Moderator		2014	2015	2016	2017	2018	Total
TOWN ADMIN./MODERATOR	ELECTRONIC VOTING DEVICES FOR TOWN MEETING	0	50000	0	0	0	50000
Total Town Administrator/Selectmen/Moderator		0	50000	0	0	0	50000

Information Technology		2014	2015	2016	2017	2018	Total
INFORMATION TECHNOLOGY	DOCUMENT ARCHIVING	0	250000	250000	250000	0	750000
Total Information Technology		0	250000	250000	250000	0	750000



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014-2018 Capital Improvement Plan

Funded at 2013 SATM -

Department/Division	Description	2014	2015	2016	2017	2018	Total
Town Clerk		2014	2015	2016	2017	2018	Total
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000	100000	100000	100000	100000	500000
TOWN CLERK	TOWN VAULT STORAGE	30000	0	0	0	0	30000
TOWN CLERK	VOTING BOOTHS	0	40000	0	0	0	40000
Total Town Clerk		130000	140000	100000	100000	100000	570000

Community Development		2014	2015	2016	2017	2018	Total
COMMUNITY DEVELOPMENT	KANSAS STREET RECONSTRUCTION ⁴	2500000	0	0	0	0	2500000
COMMUNITY DEVELOPMENT	N. MAIN & BACON INT. IMP. - (MATHWORKS MITIGATION) ⁵	620000	0	0	0	0	620000
COMMUNITY DEVELOPMENT	SPEEN STREET AND RELATED FEDEX TRAFFIC MITIGATION ⁵	590000	0	0	0	0	590000
COMMUNITY DEVELOPMENT	WETHERSFIELD NEIGHBORHOOD TRAFFIC IMPROVEMENTS ⁵	208000	0	0	0	0	208000
COMMUNITY DEVELOPMENT	SPEEN STREET TRAFFIC IMPROVEMENTS ⁵	200000	0	0	0	0	200000
COMMUNITY DEVELOPMENT	PARK, BACON & WALNUT ST NEIGHBOR. TRAFFIC IMP. ⁵	172000	0	0	0	0	172000
COMMUNITY DEVELOPMENT	COCHITUATE AQUADUCT IMPROVEMENTS ⁶	50000	0	0	0	0	50000
PUBLIC WORKS ENGINEERING	MAIN STREET IMPROVEMENTS	50000	75000	0	1250000	0	1375000
COMMUNITY DEVELOPMENT	ROUTE 27 IMPROVEMENTS - CONSTRUCTION ⁴⁵	0	11000000	0	0	0	11000000
COMMUNITY DEVELOPMENT	DOWNTOWN PARKING GARAGE	0	7000000	0	0	0	7000000
Total Community Development		4390000	18075000	0	1250000	0	23715000

Facilities Management		2014	2015	2016	2017	2018	Total
NATICK PUBLIC SCHOOLS	MEMORIAL SCHOOL BOILER REPLACEMENT	400000	0	0	0	0	400000
NATICK PUBLIC SCHOOLS	JOHNSON - REPLACE WINDOWS	300000	0	0	0	0	300000
MUNICIPAL GOVERNMENT	REPLACE ROOF TOP UNITS AT THE POLICE STATION	180000	0	0	0	0	180000
MUNICIPAL GOVERNMENT	COLE - REPLACE BOILER & DDC TEMPERATURE CONTROLS	175000	0	0	0	0	175000
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE DDC TEMPERATURE CONTROLS	150000	0	0	0	0	150000
NATICK PUBLIC SCHOOLS	WILSON - REPLACE A/C COMPRESSORS	100000	0	0	0	0	100000
MUNICIPAL GOVERNMENT	REPLACE ROOF TOP UNITS AT THE MAIN FIRE STATION	75000	0	0	0	0	75000
MUNICIPAL GOVERNMENT	REPLACE FIVE OVERHEAD DOORS TO FIRE STATION 1	75000	0	0	0	0	75000
NATICK PUBLIC SCHOOLS	BROWN SCHOOL INTERCOM SYSTEM	50000	0	0	0	0	50000
NATICK PUBLIC SCHOOLS	LILJA - CARPET REPLACEMENT	45000	0	0	0	0	45000
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE ROOFTOP EXHAUST FANS	45000	0	0	0	0	45000
NATICK PUBLIC SCHOOLS	BROWN - FLOORING REPLACEMENT	30000	90000	0	0	0	120000
NATICK PUBLIC SCHOOLS	POWER FLAME BURNER FOR BENNETH HEMENWAY SCHOOL	19280	0	0	0	0	19280
NATICK PUBLIC SCHOOLS	SCHOOL FREEZERS AND COOLERS MONITORING	12000	0	0	0	0	12000
NATICK PUBLIC SCHOOLS	LILJA- ROOF REPLACEMENT	0	550000	0	0	0	550000
NATICK PUBLIC SCHOOLS	BROWN- ROOF REPLACEMENT	0	550000	0	0	0	550000



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014-2018 Capital Improvement Plan

Funded at 2013 SATM -

Department/Division	Description	2014	2015	2016	2017	2018	Total
NATICK PUBLIC SCHOOLS	MEMORIAL-REPLACE EXTERIOR WINDOWS	0	500000	0	0	0	500000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE LARGE HVAC UNITS	0	300000	300000	0	0	600000
NATICK PUBLIC SCHOOLS	KENNEDY- REPLACE VAT FLOOR TILE	0	300000	300000	0	0	600000
MUNICIPAL GOVERNMENT	RENOVATION OF FINANCE OFFICES	0	250000	0	0	0	250000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE CLASSROOM UNIVENTS + DDC	0	200000	0	0	0	200000
MUNICIPAL GOVERNMENT	ROOF (90 OAK STREET)	0	135000	0	0	0	135000
NATICK PUBLIC SCHOOLS	KENNEDY- REPLACE EXTERIOR DOORS	0	120000	0	0	0	120000
NATICK PUBLIC SCHOOLS	JOHNSON-REMOVE VAT	0	120000	0	0	0	120000
MUNICIPAL GOVERNMENT	AIR HANDLER UNITS (COLE)	0	100000	0	0	0	100000
NATICK PUBLIC SCHOOLS	JOHNSON-REFURBISH HALL CEILINGS	0	100000	0	0	0	100000
MUNICIPAL GOVERNMENT	TOWN HALL HVAC	0	80000	80000	0	0	160000
NATICK PUBLIC SCHOOLS	WILSON - PARKING LOT EXPANSION	0	50000	0	0	0	50000
MUNICIPAL GOVERNMENT	REPLACE B-2 (VAN)	0	35000	0	0	0	35000
MUNICIPAL GOVERNMENT	DPW MAINT GARAGE HEATER REPLACEMENT	0	30000	0	0	0	30000
MUNICIPAL GOVERNMENT	EXTERIOR PAINTING (90 OAK ST)	0	30000	0	0	0	30000
MUNICIPAL GOVERNMENT	CARPET REPLACEMENT - TOWN HALL	0	15000	15000	15000	0	45000
NATICK PUBLIC SCHOOLS	KENNEDY-REPLACE EXTERIOR WINDOWS	0	0	650000	0	0	650000
NATICK PUBLIC SCHOOLS	BROWN- REPLACE UNIT VENTILATORS IN CLASSROOMS	0	0	170000	0	0	170000
NATICK PUBLIC SCHOOLS	MEMORIAL- REPAVE PARKING AREAS	0	0	150000	0	0	150000
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE LIBRARY AND OFFICE CARPETS	0	0	25000	25000	0	50000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE DOMESTIC WATER HEATERS	0	0	10000	0	0	10000
NATICK PUBLIC SCHOOLS	KENNEDY-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	800000	0	800000
NATICK PUBLIC SCHOOLS	MEMORIAL-INSTALL FIRE SPRINKLER SYSTEM	0	0	0	500000	0	500000
NATICK PUBLIC SCHOOLS	WILSON-REPLACE AUDITORIUM A/C COMPRESSORS	0	0	0	50000	0	50000
Total Facilities Management		1656280	3555000	1700000	1390000	0	8301280
Total General Fund		15213900	37059900	9803400	7326900	3228400	72632500
less grants, subsidies, mitigation funds, etc...		-6203000	-12078000	-1013000	-1013000	-1013000	-20470000
Net General Fund		9010900	24981900	8790400	6313900	2215400	52162500

Notes

¹ Funded through M.G.L. Ch. 90 State Aid for Roadway Construction & Maintenance

² Funded only if grants are available

³ Funded through B.A.A./Marathon funds

⁴ Funded through the State

⁵ Funded/partially funded through project specific mitigation funds

⁶ Funded through Conservation Commission



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014-2018 Capital Improvement Plan

Funded at 2013 SATM -

Department/Division	Description	2014	2015	2016	2017	2018	Total
Enterprise Funds							
Water-Sewer Enterprise		2014	2015	2016	2017	2018	Total
WATER SEWER ENTERPRISE	I/I MWRA GRANT	1374000	0	0	0	0	1374000
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000	300000	0	0	0	600000
WATER SEWER ENTERPRISE	REPLACE W-22 (DUMP TRUCK WITH PLOW)	220000	0	0	0	0	220000
WATER SEWER ENTERPRISE	SPEEN STREET SEWER WORK	220000	0	0	0	0	220000
WATER SEWER ENTERPRISE	TOWN FOREST RESERVOIR ROOF COATING & MIXING SYSTEM	220000	0	0	0	0	220000
WATER SEWER ENTERPRISE	SEWER MAIN RELINING	150000	150000	150000	150000	150000	750000
WATER SEWER ENTERPRISE	PRIME PARK PUMP STATION WALL REPAIR	150000	0	0	0	0	150000
WATER SEWER ENTERPRISE	ENERGY EFFICIENCY UPGRADES - SPRINGVALE WTP	150000	0	0	0	0	150000
WATER SEWER ENTERPRISE	REPLACE W-14 (BACKHOE W/PLOW)	135000	0	0	0	0	135000
WATER SEWER ENTERPRISE	REPLACE CONTROL VALVES AND TONKA FILTERS	100000	0	0	0	0	100000
WATER SEWER ENTERPRISE	REPLACE W-28 (TRUCK W/PLOW)	53000	0	0	0	0	53000
WATER SEWER ENTERPRISE	SEWER LINE REPLACEMENT - CHRYSLER ROAD	48000	0	0	0	0	48000
WATER SEWER ENTERPRISE	REPLACE W-21 (1 TON WORK TRUCK)	43000	0	0	0	0	43000
WATER SEWER ENTERPRISE	SEWER STATION GENERATORS	0	250000	0	0	0	250000
WATER SEWER ENTERPRISE	WATER METER RADIO TRANSMITTERS	0	200000	200000	0	0	400000
WATER SEWER ENTERPRISE	VFD INSTALLS & CONTROLS	0	180000	150000	0	0	330000
WATER SEWER ENTERPRISE	REPLACE W-16 (BACKHOE)	0	125000	0	0	0	125000
WATER SEWER ENTERPRISE	INSTALL SEWER GRINDER PUMP	0	90000	0	0	0	90000
WATER SEWER ENTERPRISE	REPLACE W-2 (VEHICLE)	0	28000	0	0	0	28000
WATER SEWER ENTERPRISE	BOOSTER PUMP - GLENRIDGE	0	0	250000	0	0	250000
WATER SEWER ENTERPRISE	REPLACE W-23 (DUMP TRUCK)	0	0	160000	0	0	160000
WATER SEWER ENTERPRISE	REPLACE W-12 (AIR COMPRESSOR)	0	0	30000	0	0	30000
WATER SEWER ENTERPRISE	REPLACE W-4 RANGER (TRUCK)	0	0	21000	0	0	21000
WATER SEWER ENTERPRISE	MESSAGE BOARD	0	0	14000	0	0	14000
WATER SEWER ENTERPRISE	RUNNING BROOK/VESTA RD PUMP STATION	0	0	0	500000	0	500000
WATER SEWER ENTERPRISE	GENERATOR BRADFORD RD	0	0	0	0	125000	125000
WATER SEWER ENTERPRISE	CAPT TOM'S BOOSTER PUMP	0	0	0	0	65000	65000
WATER SEWER ENTERPRISE	REPLACE W-10 (1 TON WORK TRUCK)	0	0	0	0	50000	50000
WATER SEWER ENTERPRISE	REPLACE W-8 (GENERATOR)	0	0	0	0	45000	45000
WATER SEWER ENTERPRISE	REPLACE W-11 (AIR COMPRESSOR)	0	0	0	0	30000	30000
WATER SEWER ENTERPRISE	WATER MAIN RELINING PHASE 6	0	0	0	0	0	0
WATER SEWER ENTERPRISE	CHLORINE UPGRADE ELM BANK/PINE OAKS/MORSE POND	0	0	0	0	0	0
WATER SEWER ENTERPRISE	ROUTE 30 WATER MAIN LOOP	0	0	0	0	0	0



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014-2018 Capital Improvement Plan

Funded at 2013 SATM -

Department/Division	Description	2014	2015	2016	2017	2018	Total
WATER SEWER ENTERPRISE	SPRINGVALE TONKA FILTER MEDIA REPLACEMENT	0	0	0	0	0	0
Total Water-Sewer		3163000	1323000	975000	650000	465000	6576000
<i>Less grants, subsidies, etc.</i>		<i>-1524000</i>	<i>-150000</i>	<i>-150000</i>	<i>-150000</i>	<i>-150000</i>	<i>-2124000</i>
Net Water/Sewer (dependent upon rates)		1639000	1173000	825000	500000	315000	4452000
Sassamon Trace Enterprise							
		2014	2015	2016	2017	2018	Total
SASSAMON TRACE GOLF COURSE	PAVING OF GOLF COURSE CART PATHS	10000	10000	10000	10000	0	40000
SASSAMON TRACE GOLF COURSE	PARKING LOT EXTENSION	0	20000	0	0	0	20000
SASSAMON TRACE GOLF COURSE	SASSAMON TRACE IRRIGATION WELL	0	75000	0	0	0	75000
Total Sassamon Trace Enterprise		10000	105000	10000	10000	0	135000
Total All Funds							
General Fund		15213900	37059900	9803400	7326900	3228400	72632500
Water/Sewer Enterprise		3163000	1323000	975000	650000	465000	6576000
Sassamon Trace		10000	105000	10000	10000	0	135000
Gross Capital Requests		18386900	38487900	10788400	7986900	3693400	79343500
<i>less subsidies/offsets</i>		<i>-7727000</i>	<i>-12228000</i>	<i>-1163000</i>	<i>-1163000</i>	<i>-1163000</i>	<i>-22594000</i>
Net Capital Requests		10659900	26259900	9625400	6823900	2530400	56749500

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FY 2014 Capital Improvement Budget



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014 Capital Improvement Budget

			Funded @ 2013 SATM						
Department/Division	Description	2014	Spring Town Meeting		Fall Town Meeting		Funding Source		
General Fund			Equipment	Improvement	Equipment	Improvement	Cash	Debt	
Natick Public Schools			2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
NATICK PUBLIC SCHOOLS	BEN-HEM ENLARGE KINDERGARTEN PLAYGROUND	175000		175000			0	175000	
NATICK PUBLIC SCHOOLS	MEMORIAL - PLAYGROUND	100000				100000	100000		
NATICK PUBLIC SCHOOLS	MEMORIAL - IN-BUILDING PUBLIC SAFETY RADIO SYSTEM	40000			40000		40000		
NATICK PUBLIC SCHOOLS	REPLACE NSD-86 (DELIVERY VAN)	26000	26000				26000		
Total Natick Public Schools			341000	26000	175000	40000	100000	166000	175000
Police Department			2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
POLICE DEPARTMENT	RECONFIGURE DISPATCH CENTER	230000		230000				230000	
POLICE DEPARTMENT	CRUISER REPLACEMENT	151120	75560		75560		151120		
POLICE DEPARTMENT	VIDEO LAB UPGRADE	14000			14000		14000		
POLICE DEPARTMENT	CRUISER LAPTOP REPLACEMENT	10000	10000				10000		
Total Police Department			405120	85560	230000	89560	0	175120	230000
Fire Department			2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
FIRE DEPARTMENT	REPLACE ENGINE 5 (1995)	520000			520000			520000	
FIRE DEPARTMENT	TURN OUT GEAR/ FIREFIGHTER PROTECTIVE CLOTHING	120000	60000		60000		120000		
FIRE DEPARTMENT	CARDIAC DEFIBRILLATORS AND AUTO PULSE/AUTOMATED CPR BOARDS	96000	96000				96000		
FIRE DEPARTMENT	DIVE TEAM EQUIPMENT	14750			14750		14750		
Total Fire Department			750750	156000	0	594750	0	230750	520000
DPW Engineering			2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PUBLIC WORKS ENGINEERING	ROADWAY IMPROVEMENTS PINE STREET	1750000				1750000		1750000	
PUBLIC WORKS ENGINEERING	WILLOW ST. DRAINAGE IMPROVEMENTS	350000				350000		350000	
PUBLIC WORKS ENGINEERING	ROADS (COLLECTOR/ARTERIAL)	300000		300000				300000	
Total DPW Engineering			2400000	0	300000	0	2100000	0	2400000
DPW Equipment Maintenance			2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PUBLIC WORKS EQUIPMENT MAINT	FUEL MANAGEMENT SYSTEM	80000	80000				80000		
PUBLIC WORKS EQUIPMENT MAINT	REPLACE M-4 (TRUCK)	52000	52000				52000		
PUBLIC WORKS EQUIPMENT MAINT	REPLACE UTILITY TRAILERS	10000	10000				10000		
Total DPW Equipment Maintenance			142000	142000	0	0	0	142000	0
DPW Highway			2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PUBLIC WORKS HIGHWAY	RECYCLING TOTERS	570000	570000					570000	



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014 Capital Improvement Budget

			Funded @ 2013 SATM					
Department/Division	Description	2014	Spring Town Meeting		Fall Town Meeting		Funding Source	
PUBLIC WORKS HIGHWAY	RETAINING WALL - POND & CEMETARY	455000		455000				455000
PUBLIC WORKS HIGHWAY	REPLACE S-35 (TRASH PACKER)	275000			275000			275000
PUBLIC WORKS HIGHWAY	REPLACE H-51 (HOOKLIFT/CHASSIS)	230000	230000					230000
PUBLIC WORKS HIGHWAY	REPLACE H-48 (DUMP TRUCK/SANDER/PLOW)	190000	190000					190000
PUBLIC WORKS HIGHWAY	REPLACE H-62 (STREET SWEEPER)	185000			185000			185000
PUBLIC WORKS HIGHWAY	REPLACE H-41 (DUMP TRUCK W/PLOW)	65000	65000				65000	
PUBLIC WORKS HIGHWAY	RECYCLING DUMPSTERS	32000	32000				32000	
PUBLIC WORKS HIGHWAY	GUARDRAIL (VARIOUS LOCATIONS)	10000			10000		10000	
PUBLIC WORKS HIGHWAY	REPLACE DUMPSTERS	10000			10000		10000	
Total DPW Highway		2022000	1087000	455000	480000	0	117000	1905000
DPW Land, Facilities & Natural Resources		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PUBLIC WORKS LND FAC/NAT RES	FIELD RENOVATIONS	65000		65000			65000	
PUBLIC WORKS LND FAC/NAT RES	REPLACE LF-12 (STUMP GRINDER)	35000	35000				35000	
PUBLIC WORKS LND FAC/NAT RES	SYNTHETIC MAINTENANCE EQUIPMENT	13000	13000				13000	
Total DPW L, F & NR		113000	48000	65000	0	0	113000	0
Community Services		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
PARKS & RECREATION	COLE NORTH FIELD RENOVATIONS	1400000				1400000		1400000
PARKS & RECREATION	FIELD FENCE WORK - MURPHY & COOLIDGE	140750		140750				140750
PARKS & RECREATION	MEMORIAL SCHOOL LIGHTING	125000		125000				125000
PARKS & RECREATION	J. J. LANE PARK	110000		110000				110000
PARKS & RECREATION	REPLACE REC BUS #1	60000			60000		60000	
PARKS & RECREATION	HISTORICAL MONUMENT RESTORATION	15000				15000	15000	
Total Community Services		1850750	0	375750	60000	1415000	75000	1775750
Town Clerk		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
TOWN CLERK	PRESERVATION OF HISTORICAL RECORDS	100000				100000	100000	
TOWN CLERK	TOWN VAULT STORAGE	30000				30000	30000	
Total Town Clerk		130000	0	0	0	130000	130000	0
Community Development		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
COMMUNITY DEVELOPMENT	MAIN STREET IMPROVEMENTS	50000				50000	50000	
Total Town Clerk		50000	0	0	0	50000	50000	0
Facilities Management		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
NATICK PUBLIC SCHOOLS	MEMORIAL SCHOOL BOILER REPLACEMENT	400000		400000				400000
NATICK PUBLIC SCHOOLS	JOHNSON WINDOWS ⁷	300000				300000		300000



Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014 Capital Improvement Budget

			Funded @ 2013 SATM					
Department/Division	Description	2014	Spring Town Meeting		Fall Town Meeting		Funding Source	
MUNICIPAL GOVERNMENT	REPLACE ROOF TOP UNITS AT THE POLICE STATION	180000		180000			180000	
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE DDC TEMPERATURE CONTROLS	150000				150000	150000	
MUNICIPAL GOVERNMENT	BOILER REMOVAL & REPLACEMENT (COLE) ⁷	175000			175000		100000	
NATICK PUBLIC SCHOOLS	WILSON-REPLACE A/C COMPRESSORS	100000				100000	100000	
MUNICIPAL GOVERNMENT	REPLACE ROOF TOP UNITS AT THE MAIN FIRE STATION	75000		75000			75000	
MUNICIPAL GOVERNMENT	REPLACE FIVE OVERHEAD DOORS TO FIRE STATION ¹	75000		75000			75000	
NATICK PUBLIC SCHOOLS	BROWN SCHOOL INTERCOM SYSTEM	50000		50000			50000	
NATICK PUBLIC SCHOOLS	LILJA - CARPET REPLACEMENT	45000				45000	45000	
NATICK PUBLIC SCHOOLS	BEN-HEM - REPLACE ROOFTOP EXHAUST FANS	45000	45000				45000	
NATICK PUBLIC SCHOOLS	BROWN- FLOORING REPLACEMENT	30000		30000			30000	
NATICK PUBLIC SCHOOLS	POWER FLAME BURNER FOR BENNETT-HEMENWAY SCHOOL	19280	19280				19280	
NATICK PUBLIC SCHOOLS	SCHOOL FREEZERS AND COOLERS MONITORING	12000	12000				12000	
Total Facilities Management		1656280	76280	810000	175000	595000	526280	1130000
Total General Fund		9860900	1620840	2410750	1439310	4390000	1725150	8135750
less grants, subsidies, mitigation funds, etc...		-850000		-850000				-1275000
Net General Fund		9010900	1620840	1560750	1439310	4390000	1725150	6860750

Notes

- ¹ Funded through M.G.L. Ch. 90 State Aid for Roadway Construction & Maintenance
- ² Funded only if grants are available
- ³ Funded through B.A.A./Marathon funds
- ⁴ Funded through the State
- ⁵ Funded/partially funded through project specific mitigation funds
- ⁶ Funded through Conservation Commission
- ⁷ Funded partially through re-appropriation of prior funds

Funding Summary	
G.F. Debt	\$ 6,860,750
2013 Spring ATM	\$ 925,840
2013 Fall ATM	\$ 799,310
Total Capital S.F. Allocation	\$ 1,725,150
Receipts Reserved, Mitigation Funds	\$ 1,275,000
Reappropriated Debt	\$ 225,000
Total General Fund Funding - FY 2014	\$ 9,860,900





Town of Natick

FY 2014-2018 Capital Plan Summary

FY 2014 Capital Improvement Budget

Funded @ 2013 SATM

Department/Division	Description	2014	Spring Town Meeting		Fall Town Meeting		Funding Source	
Enterprise Funds								
Water-Sewer Enterprise		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
WATER SEWER ENTERPRISE	I/I MWRA GRANT	1374000		1374000				1374000
WATER SEWER ENTERPRISE	REPLACE GROUND WATER WELLS	300000		300000				300000
WATER SEWER ENTERPRISE	REPLACE W-22 (DUMP TRUCK WITH PLOW)	220000			220000			220000
WATER SEWER ENTERPRISE	TOWN FOREST RESERVOIR ROOF COATING & MIXING SYSTEM	220000		220000				220000
WATER SEWER ENTERPRISE	SPEEN STREET SEWER WORK	220000				220000		220000
WATER SEWER ENTERPRISE	SEWER MAIN RELINING	150000		150000				150000
WATER SEWER ENTERPRISE	PRIME PARK PUMP STATION WALL REPAIR	150000		150000				150000
WATER SEWER ENTERPRISE	ENERGY EFFICIENCY UPGRADES - SPRINGVALE WTP	150000		150000				150000
WATER SEWER ENTERPRISE	REPLACE W-14 (BACKHOE W/PLOW)	135000			135000			135000
WATER SEWER ENTERPRISE	REPLACE CONTROL VALVES AND TONKA FILTERS	100000		100000				100000
WATER SEWER ENTERPRISE	REPLACE W-28 (TRUCK W/PLOW)	53000			53000		53000	
WATER SEWER ENTERPRISE	SEWER LINE REPLACEMENT - CHRYSLER ROAD	48000		48000				48000
WATER SEWER ENTERPRISE	REPLACE W-21 (1 TON WORK TRUCK)	43000			43000		43000	
Total Water-Sewer		3163000	0	2492000	451000	220000	96000	3067000
<i>Less grants, subsidies, etc.</i>		<i>-1524000</i>	<i>0</i>	<i>-1524000</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>-1524000</i>
Net Water/Sewer (dependent upon rates)		1639000	0	968000	451000	220000	96000	1543000

Funding Summary	
Water/Sewer Debt	\$ 1,543,000
Grants, Subsidies	\$ 1,524,000
Retained Earnings	\$ 96,000
Total Water/Sewer Enterprise Funding	\$ 3,163,000

Sassamon Trace Enterprise		2014	Equipment	Improvement	Equipment	Improvement	Cash	Debt
SASSAMON TRACE GOLF COURSE	PAVING OF GOLF COURSE CART PATHS	10000		10000			10000	
Total Sassamon Trace Enterprise		10000	0	10000	0	0	10000	0

Funding Summary	
Retained Earnings	\$ 10,000
Total Golf Course Debt	\$ 10,000

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**2013 Fall Annual Town Meeting
Article 18 - Capital Equipment – Descriptions**

Article 18 - Capital Equipment - 2013 Fall Annual Town Meeting

<u>Item #</u>	<u>Department</u>	<u>Item</u>	<u>Funding Source</u>	<u>Amount</u>
1	Public Schools	Memorial Radio System	Capital Stab. Fund	\$ 40,000
2	Police	Replace Police Cruisers	Capital Stab. Fund	\$ 75,560
3	Police	Upgrade Video Lab Equipment	Capital Stab. Fund	\$ 14,000
4	Fire	Replace Engine 5	Tax Levy Borrowing	\$ 520,000
5	Fire	Replace Turn Out Gear / Firefighter Protective Cloth	Capital Stab. Fund	\$ 60,000
6	Fire	Dive Team Equipment	Capital Stab. Fund	\$ 14,750
7	Public Works	Replace S-35 (Trash Packer)	Tax Levy Borrowing	\$ 275,000
8	Public Works	Replace H-62 (Street Sweeper)	Tax Levy Borrowing	\$ 185,000
9	Public Works	Replace Guardrails	Capital Stab. Fund	\$ 10,000
10	Public Works	Replace Dumpsters	Capital Stab. Fund	\$ 10,000
11	Public Works	Replace Rec Bus #1	Capital Stab. Fund	\$ 60,000
12	Facilities	Replace Boiler & DDC Controls (Cole Rec. Center)	Reappropriation	\$ 100,000
			Capital Stab. Fund	\$ 75,000
13	Facilities	Replace A/C Compressors - Wilson	Capital Stab. Fund	\$ 100,000
14	Facilities	Replace DDC Controls - Ben-Hem	Tax Levy Borrowing	\$ 150,000
15	Water/Sewer	Replace W-22 (Dump Truck w/Plow)	W/S Borrowing	\$ 220,000
16	Water/Sewer	Replace W-14 (Backhoe w/Plow)	W/S Borrowing	\$ 135,000
17	Water/Sewer	Replace W-28 (Truck w/Plow)	W/S Retained Earn.	\$ 53,000
18	Water/Sewer	Replace W-21 (1 Ton Work Truck)	W/S Retained Earn.	\$ 43,000
Total Appropriation under Article 18				\$ 2,140,310
Funding Sources				
Capital Stab. Fund				\$ 459,310
Tax Levy Borrowing				\$ 1,230,000
Water & Sewer Borrowing				\$ 355,000
Water & Sewer Retained Earnings				\$ 96,000
Reappropriated Funds				\$ 100,000
Total Funding for Appropriations under Article 18				\$ 2,140,310

**Article 18
Capital Equipment
2013 Fall Annual Town Meeting
Project Descriptions**

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
1	Public Schools		
	Memorial Radio System	\$ 40,000	Capital Stab. Fund
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	This is a joint request from the Natick Public Schools, Natick Police Department and Natick Fire Department. The request is to install public safety radio communications system within the Memorial School to allow for reliable public safety radio communications for police, fire, school and emergency medical responders. The system shall consist of bi-directional amplifiers, antennas, transmission lines, cables, power supplies and any other pertinent ancillary equipment. Currently responders have difficulty maintaining basic radio communication within the confines of Memorial School. This particular problem is unique to Memorial School, but is part of a comprehensive project to maximize public safety response to the public schools.		
2	Police Department		
	Replace Police Cruisers	\$ 75,560	Capital Stab. Fund
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	This is an annual request to replace front-line cruisers for the Natick Police Department. Overall in FY 2014 funds are being requested to purchase 4 cruisers. Two (2) cruisers were purchased in Spring and two (2) are now being requested in the Fall. The DPW has examined current use and has found that only 4 are needed this year. The Town can afford to replace 2 cruisers now and 2 cruisers in the fall. All cruisers are run to 100,000 miles and then get replaced or if they remain under 100,000 miles are transferred to another function in the Police Department. As the Crown Victoria is no longer available, we will now be purchasing the Ford Police Interceptor utility vehicle.		
3	Police Department		
	Upgrade Video Lab Equipment	\$ 14,000	Capital Stab. Fund
	<i>Priority Area E: Improvement of productivity/efficiency</i>		
	This request is to update the current video conversion laboratory equipment. This equipment is used to process the many types of videos received (security cameras, cell phone cameras, computer cameras) so that they can be analyzed for investigative purposes as well as reproduced for presentation as evidence. The current system is 3 years old and already cannot accept or address the new format of videos presented to date. Due to the speed at which technology changes, this equipment will likely to have a limited, 3-year life expectancy.		
4	Fire Department		
	Replace Engine 5	\$ 520,000	Tax Levy Borrowing
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	This request is to replace a 1995 E-1 fire engine/pumper with 197,525 miles and 19,753 engine hours. As the oldest engine, It currently serves as the Natick Fire Department's reserve engine. Maintaining a reserve engine is critical for if one of the four frontline engines needs servicing the reserve engine ensures there is no disruption in service and full coverage can be maintained. This request will provide for a new engine with all necessary supplies and equipment.		

**Article 18
Capital Equipment
2013 Fall Annual Town Meeting
Project Descriptions**

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
5	Fire Department		
	Replace Turn Out Gear / Firefighter Protective Clothing	\$ 60,000	Capital Stab. Fund
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	This is the third of four requests to replace front-line turn-out gear for the Natick Fire Department. Planned to be done over a two year time-span, we are proposing that another \$60,000 be spent on approximately 20 sets of turnout gear at this Fall Annual Town Meeting. Each set of turn-out gear costs approximately \$3,000 and is the gear which firefighters use to respond to active incidents. The NFPA recommends that turn-out gear be replaced every 6-7 years. All sets of turn-out gear for the Natick Fire Department were last replaced approximately 7 years ago via a federal grant. Overall, 85 sets need to be replaced; funds were appropriated at the 2012 Fall Annual Town Meeting and 2013 Spring Annual Town Meeting to replace approximately 20 sets at each meeting.		
6	Fire Department		
	Dive Team Equipment	\$ 14,750	Capital Stab. Fund
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	This request is for equipment to properly outfit the Natick Fire Department's Dive Team. The equipment would consist of:		
	6 Tanks \$ 1,200.00		
	1 BCD \$ 350.00 (BCD - Buoyancy Control Device)		
	5 Dry Suits \$ 10,000.00		
	2 AGA Masks \$ 3,200.00 (AGA - Company Name; type of mask)		
	Total \$ 14,750.00		
7	Public Works - Highway		
	Replace S-35 (Trash Packer)	\$ 275,000	Tax Levy Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request is to replace a 1999 Autocar rubbish packer and chassis. This unit has over 200,000 miles and 19,441 engine hours. It has rusted through in many spots and has metal fatigue. It has outlived its usefulness and needs to be replaced. Replacement of this packer is essential to insure the effective delivery of this essential service. This is the last of the 1999 packers to be replaced.		
8	Public Works - Highway		
	Replace H-62 (Street Sweeper)	\$ 185,000	Tax Levy Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request is to replace a 2006 street sweeper with 10,648 miles and 2,830 engine hours on it. Past experience has shown that after 7 years repair costs increase dramatically and breakdowns occur much more frequently. Replacement of the street sweeper is important not only for the removal of dirt, sand and litter, but to comply with federal stormwater regulations concerning that which require us to maintain clean roadways.		

**Article 18
Capital Equipment
2013 Fall Annual Town Meeting
Project Descriptions**

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
9	Public Works - Highway		
	Replace Guardrails	\$ 10,000	Capital Stab. Fund
	<i>Priority Area A: Imminent threat to the health and safety of citizens or property</i>		
	This is an annual request from the Department of Public Works to replace unsafe guardrails along various streets and highways within the Town. This ongoing capital purchase should be made regularly to ensure that motorists are properly protected along Natick roadways.		
10	Public Works - Highway		
	Replace Dumpsters	\$ 10,000	Capital Stab. Fund
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This is an annual request from the Department of Public Works to replace rotted and unsafe dumpsters at municipal and school facilities. This ongoing capital equipment purchase should be made regularly, as it and is important to maintain safe and hygienic trash collection on municipal properties. The Equipment Maintenance division patches and welds dumpsters until such efforts are no longer effective.		
11	Community Services		
	Replace Rec Bus #1	\$ 60,000	Capital Stab. Fund
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace a 2001 Ford E-450 bus with 62,167 miles and 6,585 engine hours. It is used to transport recreation and public school students and athletes to various events. The bus at time of replacement will be 13 years old and has outlived it useful life.		
12	Facilities Management		
	Replace Boiler & DDC Controls (Cole Rec. Center)	\$ 100,000	Reappropriation
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>	\$ 75,000	Capital Stab. Fund
	This request is an amendment to a prior capital request to modify systems at the Cole Recreation Center. Article 13 of the 2011 Spring Annual Town Meeting authorized \$155,000 for a series of upgrades to the Cole Recreation Center. Included in this request was the replacement of pneumatic controls with direct digital controls (DDC), encapsulation of the floors in several rooms, the updating of all electrical panels in the center with new circuit breakers and the provision of roof mounted A/C units. The last 3 items on the list have been completed with \$100,000 remaining. We propose to reappropriate the remaining \$100,000 and add \$75,000 to replace the controls and remove and replace the boiler in the Cole with a new, energy efficient gas fired boiler.		

**Article 18
Capital Equipment
2013 Fall Annual Town Meeting
Project Descriptions**

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
13	Facilities Management		
	Replace A/C Compressors - Wilson	\$ 100,000	Capital Stab. Fund
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request will replace the 4 main Air Conditioner compressors at the Wilson Middle School responsible for cooling the Office and the Library. They are at the end of their manufacturers recommended life cycle and should be replaced now to prevent increased maintenance costs and ensure proper cooling during summer months.		
14	Facilities Management		
	Replace DDC Controls - Ben-Hem	\$ 150,000	Tax Levy Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request will replace the direct digital temperature control (DDC) system for the Bennett-Hemenway school. It is 15 years old and no longer supported by the vendor. Failure to replace the system will result in the inability to service the system, greater energy inefficiency and discomfort in the building. We recommend replacement with a new, state-of-the-art system comparable to other systems we have recently installed in other buildings (Natick High, Community-Senior Center, Town Hall, Police/Fire HQ).		
15	Water/Sewer Enterprise		
	Replace W-22 (Dump Truck w/Plow)	\$ 220,000	W/S Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace a 1996 10 wheel dump truck w/plow with 64,253 miles and 8,312 engine hours. This truck is used daily in all Water/Sewer operations and snow plowing. Truck has over 8,000 hours and is rusted/rotted. This request is the first of two pieces of equipment funded at the 2012 Spring Annual Town Meeting and then defunded under Article 21 of the 2013 Spring Annual Town Meeting in order to preserve fund balance in the Water/Sewer Enterprise Fund. That delay makes this appropriation more urgent.		
16	Water/Sewer Enterprise		
	Replace W-14 (Backhoe w/Plow)	\$ 135,000	W/S Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		

**Article 18
Capital Equipment
2013 Fall Annual Town Meeting
Project Descriptions**

# <u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
<p>This request would replace a 1995 John Deere 410D Backhoe. This equipment is used to respond to Water & Sewer emergencies and is essential to maintain water & sewer service and also plows snow. This machine has 8,100 engine hours on it. The new machine will have additional equipment that will expedite the digging operation. This request is the second of two pieces of equipment which was funded at the 2012 Spring Annual Town Meeting and then defunded under Article 21 of the 2013 Spring Annual Town Meeting in order to preserve fund balance in the Water/Sewer Enterprise Fund. That delay makes this appropriation more urgent.</p>		

**Article 18
Capital Equipment
2013 Fall Annual Town Meeting
Project Descriptions**

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
17	Water/Sewer Enterprise		
	Replace W-28 (Truck w/Plow)	\$ 53,000	W/S Retained Earn.
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace a 2004 Ford F-350 pick-up truck with plow. This vehicle has over 83,882 miles and 8,912 engine hours. This vehicle is used to inspect water & sewer stations and is used daily.		
18	Water/Sewer Enterprise		
	Replace W-21 (1 Ton Work Truck)	\$ 43,000	W/S Retained Earn.
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace a 2007 work truck. This vehicle has over 110,692 miles and 10,102 engine hours. It is a front-line on-call service vehicle.		
Total		\$ 2,140,310	

Funding Sources

Capital Stabilization Fund	\$ 359,310
Tax Levy Borrowing	\$ 1,230,000
Water & Sewer Borrowing	\$ 355,000
Water & Sewer Retained Earnings	\$ 96,000
Reappropriated Funds	\$ 100,000

Total Funding for Appropriations under Article 18	\$ 2,140,310
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2013 Fall Annual Town Meeting
Article 19 – Capital Improvements – Descriptions

Article 19 - Capital Improvements - 2013 Fall Annual Town Meeting

<u>Item #</u>	<u>Department</u>	<u>Item</u>	<u>Funding Source</u>	<u>Amount</u>
1	Public Schools	Replace Memorial Playground	Capital Stab. Fund	\$ 100,000
2	Public Works	Roadway Improvements - Pine Street	Tax Levy Borrowing	\$ 1,750,000
3	Public Works	Drainage Improvements - Willow Street	Tax Levy Borrowing	\$ 350,000
4	Comm. Serv.	Cole North Field Improvements	Tax Levy Borrowing	\$ 1,200,000
			Receipts Reserved	\$ 200,000
5	Comm. Serv.	Historic Restorations	Capital Stab. Fund	\$ 15,000
6	Town Clerk	Preservation of Historical Documents	Capital Stab. Fund	\$ 100,000
7	Town Clerk	Town Vault Storage	Capital Stab. Fund	\$ 30,000
8	Comm. Devel.	Main Street Improvements	Capital Stab. Fund	\$ 50,000
9	Facilities	Replace Windows - Johnson	Reappropriation	\$ 125,000
			Tax Levy Borrowing	\$ 175,000
10	Facilities	Replace Carpet - Lilja	Capital Stab. Fund	\$ 45,000
11	Water/Sewer	Speen Street Sewer Work	W/S Borrowing	\$ 220,000

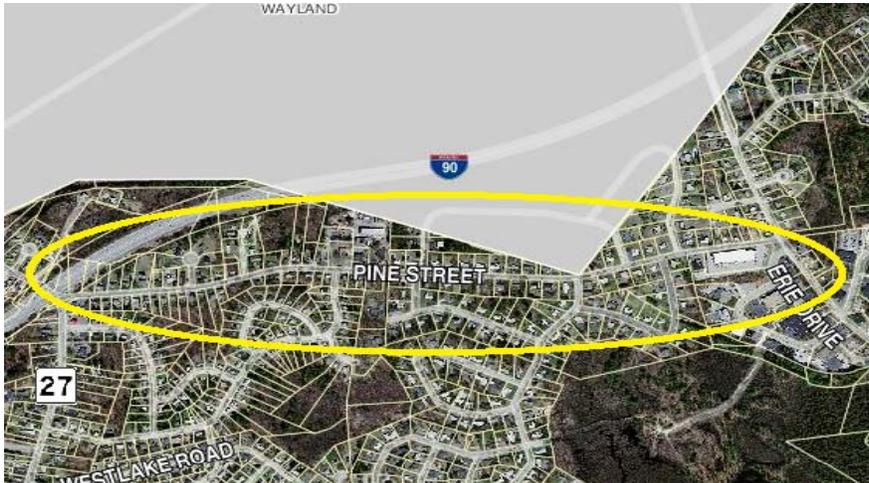
Total Appropriation under Article 19 **\$ 4,360,000**

Funding Sources

Capital Stabilization Fund	\$ 340,000
Tax Levy Borrowing	\$ 3,475,000
Water & Sewer Borrowing	\$ 220,000
Receipts Reserved: Chrysler Road	\$ 200,000
Reappropriated Funds	\$ 125,000

Total Funding for Appropriations under Article 19 **\$ 4,360,000**

**Article 19
Capital Improvements
2013 Fall Annual Town Meeting
Project Descriptions**

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
1	Natick Public Schools		
	Replace Memorial Playground	\$ 100,000	Capital Stab. Fund
	<i>Priority Area D: Improvement of infrastructure</i>		
	This request would replace the Pre-K playground at the Memorial School. It has many safety concerns and is over 40 years old. It is of wood and metal construction with a limited sand base. The new equipment will be made of plastic composites, an 18" mulch and rubber base and be accessible to children of all abilities. Purchase of this equipment would ensure that educational requirements for outside play will be met and satisfied.		
2	Public Works - Engineering		
	Roadway Improvements - Pine Street	\$ 1,750,000	Tax Levy Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request is to reconstruct Pine Street. Granite curbing will be added along with a new sidewalk on the southerly side of the street. A Cape Cod berm will be installed on the northerly side. In addition, the project will include drainage to meet new stormwater regulations as well as intersection improvements. The improvements will provide for better vehicle rideability and pedestrian safety for those who travel Pine Street. We also anticipate lower maintenance costs for the road as a result of the improvements. Absent these improvements, the roadway will eventually become unsafe and create a driving and/or walking hazard. The existing road and sidewalks along Pine Street are in very poor condition. \$250,000 in design funds have already been appropriated for the project under Article 6 of the 2012 Fall Annual Town Meeting.		
			

**Article 19
Capital Improvements
2013 Fall Annual Town Meeting
Project Descriptions**

Appropriated Item Amount Funding Source

3	Public Works - Engineering		
	Drainage Improvements - Willow Street	\$ 350,000	Tax Levy Borrowing
	<p><i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i></p> <p>This request is for \$350,000 for Phase I of construction of drainage improvements along Willow Street. Design funds have already been appropriated by Town Meeting. A second phase will be requested in FY 2016, but mitigation funds from an adjacent development project may be available to partially fund the project. Easements from CSX will be required before construction work can proceed, but negotiations are well underway.</p>		
			

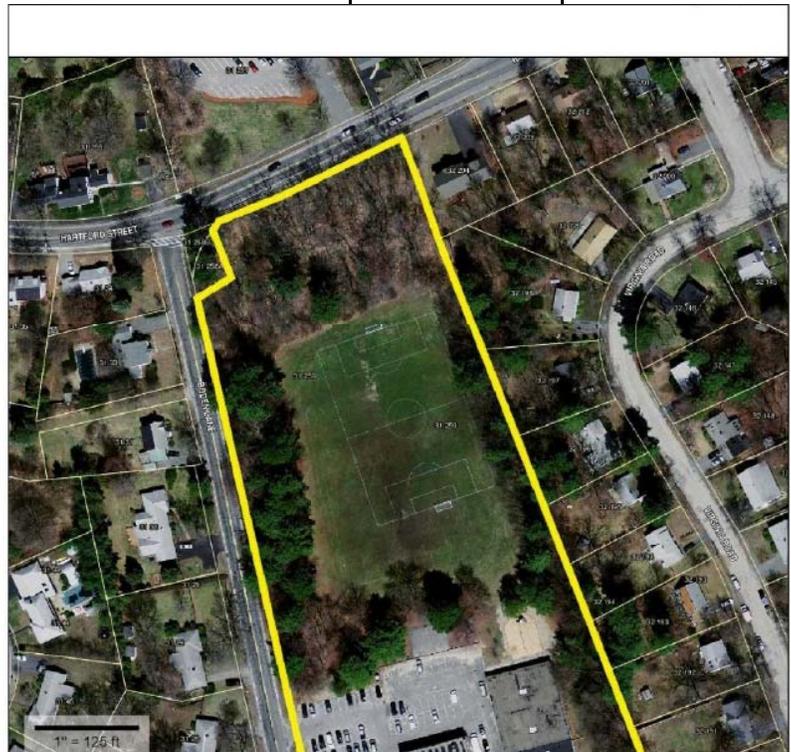
**Article 19
Capital Improvements
2013 Fall Annual Town Meeting
Project Descriptions**

Appropriated Item Amount Funding Source

5	Community Services		
	Cole North Field Improvements	\$ 1,200,000	Tax Levy Borrowing
	<i>Priority Area D: Improvement of infrastructure</i>	\$ 200,000	Receipts Reserved
	<p>This request is to construct an artificial surface soccer field at the Cole Recreation Center. The turf field will be North of the center. This type of athletic facility will help to ease the overuse of athletic fields throughout the community. This project will be funded through a variety of funding sources - \$200,000 receipts reserved from Mitigation funds received from the Chrysler Road 40 B Project, and \$1,200,000 from borrowing. The money to pay the debt service in later years will come from the Tax Levy of the Town of Natick and from donations from youth sports organizations led by the Natick Soccer Club. The improvement to the field from a natural grass to an artificial surface will increase the playing time for popular programs such as soccer and assist DPW in their maintenance operations moving forward. Recreational enhancements at this location help ensure an equitable distribution of quality facilities throughout the community.</p>		

Cole North Field Project:

- Install new multipurpose artificial turf field.
- This will take pressure off surrounding grass fields and allow for play in wet conditions.
- This will also help with the drainage issue that has plagued this field.



**Article 19
Capital Improvements
2013 Fall Annual Town Meeting
Project Descriptions**

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
5	Community Services		
	Historic Restorations	\$ 15,000	Capital Stab. Fund
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This is an annual request to repair and restore historic assets throughout the Town of Natick. Previous appropriations have restored monuments and assets on Natick Common and in South Natick. This request will be used to repair plaques at Lincoln Square, (at the intersection of East Central, Union and Marion St.)		
6	Town Clerk		
	Preservation of Historical Documents	\$ 100,000	Capital Stab. Fund
	<i>C: Requirements of state/federal law or regulation</i>		
	This is an annual request for a multi-year project to restore and protect permanent records for the Town of Natick. This includes, but is not expressly limited to, all Town Meeting Records, Birth, Marriage and Death Certificates, as well as other permanent records which the Town is legally required to keep in perpetuity. Nearly two centuries of records have not been restored, although the initial allocation of \$100,000 has allowed the oldest of those records in the most critical condition to be properly restored. The scope of the project includes an information log for the record, dismantling the existing book, cleaning the pages, repairing the pages, deacidifying the paper, resewing and rebinding the books, as well as providing a 35mm security film and scanned CD image of the record. Many of these records require affirmative action now to preserve them if the Town Clerk's office is to continue performing its mandated function of protecting these resources. Once preserved these records should not need further upkeep for another 300-400 years.		
	This years request will be dedicated to preserve 30 volumes of Birth records from 1912 onward and 18 volumes of Marriage intentions/licenses from 1861 onward.		
7	Town Clerk		
	Town Vault Storage	\$ 30,000	Capital Stab. Fund
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request is to purchase and install shelving in the vault in the Town Clerk's Office. The vault is the primary storage facility for all of the Town's permanent records, including all vital records, town meeting records, planning and zoning decisions, by-laws, the charter and other records. Storage is currently a mish-mash of shelving, file cabinets and book cases. The office will be able to improve efficiency and access to these records if the vault is equipped with the most appropriate, efficient storage available.		

**Article 19
Capital Improvements
2013 Fall Annual Town Meeting
Project Descriptions**

#	<u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
8	Community Development		
	Main Street Improvements	\$ 50,000	Capital Stab. Fund
	<i>Priority Area D: Improvement of infrastructure</i>		
	This request would provide design services to enhance pedestrian safety and related improvements on Main Street. The portion of Main Street included within this request spans from Route 135 to the MBTA railroad bridge, just south of North Ave.		
9	Facilities Management		
	Replace Windows - Johnson	\$ 125,000	Reappropriation
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>	\$ 175,000	Tax Levy Borrowing
	This request will finish the replacement of windows at the Johnson School. Begun with \$200,000 under Article 10 of the 2010 Fall Annual Town Meeting, an additional \$300,000 is being requested to complete the process. Single-pane windows which are present throughout the school will be replaced with double-pane, energy efficient windows. Funding is proposed to come from \$175,000 in new borrowing and the reappropriation of \$125,000 of existing borrowing, authorized for the replacement of the Johnson School Boilers(also at the 2010 Fall Annual Town Meeting). The total amount authorized for the boilers was originally \$450,000; it is anticipated upon project completion it will only cost \$325,000. \$125,000 is free to be reappropriated for a like purpose.		
10	Facilities Management		
	Replace Carpet - Lilja	\$ 45,000	Capital Stab. Fund
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request would replace carpet in 16 rooms at the Lilja School. This will complete the replacement of all carpets which started in 2012. \$49,000 was appropriated under Article 10 of the 2011 Fall Annual Town Meeting for flooring replacements at Lilja and Brown.		
11	Water/Sewer Enterprise		
	Speen Street Sewer Work	\$ 220,000	W/S Borrowing
	<i>Priority Area: B. Timely Improvement/replacement of a capital asset to avoid inevitable additional future costs incurred through deferment</i>		
	This request is to connect properties in Natick currently serviced by the Framingham sewer system to the Natick sewer system in the vicinity of Speen Street. Framingham has abandoned their force main along Speen Street, forcing the Town to ensure that Natick properties receive uninterrupted access to sewage. This request covers the costs not born by the Town of Framingham. Included within this request is money for construction, contract labor, design, and materials.		

**Article 19
Capital Improvements
2013 Fall Annual Town Meeting
Project Descriptions**

# <u>Appropriated Item</u>	<u>Amount</u>	<u>Funding Source</u>
Total	\$ 4,360,000	
Funding Sources		
Capital Stabilization Fund	\$ 340,000	
Tax Levy Borrowing	\$ 3,600,000	
Water & Sewer Borrowing	\$ 220,000	
Receipts Reserved: Chrysler Road	\$ 200,000	
Reappropriated Funds	\$ 125,000	
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Total Funding for Appropriations under Article 19	\$ 4,360,000	